

BOARD OF VISITORS UNIVERSITY RESOURCES COMMITTEE 11:00 A.M. DECEMBER 10, 2021 JAMES CABELL LIBRARY 901 PARK AVENUE, ROOM 311, RICHMOND, VIRGINIA

MINUTES

COMMITTEE MEMBERS PRESENT

Reverend Tyrone E. Nelson, Chair

Ms. Carolina Espinal, Vice Chair

Ambassador Carmen Lomellin

Mr. Keith Parker

Ms. Coleen Santa Ana

Dr. Tonya Parris-Wilkins

Dr. Shantaram Talegaonkar

BOARD MEMBERS ABSENT

Dr. Gopinath Jadhav

OTHERS PRESENT

Dr. Aashir Nasim

Mr. Jay Davenport

Mr. Matt Conrad

Mr. Miles Gordon

Ms. Shannon Gravitt

Ms. Karah Gunther

Mr. Grant Heston

CALL TO ORDER

Reverend Tyrone Nelson, Chair called the meeting to order at 11:10 a.m.

REPORTS AND RECOMMENDATIONS

Government Relations

• Karah Gunther, Matt Conrad and Miles Gordon provided an elections update, offered a 2022 General Assembly Session preview and highlighted VCU's priorities for this session. An update on the structure of VCU Office of Government Relations was also shared.

University Relations

- Grant Heston shared ROI measures for communications and marketing, provide an update on brand research and talk about expanding/improving VCU social media.
- A copy of Mr. Heston's powerpoint is attached hereto as *Attachment A* and is made a part hereof.

Virginia Commonwealth University Board of Visitors University Resources Committee December 10 2021 Minutes

Development and Alumni Relations

- Jay Davenport provided a fundraising update, introduced the alumni engagement plans for 2022 and beyond, and introduced the University Development team.
- Jay Davenport also reported VCU's development team has raised \$26.6 million in new gifts and pledges since July 1, 2021, with 7,854 donors. That is a 26% decrease in dollars raised, with 17% decrease in total donor count the same time last year.
- A copy of Mr. Heston's powerpoint is attached hereto as *Attachment B* and is made a part hereof.

CLOSED SESSION

Reverend Nelson, Chair then moved that the University Resources Committee of the Board of Visitors of Virginia Commonwealth University convene a closed session under the Virginia Freedom of Information Act in order to discuss pursuant to Sections 2.2-3711 (A) (9) of the Freedom of Information Act for the discussion of gifts, bequests, and fund-raising activities of the University, namely the Named Funds and Spaces Report, and the Approved Named Funds under \$50,000.

RECONVENED SESSION

Following the closed session, the public was invited to return to the meeting. Reverend Nelson, Chair, called the meeting to order. On motion duly made and seconded the following resolution of certification was approved by a roll call vote:

Resolution of Certification

BE IT RESOLVED, that the joint meeting of the University Resources Committee of the Board of Visitors of Virginia Commonwealth University certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements under this chapter were discussed in the closed meeting to which this certification resolution applies, and (ii) only such public business matters as were identified in the motion by which the closed session was convened were heard, discussed or considered by the Committee of the Board.

| <u>Vote</u> | <u>Ayes</u> | Nays |
|------------------------|-------------|-------------|
| Reverend Nelson, Chair | X | |
| Ms. Espinal | X | |
| Ambassador Lomellin | X | |
| Mr. Parker | X | |
| Ms. Santa Anna | X | |
| Dr. Parris-Wilkins | X | |
| Dr. Talegaonkar | X | |

All members present responding affirmatively, the resolution of certification was unanimously adopted.

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ADJOURNMENT

There being no further business, Reverend Nelson, adjourned the meeting at 12:30 p.m.

Board of Visitors

ATTACHMENT B

Jay Davenport, Vice President, Development and Alumni Relations December 10, 2021



Overview

1 FY22 New Gifts and Pledges

2 Alumni Relations

3 University Development

4 VCU Giving Day



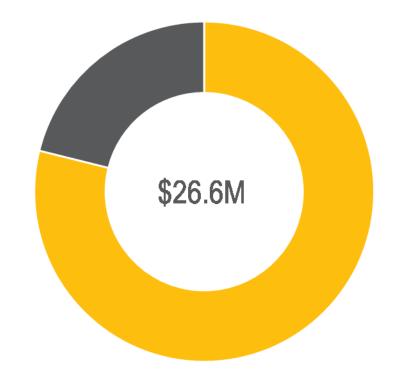
FY22 New Gifts and Pledges



EV22 Now Cifts and Diadass by Compus



■ 21% Monroe Park Campus \$5.6M





EV22 Now Cifts and Diadass by Cauras

| 25% 15% | Alumni | \$6.7M | |
|------------|---------------|--------|---------|
| 15% | | | |
| | Friends | \$3.9M | |
| 5% | Corporations | \$1.3M | \$26.6M |
| 22% | Foundations | \$5.9M | · |
| 33% | Organizations | \$8.8M | |



EV22 Now Cifts and Dladass by Durnass

| 10% | Students | \$2.7M | |
|-------------|-------------------------|--------|----------|
| 2 1% | Faculty | \$5.7M | |
| 30 % | Research | \$8.0M | \$26.6M |
| 13 % | Programs | \$3.5M | Ψ20.0ΙΨΙ |
| 6 % | Facilities | \$1.7M | |
| 19% | Unrestricted-Unit/Dept. | \$5.0M | |



FY22 Principal Giving Overview

\$11.0M

Booked Commitments

\$13.1M

Verbal Commitments

\$106.0M

Pipeline



Alumni Relations



Alumni Relations Strategy









Alumni Relations Strategy

50,000

Alumni engagements

5,000

Meaningful interactions

500

Major gifts each year



Alumni Relations





Elizabeth Bass, M.S.W. Assistant Vice President Alumni Relations



Paige Hazelgrove
Manager of Board Relations



Alumni Relations – Outreach and Engagement



Amy Gray Beck, Ph.D. Executive Director Alumni Relations



Larry Powell
Director
Alumni Affinity Programs



Allison Toney
Director
Student and Alumni Engagement



Latisha Taylor
Director
Alumni Career and Personal
Development



Veda Bellamy Administrative and Program Assistant



Diane Stout Brown Alumni Outreach Assistant



Stefani Bonner Assistant Director Regional Alumni Engagement



Sarah Ramkey Assistant Director Student and Regional Alumni Engagement



DAR Signature Events

(shared with Strategic Marketing and Engagement)



Ashley Burton *Executive Director DAR Signature Events*



Anita D. Yearwood, MPA Senior Director DAR Signature Events



Lauren Sformo Leavy Assistant Director Alumni Reunion and Recognition Programs

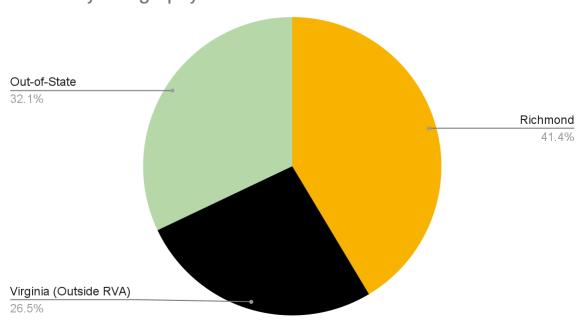


Who are our alumni?

Alumni 210,374

Engaged Alumni 63,640



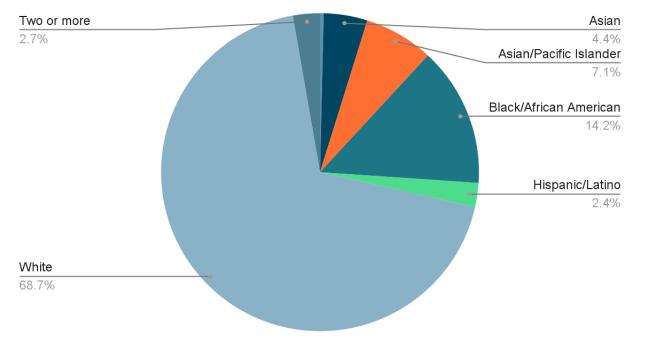


| City/Area | Alumni |
|----------------|--------|
| Baltimore | 2,404 |
| Raleigh/Durham | 2,228 |
| New York | 2,107 |
| Atlanta | 2,048 |
| Philadelphia | 1,621 |

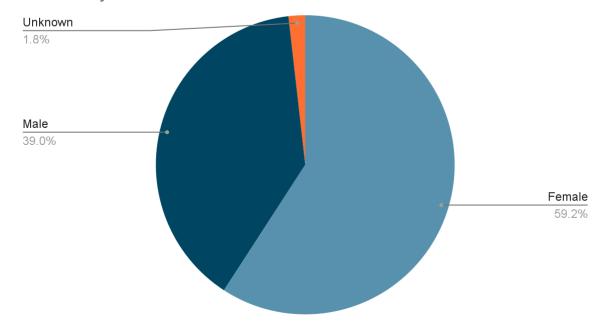


Who are our alumni?





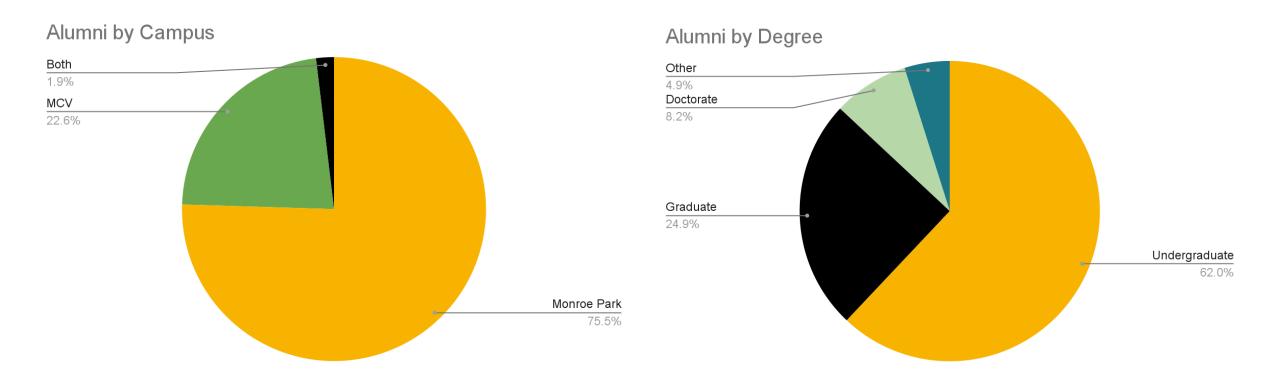
Alumni by Gender



* Based on disclosed ethnicities



Educational Information





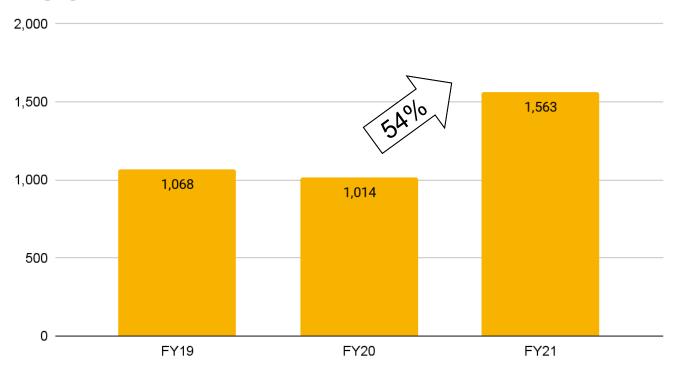
VCU by Generation

Generation G.I. Birth years (1901-1923) 0-100 years old 162 living alumni 50-70 years old Silent (1924-1942) 5,464 living alumni **Baby Boom** (1943-1962) 49,973 living alumni **Generation X** (1963-1980) 60,047 living alumni Millennial (1981-2000) 84,381 living alumni **Generation Z** (2001-2020) 14 living alumni **Generation Alpha** Sampaign for VCU (00-07) Capital Campaign (84-90) (2021-present) Next Campaign (21-30) 0 living alumni Make It Real (13-20)



Volunteerism

Engaged Alumni Volunteers



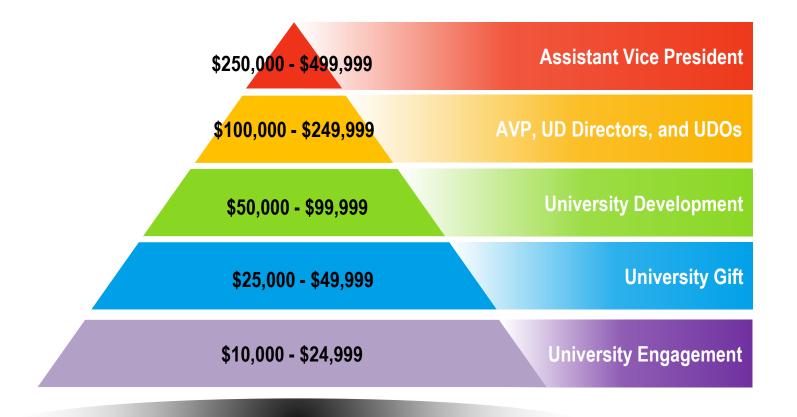
| Engagement | FY19 | FY20 | FY21 |
|-----------------------|------|------|------|
| Board/Council Members | 723 | 688 | 655 |
| Rambassadors | 21 | 1 | 444 |
| Mentors | 121 | 161 | 233 |
| Panelists/Presenters | 130 | 43 | 181 |
| Chapter Volunteers | 75 | 41 | 126 |
| Event Volunteers | 47 | 73 | 12 |



University Development



University Development Operational Focus





University Development





Chad Krouse, Ed.D.
Assistant Vice President
University Development



University Development – Engagement



Rich Spain, M.Ed.
Director
University Development



Robert Chisley, M.S.L. University Development Engagement Officer



Jayla Gilliam University Development Engagement Officer



Matt Rowe
University Development
Engagement Officer



University Development – Leadership Annual Giving



James Wasilewski, MBA, CFRE Senior Director University Development



Corey Humphrey
University Gift Officer



Trevor Worden *University Gift Officer*



University Development – Major Gifts



Joycelyn Mahone, M.S.
Director
University Development



Ashley Hanel, M.A.Senior University Development Officer



Taj Harris-Paiva *University Development Officer*

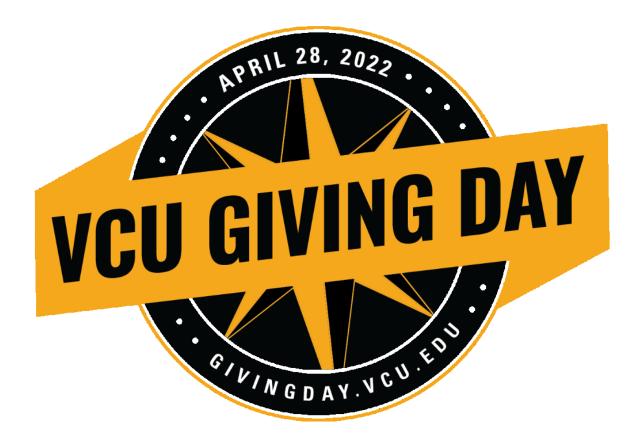


Emily StarksSenior University Development Officer



VCU Giving Day





What is VCU Giving Day?

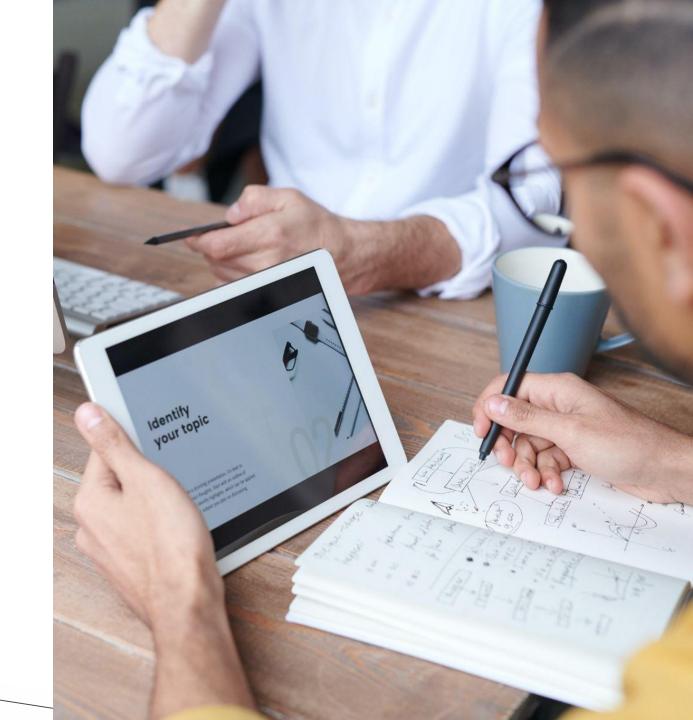
VCU Giving Day is a digital fundraising and engagement campaign designed to unite the university and health system community.

Alumni and donors will be asked to imagine more for our students, patients, faculty, staff, caregivers, researchers and the university by making an investment in the future of VCU.



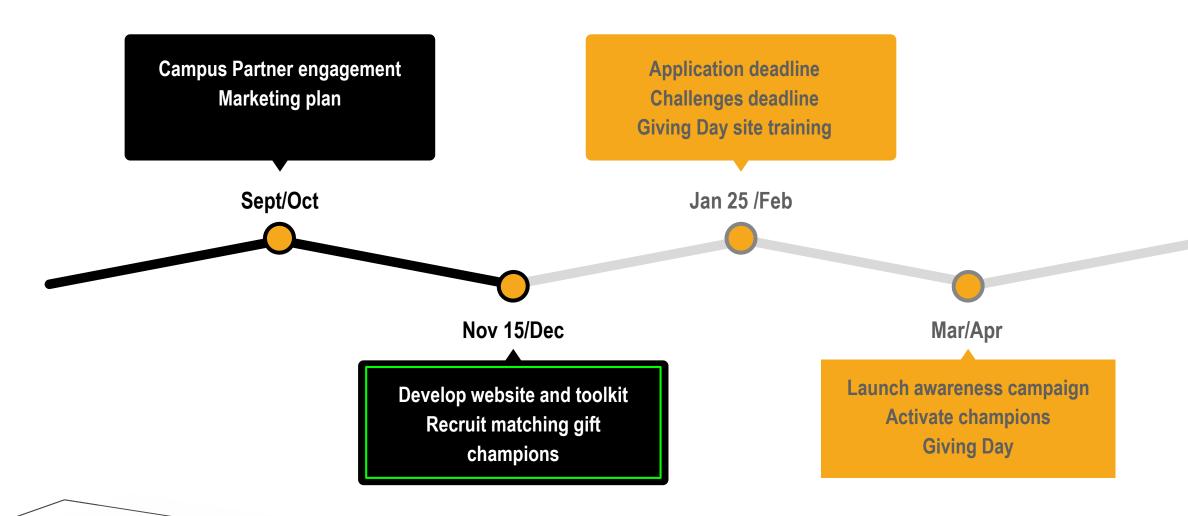
3 Keys to Success

- 1. University-wide participation
- 2. ALL VCU marketing channels reinforce messaging
- 3. Incentivize giving with game theory and matching gift opportunities





VCU Giving Day Timeline





Comprehensive Campaign Planning



Campaign Timeline

FY21 & 22

FY23, 24 & 25

FY26, 27 & 28

FY29 & 30

Planning Phase

Leadership Phase

Principal Phase II

Major Gift Phase II

Volunteer Recruitment

Principal Phase

CORE Ideas Phase II

Campus-Wide Project Phase II

Project Identification

CORE Ideas Phase

Major Gift Phase

New Projects/Priorities (new deans and academic leaders)

Board Approval & Authorization

Initial Major Gift Phase

Campus-Wide Project Phase

Wrap Up Campus-Wide Projects

