



**BOARD OF VISITORS  
FINANCE, BUDGET AND INVESTMENT COMMITTEE  
11:00 A.M.  
MARCH 22, 2018  
JAMES CABELL LIBRARY  
901 PARK AVENUE, ROOM 303, RICHMOND, VIRGINIA**

**MINUTES**

**COMMITTEE MEMBERS PRESENT**

Mr. Benson Dendy, chair  
Dr. Gopinath Jadhav  
Mr. John Luke, Jr.  
Mr. Keith Parker  
Ms. Jacquelyn Stone  
Dr. Shantaram Talegaonkar

**COMMITTEE MEMBERS ABSENT**

Mr. Stuart Siegel

**OTHERS PRESENT**

Dr. Michael Rao, President  
Ms. Karol Kain Gray, Vice President for Finance and Budget  
Dr. Meredith Weiss, Vice President of Administration  
Staff and students from VCU and VCUHS

**CALL TO ORDER**

Mr. Ben Dendy, Chair of the Finance, Budget and Investment Committee, called the meeting to order at 11:12 a.m.

**APPROVAL OF AGENDA**

Mr. Dendy asked for a motion to approve the agenda for the March 22, 2019 meeting of the Finance, Budget and Investment Committee, as published. After motion duly made and seconded, the agenda for the Finance, Budget and Investment Committee meeting was approved.

**APPROVAL OF MINUTES**

Mr. Dendy asked for a motion to approve the minutes of the December 8, 2018 meeting of the Finance, Budget and Investment Committee, as published. After motion duly made and

seconded the Minutes of the December 8, 2018 were approved. A copy of the minutes can be found at on the VCU website at the following webpage  
<http://www.president.vcu.edu/board/committeeminutes.html>.

**ACTION ITEMS:**

**VCU MASTER PLAN**

Dr. Weiss presented the final master plan which is the one VCU master plan in support of the strategic plan. She noted that VCU develops its six-year capital plan that aligns with the master plan. Mr. Dendy asked for a motion to recommend to the full board the resolution entitled “RESOLUTION TO ADOPT THE ONE VCU 2019 MASTER PLAN”. After motion duly made and seconded the master plan was unanimously approved. A copy of the Resolution to Adopt the One VCU 2019 Master Plan is attached hereto as *Attachment A* which is made a part hereof.

**AMENDMENT TO THE SIX YEAR CAPITAL OUTLAY PLAN FOR JOHNSON AND SHAFER CHILLERS AND MCV CAMPUS STEAM LINE INSTALLATION**

Dr. Weiss presented a request for a \$5.7 million dollar amendment to the University’s 2016-2022 Six Year Capital Plan due to increased costs for construction of chillers for Johnson Hall and Shafer Dining to make room for the new STEM building. Dr. Weiss also presented an amendment to provide sufficient steam delivery capacity for the VCU and VCUHS campuses at a cost not to exceed \$5.7 million.

Mr. Dendy asked for a motion to approve both amendments. After motion duly made and seconded the amendments for Johnson and Shafer Chillers and for the MCV Campus Steam Line Installation were approved.

**PROJECT PLANS FOR VCU RICE RIVERS CENTER RESEARCH FACILITY**

Dr. Weiss presented the architectural project plans for the capital project consisting of 14,000 sf or primarily river and wetland research space. A single story building that will provide flexible laboratories for faculty, staff and student researchers at an estimated cost of \$7.6 million.

Mr. Dendy asked for a motion to approve the project plans. After motion duly made and seconded the project plans for VCU Rice Rivers Center Research Facility were approved.

**EASEMENTS**

Dr. Weiss presented easements for approval– Sewer Easement for the VCU Heal System Adult Outpatient Facility, Conservation Easement at the Rice Center, 908 Oliver Hill Way, College of Health Professions, and the Gladding Residence Center.

Mr. Dendy asked for a motion to approve the easements. After motion duly made and seconded the easements as listed were approved.

**REPORT FROM VICE PRESIDENT FOR ADMINISTRATION**

Dr. Weiss provided an update on the 2020 Six Year Capital Outlay Plan showing proposed projects over the next three biennium. The committee reviewed a potential list of state funded and non-state funded projects based on the recently completed ONE VCU Master Plan. Revision and prioritization of these projects will take place and a new capital plan will be presented in May 2019.

Dr. Weiss provided an update on the Greater Richmond Transit Company pilot program. Over 77,000 rides from students and employees in January. The pilot program has proven to be very successful and VCU will continue to work with GRTC to develop a permanent program.

**REPORT FROM SENIOR VICE PRESIDENT AND CHIEF FINANCIAL OFFICER**

Ms. Gray updated the committee on the procurement activities featuring Small, Women-owned and Minorities (SWAM) vendors. Several board members had asked about the statistics related to the University's overall procurement expenditures and the percentages related to these SWAM vendors. VCU Procurement is working to increase SWAM participation by hosting SWAM focused events and the 2019 SWAMfest in Richmond. The committee has asked for an update on SWAM activities at all future meetings.

Ms. Gray also provided the annual report to the FBI on VCU Debt Management. The debt management policy was approved by the board of visitors on September 19, 2013. The policy requires the University to report on outstanding debt and line of credit, debit issuances, bond principal repayments, concentration risk matrix, committed debt and tax-exempt compliance as well as financial ratios. Debt capacity and planned future issuances will be presented to the Board in May 2019 along with the six year capital outlay plan.

**FOUNDATION ANNUAL REPORTS:**

Ms. Gray provided a financial summary statement of the FY18 foundation financial statements. All foundations received unmodified audit opinions and no material adjustments were made to financial statements. Ms. Gray indicated that she would have all foundation management agreements updated and signed by June 30, 2019.

**TREASURER'S REPORT**

Ms. Gray reviewed the quarterly treasurer's report for the period ending December 31, 2018. Both short and long term tier performance and asset allocation were reviewed.

**REPORTS FOR INFORMATIONAL PURPOSES**

Mr. Dendy noted that there were several reports provided to the committee for informational purposes, specifically, the Sources and Uses funding for FY19, the Revenue and Expense Quarterly Summary, the VCU Intercollegiate Athletics Programs for the year ended June 30, 2018; the VCU Health System and Financial Operations; Capital Projects Update; the Finance, Budget & Investment Committee Dashboards, and, the Enrollment Report.

**CLOSED SESSION**

On motion made and seconded, the meeting of the Finance, Budget and Investment Committee convened into closed session pursuant to Sections 2.2-3711 (A) (3) and (A) (29) of the Virginia Freedom of Information Act for the discussion or consideration of the acquisition of real property for a public purpose, or of the disposition of publicly held real property and the award of a public contract involving the expenditure of public funds, including interviews of bidders or offerors, and discussion of the terms or scope of such contract where discussion in an open meeting would adversely affect the bargaining position or negotiating strategy of the public body

**RECONVENED SESSION**

Following the closed session, the public was invited to return to the meeting. Mr. Dendy, Chair, called the meeting to order. On motion duly made and seconded the following resolution of certification was approved by a roll call vote:

**Resolution of Certification**

**BE IT RESOLVED**, that the joint meeting of the Finance, Budget and Audit Committee and the Board of Visitors of Virginia Commonwealth University certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements under this chapter were discussed in the closed meeting to which this certification resolution applies, and (ii) only such public business matters as were identified in the motion by which the closed session was convened were heard, discussed or considered by the Committee of the Board.

<b><u>Vote</u></b>	<b><u>Ayes</u></b>	<b><u>Nays</u></b>
Mr. Ben Dendy, Chair	X	
Mr. John Luke	X	
Dr. Gopinath Jadhav	X	
Mr. Keith Parker	X	
Ms. Jacquelyn E. Stone	X	
Dr. Shantaram Talegaonkar	X	

All members responding affirmatively, the resolution of certification was unanimously adopted.

Mr. Dendy asked for a motion to recommend to the full Board approval of the real estate item discussed in closed session.

After motion duly made and seconded the Committee approved the motion.

**ADJOURNMENT**

There being no further business Mr. Dendy, Chair, adjourned the meeting at 12:02 p.m.

**ATTACHMENT A**

**RESOLUTION TO ADOPT THE ONE VCU 2019 MASTER PLAN**

**WHEREAS**, a master plan identifies the physical framework necessary to support Virginia Commonwealth University's (VCU) strategic priorities and vision; and

**WHEREAS**, the last major update to the campus master plan was adopted in 2013; and

**WHEREAS**, the transformational nature of the university's current strategic plan, Quest 2025: Together We Transform and the VCU Health System's current strategic plan, Vision by Design, along with the resurgence of the city of Richmond, requires a new master plan that aligns VCU's strategic initiatives and mission with its physical environment; and

**WHEREAS**, VCU and VCU Health System worked collaboratively to incorporate the health system's physical plan, as presented to the VCU Health System Authority Board of Directors, into the ONE VCU Master Plan; and

**WHEREAS**, VCU, together with its independent consultants, have been engaged in intensive study of future campus development since October 2017; and

**WHEREAS**, in excess of 175 meetings, interviews, input sessions, presentations and public open houses were conducted, engaging more than 1,500 participants from VCU and the community, all to share in developing the vision for the campus and providing feedback on the ONE VCU Master Plan; and

**WHEREAS**, members of the Board received regular updates and provided input throughout the process, including a presentation of the draft plan at the December 7, 2018, Board of Visitors meeting; and

**WHEREAS**, at the March 22, 2019 meeting of the Finance, Budget and Investment Committee of the Board of Visitors received a presentation on the final version of the ONE VCU Master Plan and the full Board has been provided the text of the plan, and its adoption is recommended by the Finance, Budget and Investment Committee;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Visitors of Virginia Commonwealth University hereby adopts on this 22<sup>nd</sup> day of March 2019 a new master plan entitled "ONE VCU Master Plan", a copy of which is attached hereto as *Exhibit A* and is made a part hereof.