



VCU

VIRGINIA COMMONWEALTH UNIVERSITY

**VIRGINIA COMMONWEALTH
BOARD OF VISITORS
FINANCE, BUDGET AND INVESTMENT COMMITTEE**

March 21, 2022

11:15 a.m.¹

James Branch Cabell Library

901 Park Avenue – Room 303

Richmond, VA

&

Virtual

AGENDA

1. **CALL TO ORDER** **Mr. Stuart Siegel, *Chair***

2. **ACTION ITEMS** **Mr. Stuart Siegel, *Chair***
 - a. Approval of Minutes - December 10, 2021
 - b. A/E Selection for Technology Operations Center

3. **REPORT FROM SENIOR VICE PRESIDENT FOR FINANCE AND BUDGET** **Ms. Karol Kain Gray, *Senior Vice President and CFO***
 - a. SWaM Update
 - b. FY21 Financial Statements

4. **REPORT FROM VICE PRESIDENT FOR ADMINISTRATION** **Dr. Meredith Weiss, *Vice President for Administration***
 - a. ONEVCU Sustainability Plan

5. **MISCELLANEOUS REPORTS:** **Mr. Stuart Siegel, *Chair***

For Informational Purposes Only:

 - a. Sources and Uses Funding
 - b. Revenue and Expense Summary
 - c. VCU Health System and Financial Operations
 - d. Treasurer's Report
 - e. Capital Projects Update

¹ The start time for the Board of Visitors meeting is approximate only. The meeting may begin either before or after the listed approximate start time as Board members are ready to proceed.

- f. Dashboards
- g. VCU Intercollegiate Athletics Programs for the year ended June 30, 2021 (NCAA)
- h. FY21 Financial Statements and Internal Control Report

6. OTHER BUSINESS

Mr. Stuart Siegel, Chair

7. ADJOURNMENT

Mr. Stuart Siegel, Chair

In accordance with the Board's operating procedures and in compliance with the Virginia Freedom of Information Act, there will be no opportunity for public comment at this meeting.



**BOARD OF VISITORS
FINANCE, BUDGET AND INVESTMENT COMMITTEE
DECEMBER 17, 2021
MINUTES**

DRAFT

COMMITTEE MEMBERS PRESENT:

Mr. Stuart C. Seigel, chair
Ms. Pamela El
Mr. Peter Farrell
Mr. Andrew Florance
Mr. Todd P. Haymore, vice chair
Ms. Alexis Swann

COMMITTEE MEMBERS ABSENT:

Mr. Edward L. McCoy

OTHERS PRESENT:

Dr. Michael Rao, President
Ms. Karol Kain Gray, Senior Vice President for Finance and Budget and CFO
Dr. Meredith Weiss, Vice President of Administration
Staff and students from VCU and VCUHS
Members of the Press

CALL TO ORDER:

Mr. Stuart Seigel, Chair of the Finance, Budget and Investment Committee, called the meeting to order at 11:16 a.m.

APPROVAL OF MINUTES:

Mr. Siegel asked for a motion to approve the minutes of September 17, 2021 meeting of the Finance, Budget and Investment Committee, as published. After motion duly made and seconded, the minutes for the Finance, Budget and Investment Committee meeting of September 17, 2021 were approved.

OPEN SESSION ACTION ITEMS:

Mr. Siegel began at by asking Ms. Gray to present the Tax-Exempt Debt Compliance Policy. Ms. Gray presented the proposed changes to policy to update references to IRS guidelines and revenue procedures and other related university policies.

Mr. Siegel asked Ms. Gray to present the VCU Investment and Liquidity Policy. Ms. Gray discussed the need to update the policy to include liquidity management, edit references to state statutes, and add 144A securities. This revision will also allow for adjusted ranges for improved management of investment allocation.

Mr. Siegel asked Dr. Weiss to present the request for approval of demolition of property at 708 West Grace Street. Dr. Weiss reviewed to request to approve demolition of 708 West Grace

Street (formerly Sally Bell's) to make way for future student housing as outlined in the ONE VCU Master Plan.

On motion duly made and seconded, the three action items were approved for recommendation of approval to the full board.

SENIOR VICE PRESIDENT'S REPORT FOR INFORMATION:

Mr. Siegel asked Ms. Gray to present her report on the following:

University's Cash Position – Ms. Gray presented a three- year history of the University's cash position ranging from \$519 million in 2019 to \$637 million in 2021. The noticeable increase in 2021 reflects delayed spending in travel and other categories related to the pandemic.

Related Entities Financial Statement Summary – Ms. Gray provided a summary of the six related foundations financial statements totaling over \$1 billion in assets. All related entities received unmodified opinions.

VCU Budget Update – Ms. Gray presented the University's budget information related to the enrollment numbers by each program for Fall 2021.

SWAM Update – Ms. Gray reviewed the proposed plan to increase spending in the SWAM categories from 7% currently to 15% by FY25. Ms. Gray also reported the dollars spent on diversity suppliers as well as the number of diversity supplies doing business with VCU.

VICE PRESIDENT FOR ADMINISTRATION'S REPORT FOR INFORMATION:

Mr. Siegel asked Dr. Weiss to provide her report on the new Arts and Innovation Academic Building.

Dr. Weiss provided an update on the planning underway for the new facility located across the street from the ICA building on Broad Street on the Monroe Park Campus. Dr. Weiss displayed a brief video outlining the unique design features of the building which will consolidate space for the various Art departments currently spread across the campus.

It will be home to new hybrid classroom-laboratories, interdisciplinary performance and makerspaces, and creative incubators for rapidly growing partnerships across arts, business, medicine, and engineering. Activities will range from opera to quantum computing; integrating the disciplines of engineering, cinema, theater, immersive media technology, gaming and the creation of new knowledge.

Along with the Institute for Contemporary Arts Markel Center, the building will anchor the east side of the Monroe Park Campus and act as a "front door," highlighting the university's status as a premier arts institution and providing a link to the downtown Richmond Arts District.

The state approved \$5M in funding for the planning phase of the AIAB in 2020. Selecting an architecture/engineering firm for design is part of this phase.

REPORTS FOR INFORMATIONAL PURPOSES:

Mr. Siegel noted that there were several reports for informational purposes, specifically, the Sources and Uses of Funding, Revenue and Expense Summary, VCU Health System and Financial Operations, Treasurer's Report, Capital Projects Update, and the Related Entities Annual Reports.

ADJOURNMENT:

There being no further business, Mr. Siegel adjourned the meeting at 11:53 a.m.

Virginia Commonwealth University

Architect/Engineer Selection VCU Technology Operations Center

Background

At its October 29, 2021 meeting, the VCU Board of Visitors approved an amendment to the university's 2020-2026 Six-Year Capital Plan to construct a facility that will serve as VCU's Technology Operations Center. The \$22,575,000, 28,000 square foot facility will be located at 707 West Broad Street adjacent to the Technology Administration Building.

The new facility will replace technology operations currently taking place at the state-owned Pocahontas building. In April 2021, the Commonwealth of Virginia informed the university that it must vacate the Pocahontas building by December 2023 to provide a site for the proposed Virginia Supreme Court Building. The new Technology Operations Center will serve as the primary data center and network operations hub for both campuses, as well as the telecommunications hub for VCU Health. As such, it will directly or indirectly support all of VCU's and much of VCU Health's critical operations.

Considerations

The Board of Visitors approves selection of engineers and architects for university capital projects exceeding \$5 million.

The university retains the services of architectural/engineering firms on five-year term contracts to provide professional services for construction and renovation projects, feasibility studies and planning initiatives. The university reviewed qualifications and availability of each term architect/engineer and determined that PSH+, previously Price Simpson Harvey, was the best match for this project. The firm has experience with VCU and in working on projects of this scale and scope. Comparable projects include the Dominion Energy Innovative Technology Center, the James Madison University Steam Plant, and Centra Health's Information Technology Center and Community Access Network Clinic.

Cost and funding source

The total project cost is \$22,575,000. Approximately \$1.7 million will be architecture fees. It will be funded with university debt.

Recommendation

Approve selection of PSH+ as the architect for the Technology Operations Center.



VCU

SUPPLIER DIVERSITY UPDATE

Finance, Budget and Investment Committee Meeting

Karol Kain Gray

March 21, 2022

Women and Minority-Owned Supplier Enhancement

Intentional, Focused, Advance

FY 22 Accomplishments:

- SWaM Consultant
- Construction Outreach Strategy
- AIAB project WaM goal
- Supplier Data Enrichment
- DEI Commitment Letter

FY 24 Goals:

- Recalibrate strategy
- Develop school/unit SWaM plans
- Category focused strategies

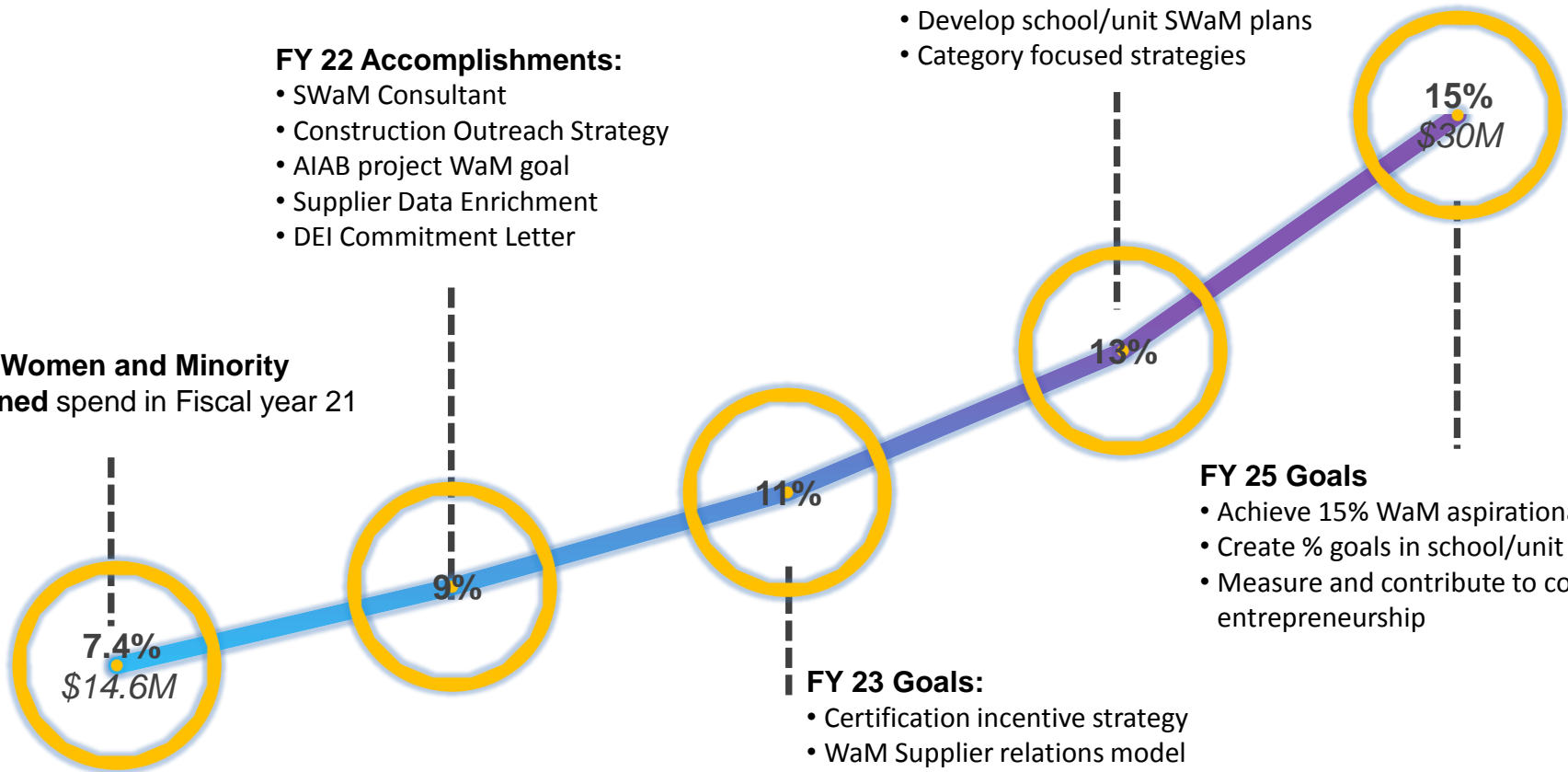
FY 25 Goals

- Achieve 15% WaM aspirational goal
- Create % goals in school/unit plans
- Measure and contribute to community entrepreneurship

FY 23 Goals:

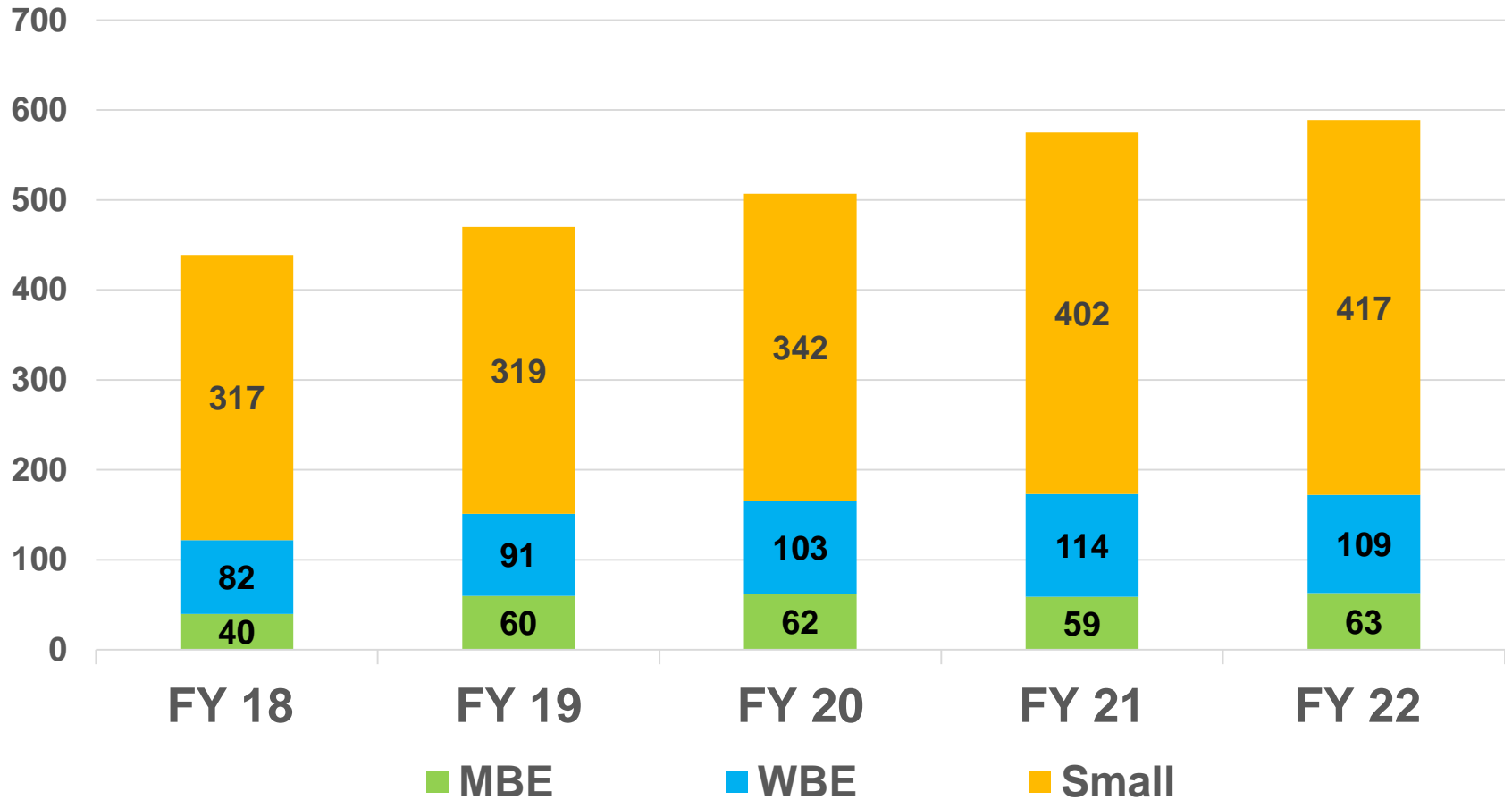
- Certification incentive strategy
- WaM Supplier relations model
- Launch construction outreach
- Improved reporting and visibility
- Enhanced community focus

7% Women and Minority Owned spend in Fiscal year 21



DIVERSE SUPPLIERS RECEIVING ORDERS

Year-over-year comparison



Supplier Diversity Accomplishments

Fiscal Year 2022

- RealSource Supplier Diversity Showcase
 - Seven showcased SWaM catalogs (6 – WaM)
 - Partnered with HR to showcase Five WaM Coaching contracts
 - Encompass – MBE Grainger distributor potentially impacts MBE percentage long term
- Arts and Innovation Building has a target SWaM subcontracting goal of 65%
- Data and Technology Building award going to an MBE – 100% of \$17m budget

Virginia Commonwealth University FY21 Financial Statements

Karol Kain Gray, Senior Vice President & CFO

March 21, 2022



VCU

Financial Statement Summary

Virginia Commonwealth University
as of June 30, 2021
(in thousands)

ASSETS	6/30/2021	6/30/2020	Change
Cash & Cash Equivalents	\$131,256	\$130,868	0.3%
Investments & Endowments	\$505,995	\$363,813	39.1%
Property, Plant and Equipment	\$1,236,646	\$1,217,772	1.5%
Receivables & Other	\$378,876	\$347,387	9.1%
Total Assets & Deferred Outflows	\$2,252,773	\$2,059,840	9.4%

LIABILITIES	\$1,303,291	\$1,268,090	2.8%
NET POSITION	\$949,482	\$791,750	19.9%
Total Liabilities & Net Position	\$2,252,773	\$2,059,840	9.4%

Net Position - beginning of year	\$791,750	\$742,629	6.6%
REVENUES	\$1,357,619	\$1,226,958	10.6%
EXPENSES	\$1,199,887	\$1,177,837	1.9%
Net Position - end of year	\$949,482	\$791,750	19.9%

To Be Presented at Committee Meeting

Virginia Commonwealth University 2021-2022 University Budget Plan Sources Summary (in thousands)

FY 2021-2022 Sources	Educational	Sponsored Programs			Qatar	University	Student	Hospital	Total
	& General Programs	Direct Costs	Facilities & Admin. Costs	Auxiliary Enterprises					
State General Fund									
Direct Appropriations	\$ 218,306	\$ 19,013	\$ -	\$ -	\$ -	\$ -	\$ 39,834	\$ -	\$ 277,153
Central Transfers	-	-	-	-	-	-	-	-	\$ -
State General Fund	\$ 218,306	\$ 19,013	\$ -	\$ -	\$ -	\$ -	\$ 39,834	\$ -	\$ 277,153
Nongeneral Funds									
Student Tuition and Fees	439,392	-	-	61,825	-	-	-	-	501,217
Grants and Contracts	140	334,139	45,000	-	-	-	62,089	-	441,368
Gifts and Investment Earnings	100	-	-	5,662	-	44,750	-	-	50,512
Sales and Services	6,815	-	-	84,641	39,989	-	-	41,861	173,306
Other Sources	3,110	-	-	1,647	-	11,615	-	-	16,372
Total Nongeneral Funds	449,557	334,139	45,000	153,775	39,989	56,365	62,089	41,861	1,182,776
Transfers in (out)	10,635	-	(10,635)	-	-	-	-	-	-
Total University Sources	\$ 678,498	\$ 353,152	\$ 34,365	\$ 153,775	\$ 39,989	\$ 56,365	\$ 101,923	\$ 41,861	\$ 1,459,929

Virginia Commonwealth University

2021-2022 University Budget Plan

Sources Summary (in thousands)

FY 2021-2022 Uses	Educational	Sponsored Programs			University	Qatar	Student	Hospital	Total
	& General Programs	Direct Costs	Facilities & Admin. Costs	Auxiliary Enterprises					
Instruction	\$ 323,688	\$ -	\$ -	\$ -	\$39,989	\$ 5,378	\$ -	\$ -	\$ 369,055
Research	20,666	353,152	25,034	-	-	11,425	-	-	410,277
Public Service	4,406	-	-	-	-	2,068	-	-	6,474
Academic Support	120,190	-	729	-	-	13,324	-	-	134,243
Student Services	17,349	-	-	-	-	763	-	-	18,112
Institutional Support	84,419	-	1,660	-	-	10,657	-	-	96,736
Operation and Maintenance of Pl:	63,478	-	3,201	-	-	1,279	-	1,000	68,958
Scholarships and Fellowships	35,733	-	1,716	-	-	11,471	97,295	-	146,215
Auxiliary Enterprises	-	-	-	152,158	-	-	-	-	152,158
Hospital Services	-	-	-	-	-	-	-	40,861	40,861
Subtotal Uses	669,929	353,152	32,340	152,158	39,989	56,365	97,295	41,861	1,443,089
Transfers in (out)	-	-	-	(4,628)	-	-	4,628	-	-
Contingencies and Reserves	8,569	-	2,025	6,245	-	-	-	-	16,839
Total University Uses	\$ 678,498	\$353,152	\$ 34,365	\$ 153,775	\$39,989	\$ 56,365	\$ 101,923	\$41,861	\$1,459,928

Quarterly Report
FY2022 2nd Quarter Report
Dollars in Thousands

	<u>Actuals</u>				<u>Budget</u>	<u>Actuals</u>	<u>Pro-Rated</u>
	<u>FY21 Q2</u>	<u>FY22 Q2</u>	<u>\$ Change</u>	<u>% Change</u>	<u>BoV Book</u>	<u>FY21 YE</u>	<u>YE</u>
1 Revenue							
2 Tuition and Fees E&G	387,867	385,901	(1,966)	-0.5%	439,392	406,295	404,236
3 State General Fund E&G	107,728	100,721	(7,007)	-6.5%	218,306	205,143	191,800
4 Other Income E&G	23,116	33,884	10,768	46.6%	60,790	94,602	138,670
5 Educational and General Programs	518,711	520,507	1,795	0.3%	718,488	706,040	708,484
6 University and Student Health Fee	52,472	55,088	2,617	5.0%	61,825	56,933	59,773
7 Other Auxiliary Income	48,759	66,683	17,923	36.8%	91,950	62,163	85,013
8 Auxiliary Enterprises	101,231	121,771	20,540	20.3%	153,775	119,096	143,261
9 Sponsored Programs	108,163	127,317	19,154	17.7%	353,152	261,658	307,993
10 FACR	21,811	12,952	(8,859)	-40.6%	34,365	35,106	20,847
11 University Funds	36,817	32,217	(4,601)	-12.5%	56,365	90,624	79,299
12 Student Financial Assistance	36,931	39,583	2,653	7.2%	101,923	87,103	93,359
13 Hospital Services and COVID Relief Funds	49,521	26,358	(23,163)	-46.8%	41,861	67,728	36,049
14 Total Revenue	873,185	880,704	7,519	0.9%	1,459,929	1,367,356	1,389,293
15 Expenses							
16 Academic Programs E&G	191,807	199,894	8,088	4.2%	376,603	398,030	414,813
17 Support Programs E&G	145,551	149,835	4,284	2.9%	341,885	300,978	309,837
18 Educational and General Programs	337,357	349,729	12,372	3.7%	718,488	699,008	724,643
19 Auxiliary Enterprises	67,189	82,435	15,246	22.7%	153,775	109,191	133,968
20 Sponsored Programs	104,445	127,598	23,152	22.2%	353,152	249,988	305,402
21 FACR	17,316	16,971	(344)	-2.0%	34,365	18,351	17,986
22 University Funds	23,090	25,568	2,477	10.7%	56,365	62,507	69,213
23 Student Financial Assistance	41,171	44,925	3,754	9.1%	101,923	87,091	95,032
24 Hospital Services and COVID Relief Funds	47,068	17,469	(29,599)	-62.9%	41,861	65,134	24,175
25 Total Expenses	637,637	664,695	27,058	4.2%	1,459,929	1,291,270	1,370,418
26 Net	235,548	216,009	(19,539)	-8.3%	-	76,086	18,875

Treasurer's Report

As of December 31, 2021

Finance, Budget and Investment Committee

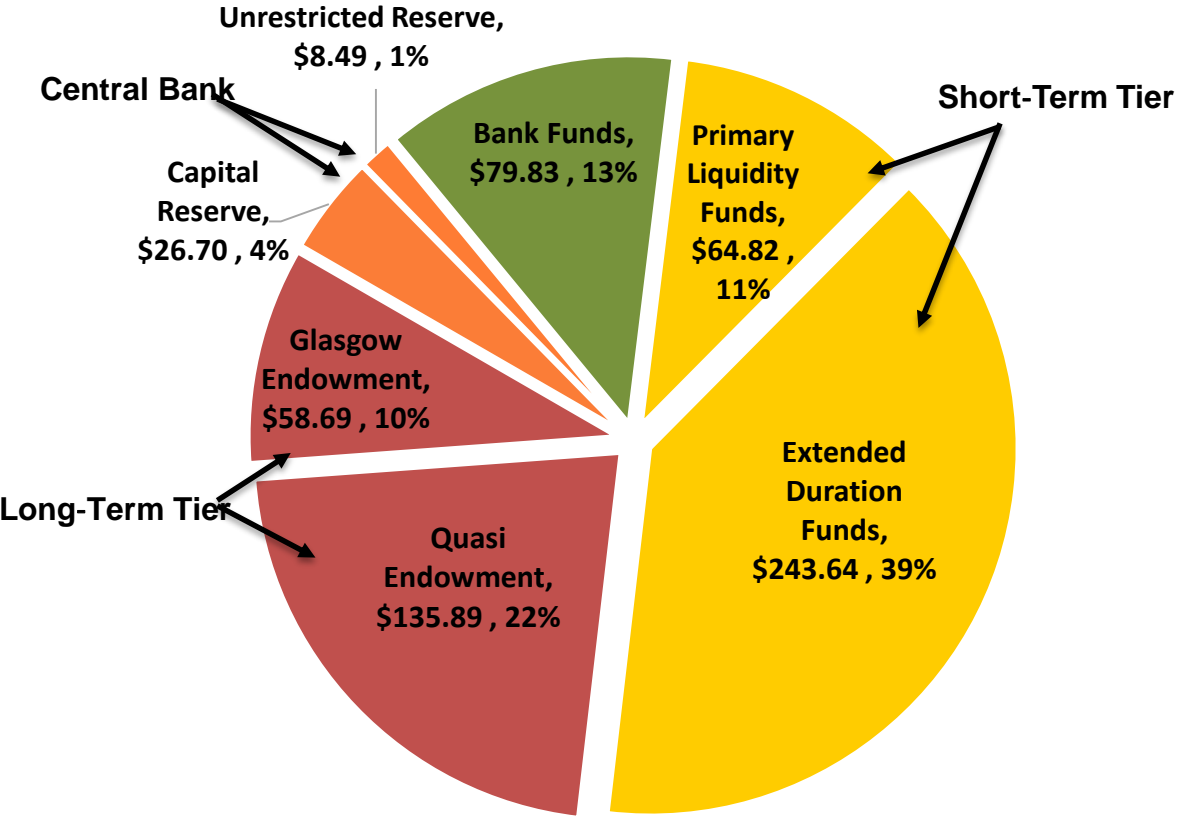
Karol Kain Gray

March 21, 2022



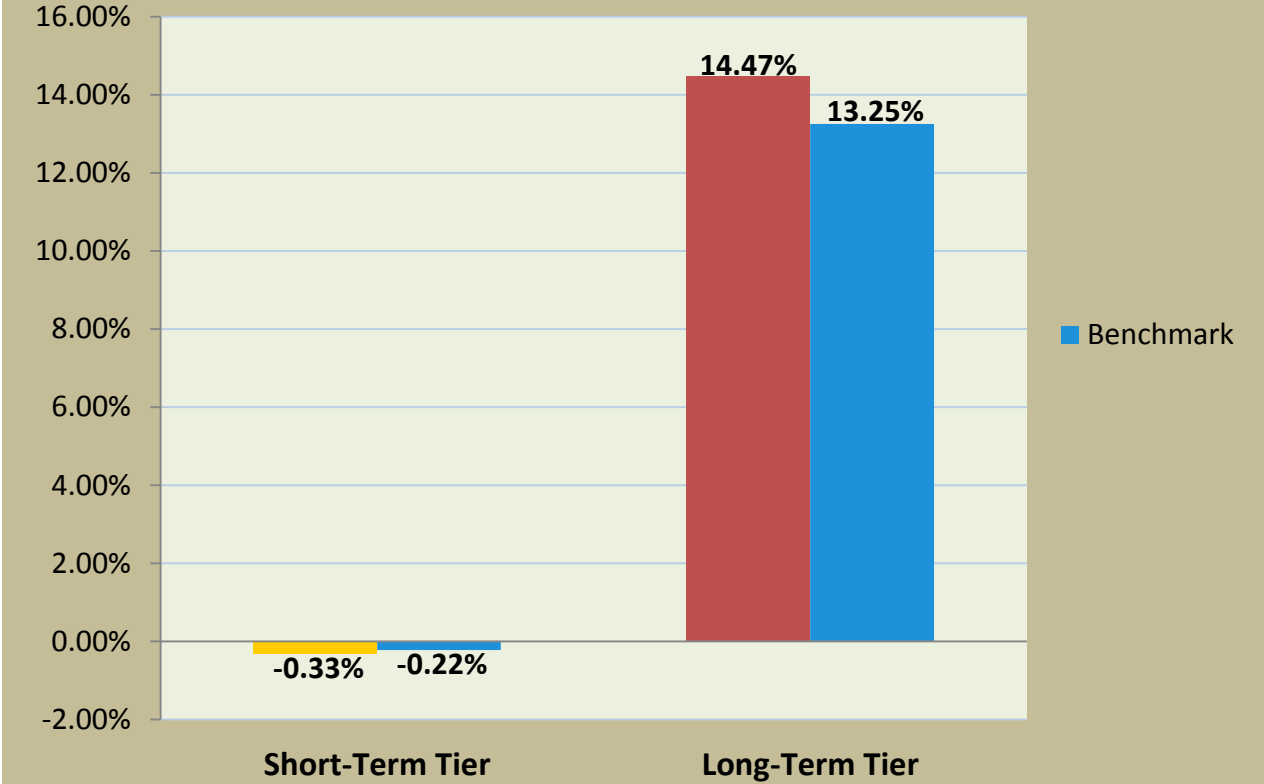
Total University Funds Overview for the Period Ending December 31, 2021

University Funds
Market Value (Millions)



Total University Funds
\$618.06M

1-Year Investment Funds Performance



Short-Term Tier Performance Summary As of December 31, 2021

Performance Summary (Net of Fees)

	Market Value (M)	Current Allocation	1 Month	QTD	1 Year	Annualized		
						3 Years	5 Years	Since 7/2009
Primary Liquidity Funds / Payden & Rygel	\$64.8	21.0%	0.00%	-0.07%	-0.11%	1.05%	1.18%	0.59%
<i>iMoneyNet MM All Taxable</i>			<i>0.00%</i>	<i>0.00%</i>	<i>0.01%</i>	<i>0.74%</i>	<i>0.88%</i>	<i>0.37%</i>
Extended Duration Funds / Merganser	\$243.6	79.0%	-0.08%	-0.56%	-0.54%	2.40%	1.98%	1.65%
<i>BofA ML US Corp & Govt 1-3 Year Blended¹</i>			<i>-0.20%</i>	<i>-0.53%</i>	<i>-0.41%</i>	<i>2.31%</i>	<i>1.88%</i>	<i>3.97%</i>
Total Operating Funds	\$308.5	100.0%	-0.06%	-0.38%	-0.33%	2.22%	1.87%	1.32%
<i>Short-Term Tier Composite²</i>			<i>-0.15%</i>	<i>-0.35%</i>	<i>-0.22%</i>	<i>2.04%</i>	<i>1.71%</i>	<i>1.53%</i>

¹ BofA ML US Corp & Gov 1-3 Year Blended Index = Citi 6-Month T-Bill 7/31/2009 to 2/28/2010; BofA ML US Corp & Govt 1-3 Year AAA-A 3/31/2010 to 4/30/2016; BofA ML Treasury 1-5 Year 5/31/2016 to 3/31/2017, BofA ML US Corp & Govt 1-3 year 4/30/2017 to present

² Short-Term Tier Composite = Weighted Average of iMoneyNet MM All Taxable/BofA ML US Corp & Gov 1-3 Year Blended Index

Long-Term Tier Performance Summary Estimated as of December 31, 2021

VCU Long-Term Tier

Estimated December 31, 2021	Mkt Value (M)	% Allocation	Since Inception						
			4/30/2016	5 Years	3 Years	1 Year	CYTD	FYTD	3 Mos
VCIMCO Funds	\$193.8	100.0%	9.55%	9.84%	15.85%	14.62%	14.62%	0.61%	-0.37%
<i>Long-Term Policy Benchmark¹</i>			<i>10.50%</i>	<i>11.22%</i>	<i>15.66%</i>	<i>13.25%</i>	<i>13.25%</i>	<i>3.95%</i>	<i>4.69%</i>
Equity	\$132.1	68.2%	13.52%	13.79%	20.68%	17.74%	17.74%	0.10%	-0.55%
<i>MSCI All Country World</i>			<i>13.75%</i>	<i>14.39%</i>	<i>20.36%</i>	<i>18.54%</i>	<i>18.54%</i>	<i>5.55%</i>	<i>6.68%</i>
Credit and Absolute Return	\$38.5	19.9%	5.60%	1.14%	8.87%	14.31%	14.31%	3.80%	0.20%
<i>Barclays US Corporate High Yield</i>			<i>6.67%</i>	<i>6.29%</i>	<i>8.83%</i>	<i>5.28%</i>	<i>5.28%</i>	<i>1.60%</i>	<i>0.71%</i>
Real Assets	\$7.3	3.8%	-0.56%	0.00%	-0.99%	8.77%	8.77%	1.71%	2.35%
<i>MSCI All Country World Real Estate</i>			<i>7.47%</i>	<i>0.00%</i>	<i>12.27%</i>	<i>22.83%</i>	<i>22.83%</i>	<i>6.92%</i>	<i>8.91%</i>
Treasuries	\$1.4	0.7%	0.40%	0.80%	0.94%	-0.31%	-0.31%	-0.85%	-2.62%
<i>Barclays US Treasury</i>			<i>1.83%</i>	<i>2.33%</i>	<i>3.03%</i>	<i>-1.72%</i>	<i>-1.72%</i>	<i>-0.58%</i>	<i>-0.57%</i>
Cash and Equivalents	\$14.5	7.5%							
VCU Long-Term Tier	\$194.6		9.70%	15.66%	15.66%	14.47%	14.47%	0.63%	-0.36%

Total VCU Long-Term Tier includes residual investments held by JP Morgan.

JP Morgan valuations are based on manager reporting. Totals may not sum due to rounding. Past performance is not predictive of future results.

Returns for periods greater than one year are annualized. Performance is estimated based on best available data as of January 10, 2022.

Performance includes reporting by 39 of 40 underlying private investments, which, with cash, represent 99.8% of Ram Private Assets Fund's net asset value as of September 30, 2021.

¹ As of 7/1/2021, 70% MSCI All Country World, 30% Bloomberg US Aggregate; prior to 7/1/2021, 65% MSCI All Country World, 25% Bloomberg US Aggregate, 10% MSCI All Country World Real Estate. This assumes revised weights will be adopted in FY 2021-22.

Monitoring Report as March 11, 2022 (Preliminary)

**Monitoring Report
as of March 11, 2022 (Preliminary- continued)**

Virginia Commonwealth University
March 2022 Summary of Major Capital Projects

Project	Funding		Final Completion	Comments
	Amount	Source		
Completed Projects:				
None				
Construction Underway:				
Trani Life Sciences Roof & HVAC Replacement	\$7,114,000	State-Supported Debt	March 2022	New roof is performing well, though full completion has been delayed due to inclement weather. Completion is expected in March.
	\$7,114,000	Total		
Sanger 9 Surgery Innovation Suite	\$6,187,800	School of Medicine Funds	February 2022	This project is substantially complete.
	\$6,187,800	Total		
STEM Teaching Laboratory Building	\$113,505,000	State-Supported Debt	Winter 2022	Construction is currently on time and within budget, though supply chain delays continue to pose a risk to the schedule. Roofing is underway.
	\$10,967,000	General Fund		
	\$124,472,000	Total		
Planning Underway:				
Arts Innovation and Academic Building	\$6,809,000	University Funds	TBD	Schematic design phase is near completion. Once approved, the preliminary design phase begins.
	\$6,809,000	Total		
Founders Hall - Building Envelope Rehabilitation	\$3,200,000	Maintenance Reserve	TBD	The completion of the design phase is anticipated in time to support a mid-summer start of construction.
	\$3,200,000	Total		
Technology Operations Center	\$22,575,000	University Debt	Jun 2023	Architect and engineering firm selection underway.
	\$22,575,000	Total		
On Schedule	Delay		Significant Delay	



\$1.5B FY22 budget;
13.1% increase over
prior year



172 WAM orders in 1st
half FY22 (compared to
173 in full FY21)



14.47% 1 year long -term tier
investment return (13.25%
benchmark)



13.4% increase in state
appropriations



\$7M savings from use of
cooperative contracts
(over 3 years)



-.33% 1 year short -term tier
investment return (-.22%
benchmark)



0% increase in tuition



10,000 employee payrolls
processed



2,220 active sponsored
awards



\$135.9M quasi -endowment
balance; generated
payout of \$23.2M (since
inception)



23 dining locations; 2 new
in FY22



VCU

Finance and Budget



Staff hires in 2021 from an underrepresented racial or ethnic minority.



VCU community reports feeling “safe” or “very safe.”



VCU’s FY21 Energy Use Intensity (EUI). Lower than the national median for colleges and universities (180.6 kBTU per square foot).



Estimated annual savings due to VCU HR’s executive search team.



Total meetings conducted on VCU Zoom in 2021 (5.7 million participants, 170 countries and 335 million meeting minutes).



ACCIDENT RATES

% down from 2017 to 2021



The compa-ratio for staff indicating “at-market” salary rates.



VCU buildings certified as LEED Silver or higher.



39% (police)



Acres of land acquired or under contract for future Athletics Village.



Square feet added or renovated under President Rao’s leadership.



33% (facilities)



62% (labs)



FINANCIAL STATEMENTS
FOR THE YEAR ENDED
June 30, 2021



VCU

VIRGINIA COMMONWEALTH UNIVERSITY

Make it real.

TABLE OF CONTENTS

2	Management Discussion and Analysis
12	Financial Statements
13	Statements of Net Position
17	Statements of Revenues, Expenses and Changes in Net Position
21	Statement of Cash Flows
23	Notes to the Financial Statements
24	Note 1 Summary of Significant Accounting Policies
38	Note 2 Cash, Cash Equivalents and Investments
49	Note 3 Joint Ventures and Equity Investments
51	Note 4 Capital Assets
52	Note 5 Funds Held for Others
53	Note 6 Accounts Payable and Accrued Liabilities
53	Note 7 Unearned Revenue
53	Note 8 Long Term Liabilities
59	Note 9 Faculty Early Retirement Incentive Plan
59	Note 10 Pensions and Retirement Plans
79	Note 11 Other Post-Employment Benefits
100	Note 12 Related Parties
102	Note 13 Short Term Debt
102	Note 14 Funds Held in Trust by Others
102	Note 15 Commitments
103	Note 16 Litigation
103	Note 17 Transactions between Component Units
104	Note 18 Contingencies
106	Note 19 Indemnifications
106	Note 20 Net Patient Service Revenue
106	Note 21 State Appropriations
107	Note 22 Risk Management
108	Note 23 Contributions Receivable
109	Note 24 Derivative Instrument
110	Note 25 Coronavirus Relief Funding
111	Note 26 Subsequent Events
112	Required Supplementary Information
113	Virginia Retirement System Pension Plans
115	Post Employment Benefit Plans other than Pension
120	Notes to Required Supplementary Information
126	Independent Auditor's Report
129	University Officials

MANAGEMENT DISCUSSION AND ANALYSIS

MANAGEMENT DISCUSSION AND ANALYSIS FOR THE YEAR ENDED JUNE 30, 2021 (unaudited)

Virginia Commonwealth University's Management Discussion and Analysis (MD&A) provides a discussion and overview of the financial performance during the fiscal year ended June 30, 2021, with comparative information presented for the fiscal year ended June 30, 2020. While maintaining its financial health is crucial to the long-term viability of the University, the primary mission of a public institution of higher education is to provide education, research and public service.

This discussion has been prepared by management along with the financial statements and related note disclosures and should be read in conjunction with the accompanying financial statements and notes. The financial statements, notes and this discussion are the responsibility of management.

Understanding the Financial Statements

The MD&A focuses on VCU and is intended to foster a greater understanding of VCU's financial activities. Since this presentation includes summarized formats, it should be read in conjunction with the financial statements which have the following four components:

Statement of Net Position presents a snapshot of VCU's assets and liabilities under the accrual basis of accounting at the end of each fiscal year presented. The Statement of Net Position helps the reader understand the type and amounts of assets available to support operations, how much VCU owes to vendors and bond holders and net position delineated based upon their availability for future expenditures.

Statement of Revenues, Expenses and Changes in Net Position presents VCU's revenues and expenses categorized between operating, non-operating and other related activities. The Statement of Revenues, Expenses and Changes in Net Position reports VCU's operating results for each fiscal year presented.

Statement of Cash Flows (SCF) provides information about VCU's sources (receipts) and uses (payments) of cash during the fiscal year. The SCF classifies sources and uses of cash into four categories, assists in determining whether VCU has the ability to generate future net cash flows to meet its obligations as they come due and in determining the need for external financing.

Notes to the Financial Statements (Notes) provide additional information to clarify and expand on the financial statements.

The MD&A provides objective analysis of VCU's financial activities based on currently known facts, decisions and conditions. The MD&A discusses the current year results in comparison to the prior year. To see discussions relating to the prior year, refer to last year's annual financial report on VCU's website.

Statement of Net Position

The term “Net Position” refers to the difference between total assets and deferred outflows to total liabilities and deferred inflows, as an indicator of VCU’s financial condition. Changes in net position that occur over time indicate improvement or deterioration in VCU’s financial condition.

Assets and liabilities are generally measured using current values with capital assets as the one notable exception because they are stated at historical cost less an allowance for depreciation.

Condensed Statement of Net Position				
as of June 30,	2021	2020	\$ Change	% Change
Current and other assets	\$874,543,664	\$723,788,009	\$150,755,655	21%
Deferred outflows	141,582,871	118,279,286	23,303,585	20%
Capital assets - net	1,236,646,077	1,217,772,500	18,873,577	2%
Total assets and deferred outflows	2,252,772,612	2,059,839,795	192,932,817	9%
Current liabilities	216,887,561	212,743,860	4,143,701	2%
Noncurrent liabilities	1,021,698,486	974,211,267	47,487,219	5%
Deferred inflows	64,704,483	81,134,810	(16,430,327)	(20%)
Total liabilities and deferred inflows	1,303,290,530	1,268,089,937	35,200,593	3%
Net Position:				
Net investment in capital assets	880,047,970	846,147,601	33,900,369	4%
Restricted	129,662,205	105,324,515	24,337,690	23%
Unrestricted	(60,228,093)	(159,722,258)	99,494,165	62%
Total net position	\$949,482,082	\$791,749,858	\$157,732,224	20%

Total university liabilities and deferred inflows increased by \$35.2 million or 3% during fiscal year 2021. Deferred inflows decreased \$16.4M, which was driven by changes in assumptions and investment experience relating to pensions. Pension obligations increased by \$60.3M.

Total Net Position

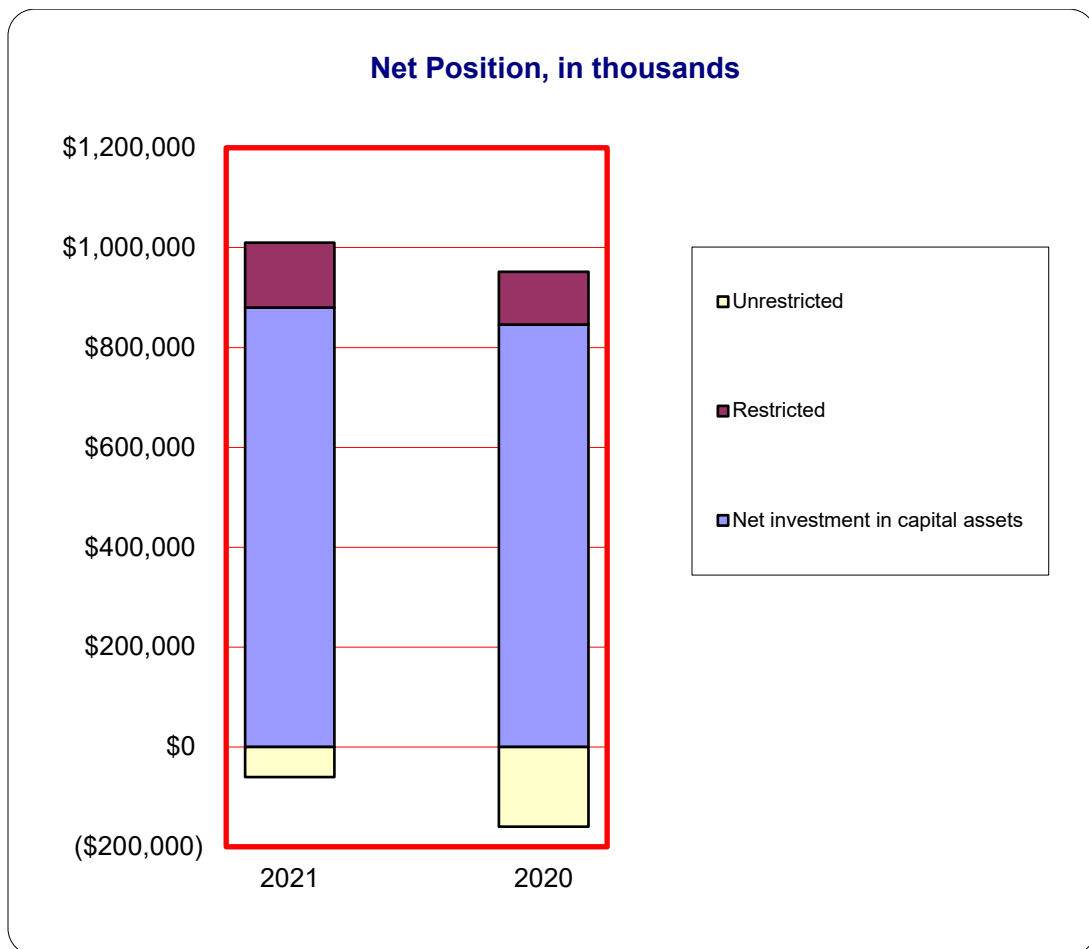
Net position is divided into three major categories:

Net investments in capital assets provide the University’s equity in property, plant and equipment owned by the University.

Restricted net assets are divided into two categories: nonexpendable and expendable. The corpus of nonexpendable restricted assets are only available for investment purposes. Expendable restricted assets are available for expenditure by the University but must be spent for purposes as determined by donors and/or external entities that have placed time or purpose restrictions on the use of the assets.

Unrestricted net position is available resources to the University for any lawful purpose.

The following graph and table illustrates the changes in the make-up of net position, between 2021 and 2020:



as of June 30,	Total Net Position			
	2021	2020	\$ Change	% Change
Net investment in capital assets	\$880,047,970	\$846,147,601	\$33,900,369	4%
Restricted	129,662,205	105,324,515	24,337,690	23%
Unrestricted	(60,228,093)	(159,722,258)	99,494,165	62%
Total net position	\$949,482,082	\$791,749,858	\$157,732,224	20%

Statement of Revenues, Expenses and Changes in Net Position

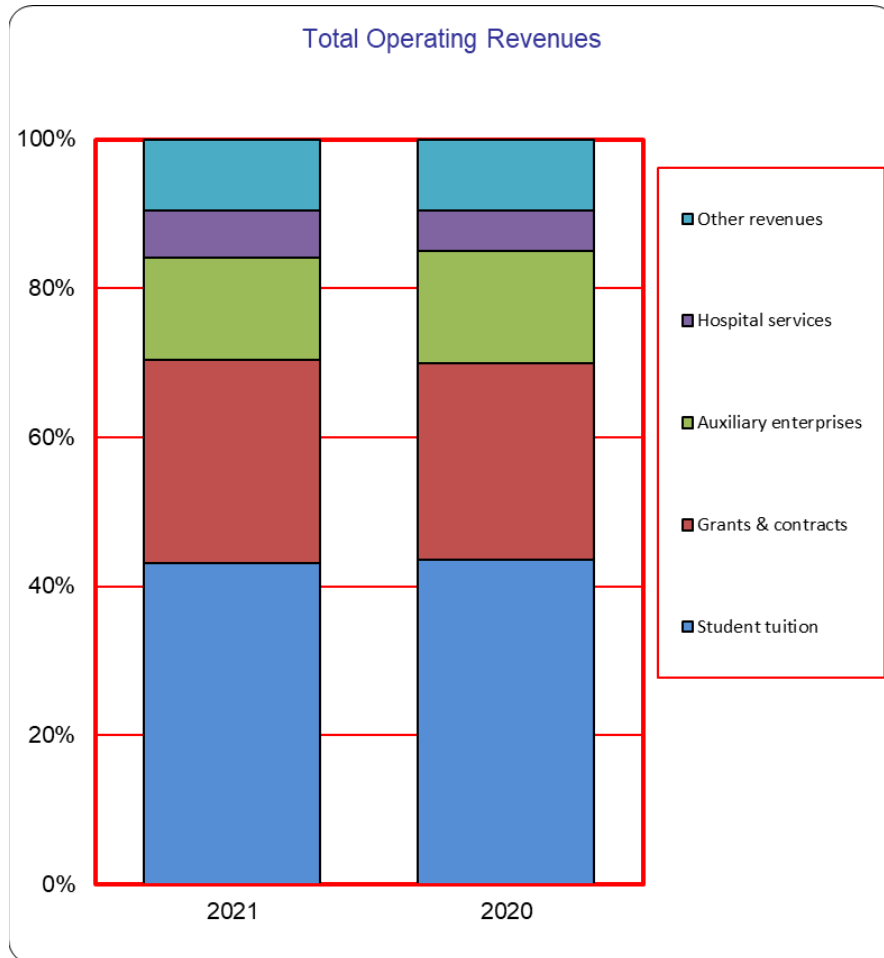
Due to the classification of certain revenues as non-operating revenue, VCU shows a loss from operations. State appropriations, while budgeted for operations, are considered non-operating revenues according to Governmental Accounting Standards Board (GASB) 35 standards and are reflected accordingly in the non-operating section of the Statement of Revenues, Expenses and Changes in Net Position, even though these funds are used solely for operating purposes.

The following is a summarized schedule of the revenues and expenses for the University:

For the Year Ended June 30,	Condensed Statement of Revenues, Expenses and Changes in Net Position			
	2021	2020	\$ Change	% Change
Operating revenue	\$775,587,433	\$784,492,135	(\$8,904,702)	(1%)
Operating expense	1,187,549,044	1,163,311,738	24,237,306	2%
Operating loss	(411,961,611)	(378,819,603)	(33,142,008)	(9%)
Non-operating revenues, net of expenses	508,689,587	375,570,254	133,119,333	35%
Other revenues (expenses)	61,004,248	52,370,375	8,633,873	16%
Increase in net position	157,732,224	49,121,026	108,611,198	221%
Net position - beginning of year	791,749,858	742,628,832	49,121,026	7%
Net position - end of year	\$949,482,082	\$791,749,858	\$157,732,224	20%

Revenues

Operating revenues decreased \$8.9 million, or 1%, in 2021 compared to the prior year.

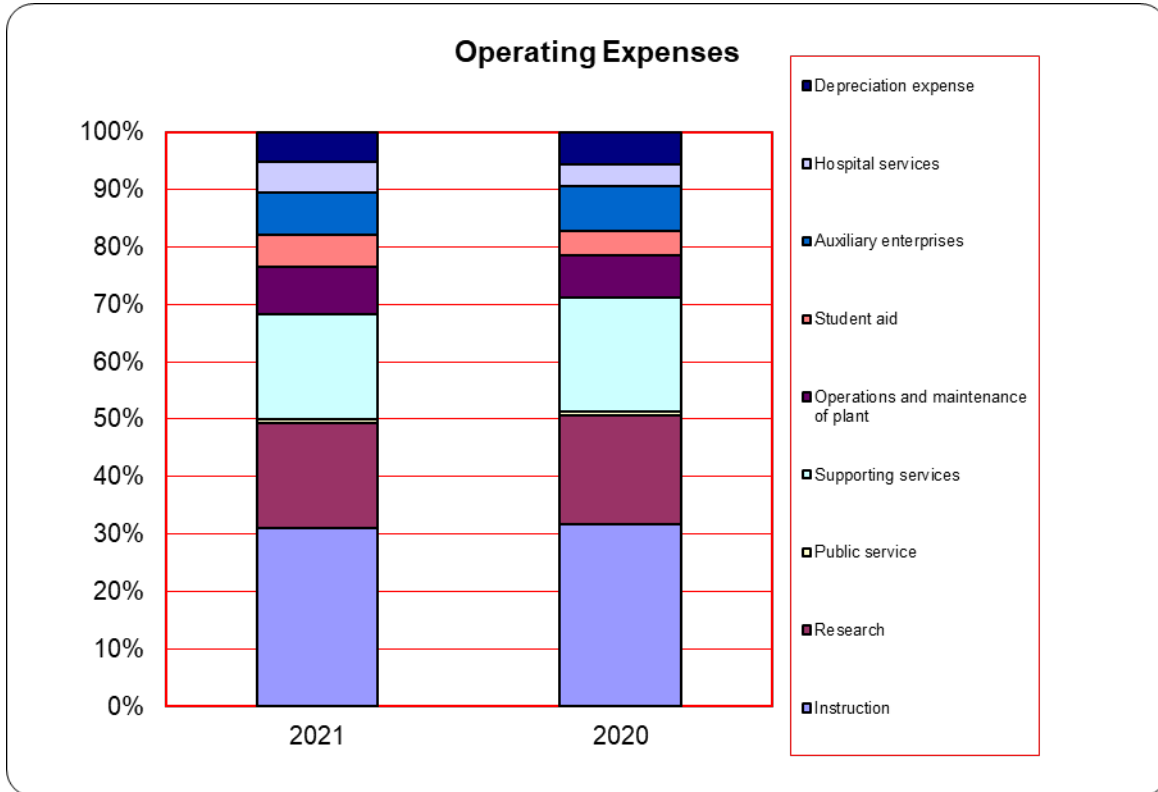


Total Operating Revenues				
For the Year Ended June 30,	2021	2020	\$ Change	% Change
Student tuition	\$334,826,132	\$341,223,868	(\$6,397,736)	(2%)
Grants & contracts	211,133,156	207,699,932	3,433,224	2%
Auxiliary enterprises	106,184,041	117,592,678	(11,408,637)	(10%)
Hospital services	48,849,039	42,839,086	6,009,953	14%
Other revenues	74,595,065	75,136,571	(541,506)	(1%)
Total operating revenues	\$775,587,433	\$784,492,135	(\$8,904,702)	(1%)

- Operating revenues decreased due to decreased tuition and fees and decreases of auxiliary services resulting from the conversion to on-line learning and decreased enrollment as a result of the pandemic.

Expenses

Operating expenses increased \$24.2 million, or 2%, over 2020 to \$1.188 billion. The following chart summarizes operating expenses by functional classification:



Operating Expenses by Function

For the Year Ended June 30,	2021	2020	\$ Change	% Change
Instruction	\$367,324,976	\$369,943,754	(\$2,618,778)	(1%)
Research	217,814,847	218,355,282	(540,435)	(0%)
Public service	7,544,493	9,260,810	(1,716,317)	(19%)
Supporting services	219,443,110	230,946,236	(11,503,126)	(5%)
Operations and maintenance of plant	95,753,616	85,894,599	9,859,017	11%
Student aid	68,378,816	47,388,797	20,990,019	44%
Auxiliary enterprises	85,614,091	90,680,582	(5,066,491)	(6%)
Hospital services	64,214,020	46,015,727	18,198,293	40%
Depreciation expense	61,461,075	64,825,951	(3,364,876)	(5%)
Total operating expenses	\$1,187,549,044	\$1,163,311,738	\$24,237,306	2%

Capital Assets and Related Financing Activities

Capital Assets

At June 30, 2021, VCU had \$2.176 billion in capital assets, less accumulated depreciation of \$939 million, for net capital assets of \$1.237 billion. VCU is committed to a comprehensive program of capital initiatives in support of the University's strategic plan.

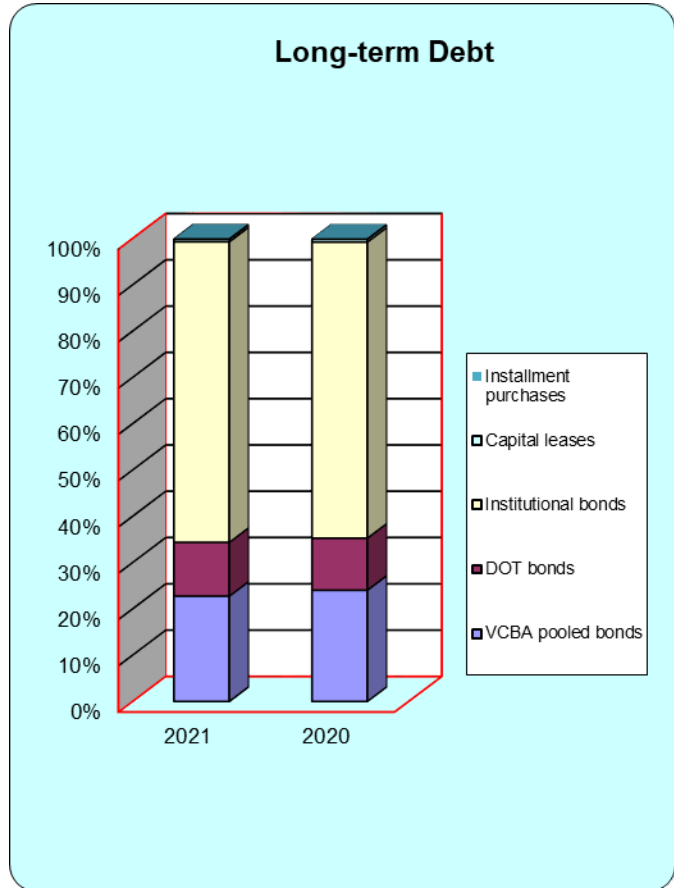
as of June 30,	Capital Assets, Net			
	2021	2020	\$ Change	% Change
Land	\$77,267,260	\$73,006,211	\$4,261,049	6%
Land improvements and infrastructure	2,823,526	3,213,495	(389,969)	(12%)
Buildings	928,796,365	948,622,791	(19,826,426)	(2%)
Equipment	70,595,359	70,746,178	(150,819)	(0%)
Intangible (computer software)	1,819,197	2,149,879	(330,682)	(15%)
Library books	5,573,914	6,303,597	(729,683)	(12%)
Construction in progress	149,770,456	113,730,349	36,040,107	32%
Total	\$1,236,646,077	\$1,217,772,500	\$18,873,577	2%

- Increase in land is due to the acquisition of property for use by athletics.
- Change in construction in progress is due to ongoing projects including the expansion of the School of Engineering research space, construction of STEM laboratories and several renovation projects.

Debt

At June 30, 2021, the University had \$441.6 million in long-term debt outstanding.

In the fiscal year, the following bonds were issued to refund higher rate debt: General Revenue Pledge Bonds \$10.7M, General Obligation Bonds \$21.3M and Virginia College Building Authority Bonds \$18.7M.



Statement of Cash Flows

The Statement of Cash Flows provides information about cash receipts and cash payments during the year. This statement assists users in assessing the University’s ability to generate net cash flows, meet its obligations as they come due and its need for external financing.

The statement is divided into four sections:

1. Cash used by operating activities shows operating cash flows of the University.
2. Cash provided by noncapital financing activities reflects cash received and disbursed for purposes other than operating, investing and capital financing. GASB requires general appropriations from the Commonwealth and noncapital gifts be shown as cash flows from noncapital financing activities.

3. Cash used by capital and related financing activities presents cash used for the acquisition and construction of capital and related items. Plant fund and related long-term debt activities (except depreciation and amortization), as well as gifts to endowments, are included in cash flows from capital financing activities.
4. Net cash used by investing activities reflects cash generated from investments which included purchases, proceeds and interest.

The following is a summary Statement of Cash Flows for the University for the years ended June 30, 2021 and 2020. For more detailed information, see the accompanying Statement of Cash Flows.

University	2021	2020	\$ Change	% Change
Cash provided (used) by:				
Operating activities	(\$314,746,427)	(\$332,181,613)	\$17,435,186	(5%)
Noncapital financing activities	452,203,877	366,208,760	85,995,117	23%
Capital and related financing activities	(54,651,324)	(82,165,174)	27,513,850	(33%)
Investing activities	(82,417,855)	70,686,006	(153,103,861)	(217%)
Net increase (decrease) in cash	388,271	22,547,979	(22,159,708)	(98%)
Cash and cash equivalents, beginning of year	130,867,727	108,319,748	22,547,979	21%
Cash and cash equivalents, end of year	\$131,255,998	\$130,867,727	\$388,271	0%

Economic Outlook

The following are known facts and circumstances that will affect future financial results:

VCU did not increase tuition for the 2021-2022 academic year. There is 2% decline in fall enrollment compared to budget. The university intends to use HEERF III funding to help offset the revenue loss. The campus is fully operational for the fall semester which should stabilize auxiliary revenues.

FINANCIAL STATEMENTS

VIRGINIA COMMONWEALTH UNIVERSITY
STATEMENT OF NET POSITION
As of June 30, 2021

	University	VCU Health System Authority
Current assets:		
Cash and cash equivalents (Note 2)	\$ 128,854,749	\$ 192,938,832
Short-term investments (Note 2)	300,508,819	-
Accounts receivable:		
Student and other, Net of allowance of \$5,543,577	14,114,501	-
Sponsors	39,633,981	-
Patient, Net of allowance	-	446,822,106
Third-party and non-patient	-	86,498,943
Contributions and gifts, Net of allowance of \$578,926 (Note 23)	-	-
Due from component units	14,846,200	-
Due from Commonwealth of Virginia	66,237	-
Due from VCBA	10,721,871	-
Loans receivable, current portion	2,637,027	-
Current portion of assets whose use is limited (Note 2)	-	7,150,000
Other assets	6,377,224	70,753,641
Total current assets	<u>517,760,609</u>	<u>804,163,522</u>
Noncurrent assets:		
Restricted cash and cash equivalents (Note 2)	2,401,249	-
Endowment investments (Note 2)	44,375,431	-
Other investments (Note 2)	161,110,263	38,666,675
Contributions and gifts, Net of discounts and allowance of \$1,885,257 (Note 23)	-	-
Loans and Other receivable, Net of allowance of \$1,022,615	13,618,628	-
Due from component units	123,091,607	-
Assets whose use is limited, less current portion (Note 2)	-	2,038,519,980
Other long-term assets	-	92,578,096
Post Employment Benefits (Note 11)	12,185,877	-
Non-depreciable capital assets (Note 4)	227,037,716	696,370,215
Depreciable capital assets (Note 4)	1,009,608,361	750,367,748
Total non-current assets	<u>1,593,429,132</u>	<u>3,616,502,714</u>
Total assets	<u>2,111,189,741</u>	<u>4,420,666,236</u>
Deferred outflows (Note 1T)	141,582,871	38,939,671
Total assets and deferred outflows	<u>2,252,772,612</u>	<u>4,459,605,907</u>
Current liabilities:		
Accounts payable and accrued liabilities (Note 6)	86,320,149	433,302,613
Unearned revenue (Note 7)	59,662,511	-
Due to component units	7,845	-
Long-term liabilities - current portion (Note 8)	66,457,056	56,409,131
Short-term liabilities (Note 13)	4,440,000	-
Total current liabilities	<u>216,887,561</u>	<u>489,711,744</u>
Noncurrent liabilities:		
Funds held for others (Note 5)	20,291,768	-
Due to component units	-	-
Other	-	77,220,121
Long-term liabilities (Note 8)	447,135,997	686,810,615
Pension obligations (Note 10)	411,788,331	36,297,461
Post Employment Benefits (Note 11)	142,482,390	7,513,192
Total noncurrent liabilities	<u>1,021,698,486</u>	<u>807,841,389</u>
Total liabilities	<u>1,238,586,047</u>	<u>1,297,553,133</u>
Deferred Inflows (Note 1T)	64,704,483	13,726,530
Total liabilities and deferred inflows	<u>1,303,290,530</u>	<u>1,311,279,663</u>
Net investment in capital assets	880,047,970	1,017,179,568
Restricted for:		
Nonexpendable:		
Scholarships and fellowships	6,277,590	-
Departmental uses	57,043,883	26,321,133
Expendable:		
Scholarships and fellowships	5,905,050	-
Research	35,835,399	-
Departmental uses	21,554,962	5,768,022
Loans	3,045,321	-
Unrestricted	(60,228,093)	2,099,057,521
Total net position	<u>\$ 949,482,082</u>	<u>\$ 3,148,326,244</u>

The accompanying notes to financial statements are an integral part of this statement.

VIRGINIA COMMONWEALTH UNIVERSITY
STATEMENT OF NET POSITION
As of June 30, 2021

	MCV Foundation	VCU Foundation	VCU Real Estate Foundation
Current assets:			
Cash and cash equivalents (Note 2)	\$ -	\$ 639,822	\$ 5,249,703
Short-term investments (Note 2)	108,267,000	-	-
Accounts receivable:			
Student and other, Net of allowance of \$5,543,577	-	-	68,764
Sponsors	-	-	-
Patient, Net of allowance	-	-	-
Third-party and non-patient	-	-	-
Contributions and gifts, Net of allowance of \$578,926 (Note 23)	7,278,000	2,320,853	-
Due from component units	12,000	3,302	7,845
Due from Commonwealth of Virginia	-	-	-
Due from VCBA	-	-	-
Loans receivable, current portion	-	-	-
Current portion of assets whose use is limited (Note 2)	-	-	-
Other assets	41,000	24,196	93,362
Total current assets	115,598,000	2,988,173	5,419,674
Noncurrent assets:			
Restricted cash and cash equivalents (Note 2)	49,452,000	21,239,224	-
Endowment investments (Note 2)	262,093,000	39,682,897	-
Other investments (Note 2)	436,452,000	76,626,449	-
Contributions and gifts, Net of discounts and allowance of \$1,885,257 (Note 23)	10,017,000	3,449,831	-
Loans and Other receivable, Net of allowance of \$1,022,615	3,668,000	-	-
Due from component units	-	-	11,015,151
Assets whose use is limited, less current portion (Note 2)	-	-	-
Other long-term assets	2,227,000	-	-
Post Employment Benefits (Note 11)	-	-	-
Non-depreciable capital assets (Note 4)	217,000	-	32,345,184
Depreciable capital assets (Note 4)	1,612,000	-	47,092,189
Total non-current assets	765,738,000	140,998,401	90,452,524
Total assets	881,336,000	143,986,574	95,872,198
Deferred outflows (Note 1T)			
	-	-	-
Total assets and deferred outflows	881,336,000	143,986,574	95,872,198
Current liabilities:			
Accounts payable and accrued liabilities (Note 6)	1,725,000	77,165	2,826,269
Unearned revenue (Note 7)	-	-	3,151,984
Due to component units	1,000	875,494	2,928,030
Long-term liabilities - current portion (Note 8)	905,000	-	-
Short-term liabilities (Note 13)	-	-	7,990,966
Total current liabilities	2,631,000	952,659	16,897,249
Noncurrent liabilities:			
Funds held for others (Note 5)	257,000	-	-
Due to component units	1,970,000	45,636,423	31,635,634
Other	1,547,000	275,174	1,263,841
Long-term liabilities (Note 8)	2,920,000	-	-
Pension obligations (Note 10)	-	-	-
Post Employment Benefits (Note 11)	-	-	-
Total noncurrent liabilities	6,694,000	45,911,597	32,899,475
Total liabilities	9,325,000	46,864,256	49,796,724
Deferred Inflows (Note 1T)			
	-	-	-
Total liabilities and deferred inflows	9,325,000	46,864,256	49,796,724
Net investment in capital assets	1,829,000	-	35,888,305
Restricted for:			
Nonexpendable:			
Scholarships and fellowships	-	-	-
Departmental uses	270,688,000	40,496,549	-
Expendable:			
Scholarships and fellowships	-	-	-
Research	-	-	-
Departmental uses	511,740,000	52,606,165	85,542
Loans	-	-	-
Unrestricted	87,754,000	4,019,604	10,101,627
Total net position	\$ 872,011,000	\$ 97,122,318	\$ 46,075,474

The accompanying notes to financial statements are an integral part of this statement.

VIRGINIA COMMONWEALTH UNIVERSITY
STATEMENT OF NET POSITION
As of June 30, 2021

	VCU School of Business Foundation	VCU College of Engineering Foundation	Dentistry@ VCU
Current assets:			
Cash and cash equivalents (Note 2)	\$ 5,528,151	\$ 889,135	\$ 9,346,630
Short-term investments (Note 2)	-	-	-
Accounts receivable:			
Student and other, Net of allowance of \$5,543,577	172,163	-	123,650
Sponsors	-	-	-
Patient, Net of allowance	-	-	3,734,262
Third-party and non-patient	-	-	-
Contributions and gifts, Net of allowance of \$578,926 (Note 23)	1,545,979	702,782	-
Due from component units	2,498	1,546	-
Due from Commonwealth of Virginia	-	-	-
Due from VCBA	-	-	-
Loans receivable, current portion	-	-	-
Current portion of assets whose use is limited (Note 2)	-	-	-
Other assets	136,561	-	79,585
Total current assets	7,385,352	1,593,463	13,284,127
Noncurrent assets:			
Restricted cash and cash equivalents (Note 2)	1,559,135	148,303	-
Endowment investments (Note 2)	33,079,134	16,320,875	-
Other investments (Note 2)	28,894,045	78,275,083	11,879,902
Contributions and gifts, Net of discounts and allowance of \$1,885,257 (Note 23)	2,447,753	1,086,407	-
Loans and Other receivable, Net of allowance of \$1,022,615	-	-	-
Due from component units	-	-	-
Assets whose use is limited, less current portion (Note 2)	-	-	-
Other long-term assets	-	-	-
Post Employment Benefits (Note 11)	-	-	-
Non-depreciable capital assets (Note 4)	-	4,307,317	-
Depreciable capital assets (Note 4)	22,164,805	30,243,188	-
Total non-current assets	88,144,872	130,381,173	11,879,902
Total assets	95,530,224	131,974,636	25,164,029
Deferred outflows (Note 1T)			
	-	-	-
Total assets and deferred outflows	95,530,224	131,974,636	25,164,029
Current liabilities:			
Accounts payable and accrued liabilities (Note 6)	41,106	383,207	871,985
Unearned revenue (Note 7)	204,481	-	1,931,451
Due to component units	1,409,867	1,295,827	8,355,328
Long-term liabilities - current portion (Note 8)	-	-	-
Short-term liabilities (Note 13)	-	5,500,000	-
Total current liabilities	1,655,454	7,179,034	11,158,764
Noncurrent liabilities:			
Funds held for others (Note 5)	-	-	-
Due to component units	32,973,696	68,610,126	-
Other	-	-	-
Long-term liabilities (Note 8)	-	-	-
Pension obligations (Note 10)	-	-	-
Post Employment Benefits (Note 11)	-	-	-
Total noncurrent liabilities	32,973,696	68,610,126	-
Total liabilities	34,629,150	75,789,160	11,158,764
Deferred Inflows (Note 1T)			
	-	-	-
Total liabilities and deferred inflows	34,629,150	75,789,160	11,158,764
Net investment in capital assets	4,450,124	5,148,512	-
Restricted for:			
Nonexpendable:			
Scholarships and fellowships	-	-	-
Departmental uses	453,630	16,333,639	-
Expendable:			
Scholarships and fellowships	-	-	-
Research	-	-	-
Departmental uses	43,280,013	23,207,869	-
Loans	-	-	-
Unrestricted	12,717,307	11,495,456	14,005,265
Total net position	\$ 60,901,074	\$ 56,185,476	\$ 14,005,265

The accompanying notes to financial statements are an integral part of this statement.

VIRGINIA COMMONWEALTH UNIVERSITY
STATEMENT OF NET POSITION
As of June 30, 2021

	Eliminations	Total
Current assets:		
Cash and cash equivalents (Note 2)	\$ -	\$ 343,447,022
Short-term investments (Note 2)	-	408,775,819
Accounts receivable:		
Student and other, Net of allowance of \$5,543,577	-	14,479,078
Sponsors	-	39,633,981
Patient, Net of allowance	-	450,556,368
Third-party and non-patient	-	86,498,943
Contributions and gifts, Net of allowance of \$578,926 (Note 23)	-	11,847,614
Due from component units	(14,873,391)	-
Due from Commonwealth of Virginia	-	66,237
Due from VCBA	-	10,721,871
Loans receivable, current portion	-	2,637,027
Current portion of assets whose use is limited (Note 2)	-	7,150,000
Other assets	(1,200,440)	76,305,129
Total current assets	<u>(16,073,831)</u>	<u>1,452,119,089</u>
Noncurrent assets:		
Restricted cash and cash equivalents (Note 2)	-	74,799,911
Endowment investments (Note 2)	-	395,551,337
Other investments (Note 2)	(428)	831,903,989
Contributions and gifts, Net of discounts and allowance of \$1,885,257 (Note 23)	-	17,000,991
Loans and Other receivable, Net of allowance of \$1,022,615	-	17,286,628
Due from component units	(134,106,758)	-
Assets whose use is limited, less current portion (Note 2)	-	2,038,519,980
Other long-term assets	-	94,805,096
Post Employment Benefits (Note 11)	-	12,185,877
Non-depreciable capital assets (Note 4)	-	960,277,432
Depreciable capital assets (Note 4)	(14,035,147)	1,847,053,144
Total non-current assets	<u>(148,142,333)</u>	<u>6,289,384,385</u>
Total assets	<u>(164,216,164)</u>	<u>7,741,503,474</u>
Deferred outflows (Note 1T)	-	180,522,542
Total assets and deferred outflows	<u>(164,216,164)</u>	<u>7,922,026,016</u>
Current liabilities:		
Accounts payable and accrued liabilities (Note 6)	-	525,547,494
Unearned revenue (Note 7)	(3,149,068)	61,801,359
Due to component units	(14,873,391)	-
Long-term liabilities - current portion (Note 8)	(1,240,696)	122,530,491
Short-term liabilities (Note 13)	-	17,930,966
Total current liabilities	<u>(19,263,155)</u>	<u>727,810,310</u>
Noncurrent liabilities:		
Funds held for others (Note 5)	-	20,548,768
Due to component units	(180,825,879)	-
Other	-	80,306,136
Long-term liabilities (Note 8)	(5,046,393)	1,131,820,219
Pension obligations (Note 10)	-	448,085,792
Post Employment Benefits (Note 11)	-	149,995,582
Total noncurrent liabilities	<u>(185,872,272)</u>	<u>1,830,756,496</u>
Total liabilities	<u>(205,135,427)</u>	<u>2,558,566,806</u>
Deferred Inflows (Note 1T)	-	78,431,013
Total liabilities and deferred inflows	<u>(205,135,427)</u>	<u>2,636,997,819</u>
Net investment in capital assets	(11,573,058)	1,932,970,421
Restricted for:		
Nonexpendable:		
Scholarships and fellowships	-	6,277,590
Departmental uses	-	411,336,834
Expendable:		
Scholarships and fellowships	-	5,905,050
Research	-	35,835,399
Departmental uses	-	658,242,573
Loans	-	3,045,321
Unrestricted	<u>52,492,321</u>	<u>2,231,415,008</u>
Total net position	<u>\$ 40,919,263</u>	<u>\$ 5,285,028,196</u>

VIRGINIA COMMONWEALTH UNIVERSITY
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
For the year ended June 30, 2021

	University	VCU Health System Authority
Operating revenues:		
Student tuition and fees, Net of scholarship allowances of \$123,494,354	\$ 334,826,132	\$ -
Federal grants and contracts	170,627,802	-
State grants and contracts	12,079,691	-
Local grants and contracts	1,306,669	-
Nongovernmental grants and contracts	27,118,994	-
Sales and services of educational departments	51,098,338	-
Auxiliary enterprises:		
Sales and services	57,008,463	-
Student fees, Net of scholarship allowances of \$7,020,225	49,175,578	-
Hospital services	48,849,039	2,498,167,485
Other revenues	23,496,727	-
Total operating revenues	<u>775,587,433</u>	<u>2,498,167,485</u>
Operating expenses:		
Instruction	367,324,976	-
Research	217,814,847	-
Public service	7,544,493	-
Supporting services:		
Academic support	118,566,396	-
Student services	18,146,780	-
Institutional support	82,729,934	-
Operations and maintenance of plant	95,753,616	-
Student aid	68,378,816	-
Auxiliary enterprises	85,614,091	-
Hospital services	64,214,020	2,392,686,739
Depreciation expense	61,461,075	98,127,271
Other expenses	-	-
Total operating expenses	<u>1,187,549,044</u>	<u>2,490,814,010</u>
Operating gain/(loss)	<u>(411,961,611)</u>	<u>7,353,475</u>
Non-operating revenues (expenses):		
State appropriations (Note 21)	268,303,684	-
Federal Funding: CARES Act/COVID19 (Note 25)	88,202,154	55,254,177
Gifts	61,158,393	16,665,812
Investment income, Net of investment expense	70,546,375	446,523,872
Interest on capital asset-related debt	(12,337,675)	(16,124,776)
Pell revenue	32,155,689	-
Other	660,967	2,485,581
Net non-operating revenues	<u>508,689,587</u>	<u>504,804,666</u>
Income (loss) before other revenues and expenses	96,727,976	512,158,141
Other Revenues (expenses)		
Additions to permanent endowments	4,193	-
Capital appropriations	60,124,607	-
Capital gifts and grants	875,448	-
Increase in beneficial interest in trusts	-	6,543,108
Other	-	-
Increase (decrease) in net position	<u>157,732,224</u>	<u>518,701,249</u>
Net position - Beginning of year	<u>791,749,858</u>	<u>2,629,624,995</u>
Net position - End of year	<u>\$ 949,482,082</u>	<u>\$ 3,148,326,244</u>

VIRGINIA COMMONWEALTH UNIVERSITY
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
For the year ended June 30, 2021

	MCV Foundation	VCU Foundation	VCU Real Estate Foundation
Operating revenues:			
Student tuition and fees, Net of scholarship allowances of \$123,494,354	\$ -	\$ -	\$ -
Federal grants and contracts	-	-	-
State grants and contracts	-	-	-
Local grants and contracts	-	-	-
Nongovernmental grants and contracts	-	-	-
Sales and services of educational departments	-	-	-
Auxiliary enterprises:			
Sales and services	-	-	-
Student fees, Net of scholarship allowances of \$7,020,225	-	-	-
Hospital services	-	-	-
Other revenues	3,724,000	269,735	7,972,396
Total operating revenues	<u>3,724,000</u>	<u>269,735</u>	<u>7,972,396</u>
Operating expenses:			
Instruction	-	-	-
Research	-	-	-
Public service	-	-	-
Supporting services:			
Academic support	27,563,000	-	-
Student services	-	-	-
Institutional support	4,484,000	-	-
Operations and maintenance of plant	-	-	2,115,238
Student aid	5,142,000	-	-
Auxiliary enterprises	-	-	-
Hospital services	-	-	-
Depreciation expense	250,000	-	2,391,873
Other expenses	118,000	14,027,390	69,630
Total operating expenses	<u>37,557,000</u>	<u>14,027,390</u>	<u>4,576,741</u>
Operating gain/(loss)	<u>(33,833,000)</u>	<u>(13,757,655)</u>	<u>3,395,655</u>
Non-operating revenues (expenses):			
State appropriations (Note 21)	-	-	-
Federal Funding: CARES Act/COVID19 (Note 25)	-	-	-
Gifts	20,151,000	8,679,148	-
Investment income, Net of investment expense	216,310,000	18,751,566	2,875,132
Interest on capital asset-related debt	-	-	(1,235,368)
Pell revenue	-	-	-
Other	727,000	1,532,438	(100,000)
Net non-operating revenues	<u>237,188,000</u>	<u>28,963,152</u>	<u>1,539,764</u>
Income (loss) before other revenues and expenses	203,355,000	15,205,497	4,935,419
Other Revenues (expenses)			
Additions to permanent endowments	33,010,000	1,408,097	-
Capital appropriations	-	-	-
Capital gifts and grants	-	-	-
Increase in beneficial interest in trusts	-	161,346	-
Other	-	1,522	-
Increase (decrease) in net position	<u>236,365,000</u>	<u>16,776,462</u>	<u>4,935,419</u>
Net position - Beginning of year	<u>635,646,000</u>	<u>80,345,856</u>	<u>41,140,055</u>
Net position - End of year	<u>\$ 872,011,000</u>	<u>\$ 97,122,318</u>	<u>\$ 46,075,474</u>

VIRGINIA COMMONWEALTH UNIVERSITY
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
For the year ended June 30, 2021

	VCU School of Business Foundation	VCU School of Engineering Foundation	Dentistry@ VCU
Operating revenues:			
Student tuition and fees, Net of scholarship allowances of \$123,494,354	\$ -	\$ -	\$ -
Federal grants and contracts	-	-	-
State grants and contracts	-	-	-
Local grants and contracts	-	-	-
Nongovernmental grants and contracts	-	-	-
Sales and services of educational departments	-	-	-
Auxiliary enterprises:			
Sales and services	-	-	-
Student fees, Net of scholarship allowances of \$7,020,225	-	-	-
Hospital services	-	-	-
Other revenues	2,780,999	3,579,018	20,125,004
Total operating revenues	2,780,999	3,579,018	20,125,004
Operating expenses:			
Instruction	672,581	-	-
Research	-	-	-
Public service	-	-	-
Supporting services:			
Academic support	-	-	-
Student services	-	-	-
Institutional support	-	-	-
Operations and maintenance of plant	-	-	-
Student aid	-	-	-
Auxiliary enterprises	-	-	-
Hospital services	-	-	-
Depreciation expense	1,341,017	2,327,252	-
Other expenses	2,539,308	28,019,863	16,851,984
Total operating expenses	4,552,906	30,347,115	16,851,984
Operating gain/(loss)	(1,771,907)	(26,768,097)	3,273,020
Non-operating revenues (expenses):			
State appropriations (Note 21)	-	-	-
Federal Funding: CARES Act/COVID19 (Note 25)	-	-	-
Gifts	846,268	8,380,007	-
Investment income, Net of investment expense	15,576,094	23,590,388	1,036,976
Interest on capital asset-related debt	(617,692)	(1,296,085)	-
Pell revenue	-	-	-
Other	-	-	-
Net non-operating revenues	15,804,670	30,674,310	1,036,976
Income (loss) before other revenues and expenses	14,032,763	3,906,213	4,309,996
Other Revenues (expenses)			
Additions to permanent endowments	453,630	81,110	-
Capital appropriations	-	-	-
Capital gifts and grants	-	-	-
Increase in beneficial interest in trusts	-	-	-
Other	-	-	-
Increase (decrease) in net position	14,486,393	3,987,323	4,309,996
Net position - Beginning of year	46,414,681	52,198,153	9,695,269
Net position - End of year	\$ 60,901,074	\$ 56,185,476	\$ 14,005,265

VIRGINIA COMMONWEALTH UNIVERSITY
 STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
 For the year ended June 30, 2021

	Eliminations	Total
Operating revenues:		
Student tuition and fees, Net of scholarship allowances of \$123,494,354	\$ (664,710)	\$ 334,161,422
Federal grants and contracts	-	170,627,802
State grants and contracts	-	12,079,691
Local grants and contracts	-	1,306,669
Nongovernmental grants and contracts	-	27,118,994
Sales and services of educational departments	(895,611)	50,202,727
Auxiliary enterprises:		
Sales and services	(1,751,739)	55,256,724
Student fees, Net of scholarship allowances of \$7,020,225	-	49,175,578
Hospital services	(46,098,612)	2,500,917,912
Other revenues	(23,164,147)	38,783,732
Total operating revenues	<u>(72,574,818)</u>	<u>3,239,631,252</u>
Operating expenses:		
Instruction	(179,601)	367,817,956
Research	(1,478,704)	216,336,143
Public service	(6,238)	7,538,255
Supporting services:		
Academic support	(26,210,016)	119,919,380
Student services	(48,260)	18,098,520
Institutional support	65,899	87,279,833
Operations and maintenance of plant	(4,961,474)	92,907,380
Student aid	(24,000)	73,496,816
Auxiliary enterprises	(149,811)	85,464,280
Hospital services	(59,189,672)	2,397,711,087
Depreciation expense	(1,135,776)	164,762,712
Other expenses	(41,842,044)	19,784,131
Total operating expenses	<u>(135,159,697)</u>	<u>3,651,116,493</u>
Operating gain/(loss)	<u>62,584,879</u>	<u>(411,485,242)</u>
Non-operating revenues (expenses):		
State appropriations (Note 21)	-	268,303,684
Federal Funding: CARES Act/COVID19 (Note 25)	-	143,456,331
Gifts	(52,145,511)	63,735,118
Investment income, Net of investment expense	(7,800)	795,202,603
Interest on capital asset-related debt	2,691,333	(28,920,263)
Pell revenue	-	32,155,689
Other	-	5,305,986
Net non-operating revenues	<u>(49,461,978)</u>	<u>1,279,239,148</u>
Income (loss) before other revenues and expenses	13,122,901	867,753,906
Other Revenues (expenses)		
Additions to permanent endowments	-	34,957,030
Capital appropriations	-	60,124,607
Capital gifts and grants	(875,448)	-
Increase in beneficial interest in trusts	-	6,704,454
Other	-	1,522
Increase (decrease) in net position	<u>12,247,453</u>	<u>969,541,519</u>
Net position - Beginning of year	<u>28,671,810</u>	<u>4,315,486,677</u>
Net position - End of year	<u>\$ 40,919,263</u>	<u>\$ 5,285,028,196</u>

VIRGINIA COMMONWEALTH UNIVERSITY
 STATEMENT OF CASH FLOWS
 For the Year Ended June 30, 2021

	<u>University</u>
Cash flows from operating activities:	
Tuition and fees	\$ 338,265,851
Grants and contracts	211,219,083
Auxiliary enterprise charges	105,855,445
Sales and services of education departments	51,098,338
Hospital services charges	49,222,215
Payments to suppliers	(365,812,421)
Payments to employees	(727,533,029)
Loans issued to students	(676,691)
Collection of loans to students	1,013,587
Other receipts (payments)	22,601,195
Net cash used by operating activities	<u>(314,746,427)</u>
Cash flows from noncapital financing activities:	
State appropriations	267,579,427
Federal Funding CARES Act/COVID19	88,202,154
Direct lending receipts	202,701,432
Direct lending disbursements	(202,701,432)
Custodial receipts	51,448,858
Custodial disbursements	(49,906,976)
Insurance recoveries	97,815
Pell revenue	32,155,689
Gifts	62,626,910
Net cash provided by noncapital financing activities	<u>452,203,877</u>
Cash flows from capital and related financing activities:	
Proceeds from issuance of note payable	50,797,151
Bond proceeds disbursed to VCUREF	(12,332)
Capital gifts	875,448
State appropriations for capital assets	60,071,363
Purchase of capital assets	(89,959,218)
Principal paid on capital-related debt	(64,304,987)
Interest paid on capital-related debt	(12,118,749)
Net cash used by capital financing activities	<u>(54,651,324)</u>
Cash flows from investing activities:	
Proceeds from sales and maturities of investments	1,114,500,526
Investment income	9,508,506
Purchases of investments	(1,206,426,887)
Net cash used by investing activities	<u>(82,417,855)</u>
Net increase in cash	388,271
Cash and cash equivalents - Beginning of year	<u>130,867,727</u>
Cash and cash equivalents - End of year	<u>\$ 131,255,998</u>

VIRGINIA COMMONWEALTH UNIVERSITY
 STATEMENT OF CASH FLOWS
 For the Year Ended June 30, 2021

RECONCILIATION OF NET OPERATING EXPENSES TO NET CASH

USED BY OPERATING ACTIVITIES:

Operating gain/(loss)	\$ (411,961,611)
Adjustments to reconcile net gain/(loss) to net cash used by	
Operating activities:	
Depreciation expense	61,461,075
Provision for uncollectible accounts	1,151,776
Changes in assets, liabilities, deferred inflows and deferred outflows:	
Receivables	(2,384,763)
Other assets	(1,902,802)
Deferred outflows of resources - pension and other post employment benefits	(23,725,149)
Accounts payable and other liabilities	1,544,686
Unearned revenue	4,073,056
Compensated absences and deferred compensation	18,894,946
Deposits	(1,321,269)
Other liabilities	-
Deferred inflows of resources - pension and other post employment benefits	(16,349,304)
Pension obligations and other post employment benefits	55,772,932
Net cash used by operating activities	<u>\$ (314,746,427)</u>

NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES:

Loss on disposal of capital assets	\$ (508,727)
Amortization of bond premium and discount	\$ (4,070,248)
Unrealized gain/(loss) on investments	\$ 55,149,149
Amortization of deferral on debt defeasance	\$ (1,012,943)
Interest Capitalization	\$ (2,295,475)
Retainage Payable	\$ (1,806,292)

The accompanying notes to financial statements are an integral part of this statement.

NOTES TO THE FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Virginia Commonwealth University (VCU) is supported by the Commonwealth of Virginia to serve the Richmond area, the state and the nation through teaching, research, service and patient care. The VCU Health System supports the University's health care education, research and patient care mission.

VCU is a public research university located in Richmond, the state capital of Virginia. Founded in 1838 as the medical department of Hampden-Sydney College, VCU became the Medical College of Virginia in 1854. In 1968, the General Assembly merged MCV with the Richmond Professional Institute, founded in 1917, to create Virginia Commonwealth University.

Today, more than 29,000 students pursue over 200 degree and certificate programs through VCU's 11 schools and 3 colleges. VCU is designated as a research university with very high research activity by the Carnegie Foundation. A broad array of university-approved centers and institutes of excellence, involving faculty from multiple disciplines in public policy, biotechnology and health care discoveries, supports the University's research mission. Twenty eight graduate and first-professional programs are ranked by U.S. News & World Report as among the best in the country.

VCU and VCU Health System Authority's accounting policies conform to generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board (GASB), including all applicable GASB pronouncements. The accounting policies of the Medical College of Virginia Foundation, Virginia Commonwealth University Foundation, Virginia Commonwealth University Real Estate Foundation, Virginia Commonwealth University School of Business Foundation, Virginia Commonwealth University College of Engineering Foundation and Dentistry@VCU conform with the generally accepted accounting principles as prescribed by the Financial Accounting Standards Board (FASB), which are comparable to the GASB accounting principles except for certain disclosures.

The accompanying financial statements are prepared in accordance with generally accepted accounting principles as prescribed by GASB Statement 34 *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, and GASB Statement 35 *Basic Financial Statements and Management's Discussion and Analysis of Public Colleges and Universities*. Because the University is a component unit of the Commonwealth of Virginia, it is included in the Annual Comprehensive Financial Report of the Commonwealth.

A. Reporting Entity

The accompanying financial statements include the accounts of all organizational units of Virginia Commonwealth University and the Virginia Commonwealth University Intellectual Property Foundation, a component unit which is blended (consolidated) with University operations. These statements are presented as stand-alone statements of the University.

The Virginia Commonwealth University Intellectual Property Foundation functions as a nonprofit charitable foundation solely to assist inventors, mainly from VCU, in licensing and patenting technologies. The sole purpose of this foundation is to promote, encourage and aid scientific investigation and research and to manage intellectual property developed at VCU for the benefit of the University.

In accordance with GASB Statement 39, *Determining Whether Certain Organizations Are Component Units* and GASB Statement 61, *The Financial Reporting Entity Omnibus*, amendments to GASB Statement 14, the financial statements include the Medical College of Virginia Foundation, Virginia Commonwealth University Foundation, Virginia Commonwealth University Real Estate Foundation, Virginia Commonwealth University College of Engineering Foundation, Virginia Commonwealth University School of Business Foundation, Dentistry@VCU and Virginia Commonwealth University Health System Authority which are presented discretely in the accompanying financial statements. Statement 39 provides additional guidance to determine whether certain organizations, for which the University is not financially accountable, should be reported as component units. Generally, it requires that an organization that raises and holds economic resources for the direct benefit of the University be reported as a component unit. As a result, where in the past the University presented summary financial information of certain of its foundations in the notes to the financial statements, the University is required under Statement 39 to include selected foundations in the body of its financial statements.

Virginia Commonwealth University Health System Authority (the Authority) is a public corporate body and political subdivision of the Commonwealth of Virginia created and established by an Act of the General Assembly of the Commonwealth of Virginia during 1996. The Authority is tax-exempt as an integral part of the Commonwealth of Virginia.

The Authority's principal activity is the operation of the Medical College of Virginia Hospitals (VCUMC), Medical College of Virginia Associated Physicians (MCVAP), Community Memorial Hospital (CMH), Tappahannock Hospital (TAPP), Children's Hospital (Children's), Virginia Children's Care Network (VCCN), University Health Services, Inc. (UHS) and Aries Insurance Services, Ltd. (ARIES). Each of these component units are blended into the Authority for purposes of financial statement reporting.

VCUMC is an approximately 800-bed teaching hospital, which provides inpatient, outpatient and emergency care services primarily to patients in the Commonwealth of Virginia.

MCVAP, formed in 1991 as a non-stock, not-for-profit charitable educational organization with the Authority as sole corporate member, functions as the group practice plan for those physicians and health care professionals who have faculty appointments in the VCU School of Medicine (SOM).

CMH located in South Hill, Virginia, is a not for profit healthcare facility. CMH provides inpatient, outpatient, emergency care and long-term care of residents of Southside Virginia. Effective July 1, 2014, the Authority and CMH entered in to an affiliation agreement. The new facility in South Hill opened in November 2017. CMH Physician Services, LLC is a component unit of CMH and operated outpatient clinics in South Hill, Clarksville and Chase City, Virginia. Community Memorial Foundation (CMH Foundation) was established to solicit, administer and distribute funds to support the charitable purpose of CMH.

TAPP, located in the eastern neck of Virginia, is a not-for-profit healthcare facility. TAPP is a 67-bed hospital which provides services ranging from traditional hospital care to intensive care. In January 2021, the Authority purchased TAPP from Riverside Hospital.

Children's was created in 1920 and is a Virginia not-for-profit corporation. The 47-bed hospital provides pediatric specialty care to both inpatients and outpatients.

VCCN was created in April 2020 and is a Virginia not-for-profit corporation and is the first clinically integrated network for VCUHSA. The network was established to improve the health of Virginia's children by improving access to medical services, coordinating care, enhancing communication and professional satisfaction, and expanding opportunities for quality, safety, research and education. VCCN has recruited over 150 independent pediatric providers in surrounding communities as of the end of the fiscal year.

UHS is a not-for-profit, non-stock, tax-exempt corporation, which was incorporated on January 26, 1995 to support the educational, scientific, and charitable purpose and activities of the University and, in particular, the activities of the SOM and VCUMC. These activities include, but are not limited to, activities undertaken pursuant to Section 23-50.16B of the Code of Virginia.

ARIES is a wholly owned captive insurance company domiciled in the Cayman Islands, which was incorporated in May 2018 to manage certain insurance risks and reduce insurance costs to the companies that comprise the Authority. Policies may cover, but not limited to, health care professional liability, affiliated miscellaneous liability, excess umbrella coverage and related risks of the Authority and certain affiliates.

The Medical College of Virginia Foundation (MCV Foundation) is a not-for-profit corporation organized to aid, strengthen and extend the work, services and objectives of the MCV Campus of the University. This mission is achieved by receiving contributions, investing and managing funds, disbursing current funds and a portion of the total return on endowment and providing information about the activities of the MCV Campus and the MCV Foundation. The MCV Foundation is exempt from federal income taxes under Internal Revenue Code Section 501(c) (3).

The Virginia Commonwealth University Foundation (VCU Foundation) is a Virginia corporation, which functions as a nonprofit charitable foundation solely to assist, support,

and foster VCU in all proper ways that may, from time to time, be approved by the trustees of the VCU Foundation with the guidance of VCU. The VCU Foundation manages and distributes current and endowment gifts for schools, departments and programs throughout VCU with major emphasis on programs for the Monroe Park Campus. The VCU Foundation is exempt from federal income taxes under Internal Revenue Code Section 501(c) (3).

The Virginia Commonwealth University Real Estate Foundation is a Virginia corporation, which functions as a nonprofit charitable foundation solely to assist and support VCU by holding and managing real estate for its benefit. The Virginia Commonwealth University Real Estate Foundation is exempt from federal income taxes under Internal Revenue Code Section 501(c) (3). This foundation includes additional subsidiaries: 535 West Broad Street LLC, 501 West Broad Street LLC, 916-918 Grace LLC, Sunshine RVA LLC, 1609 Sherwood LLC and Venture Development LLC.

The Virginia Commonwealth University College of Engineering Foundation is a Virginia corporation, which functions as a nonprofit charitable foundation solely to provide financial and other support to the College of Engineering for the benefit of VCU. The Foundation is exempt from federal income taxes under Internal Revenue Code Section 501(c) (3).

The Virginia Commonwealth University School of Business Foundation is a Virginia corporation, which functions as a nonprofit charitable foundation solely to provide financial and other support to the School of Business for the benefit of VCU. The Foundation is exempt from federal income taxes under Internal Revenue Code Section 501(c) (3).

Dentistry@VCU, was incorporated on June 26, 1991 and commenced operations on January 1, 1992 as a non-stock, non-profit organization to support the education, research, service and patient care mission of the School of Dentistry of Virginia Commonwealth University. The financial statements include Dentistry@VCU and Dentistry - VCU Continuing Education, LLC, a wholly-owned subsidiary of Dentistry@VCU. The entity is exempt from federal income taxes under Internal Revenue Code Section 501(c) (3).

The University also benefits from a number of organizations that exist mainly to support the various purposes and activities of the University and the Authority. The assets of these affiliated organizations, which are separately incorporated and managed by their own Boards, are not included in these statements. The affiliated organizations are listed below and are described in Note 12:

- Virginia Biotechnology Research Park Partnership Authority
- Virginia Commonwealth University Alumni Association
- Medical College of Virginia Alumni Association of VCU
- VCU Investment Management Company

Complete financial statements for the foundations can be obtained by writing the VCU Controller's Office, P.O. Box 843035, Richmond, VA 23284-3035.

B. Basis of Accounting

The financial statements of the University have been prepared using the economic resources measurement focus and the accrual basis, including depreciation expense relating to capitalized fixed assets. Under the accrual basis, revenues are recognized when earned and expenses are recorded when an obligation has incurred. All significant intra-agency transactions have been eliminated.

Revenues, as reflected on the Statement of Revenues, Expenses and Changes in Net Position, include all exchange and non-exchange transactions earned in which all eligibility requirements have been satisfied, if measurable and probable for collections. Unearned revenue represents revenue collected, but not earned, as of June 30, 2021. This is primarily composed of revenue for grants and contracts and tuition and fees. Revenues for the summer term are prorated on the basis of student class days occurring before and after June 30.

The preparation of financial statements, in conformity with accounting principles generally accepted in the United States, require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

C. Allowance for Uncollectible Receivables

The allowance for uncollectible receivables is based on management's evaluation of the collectability of individual receivables. Receivables are charged against the allowance when deemed to be uncollectible. Subsequent recoveries are added to the allowance.

D. Contributions and Gifts Receivable

Unconditional gifts are recognized when the donor makes a promise to give that is, in substance, unconditional. Unconditional gifts expected to be collected within one year are recorded at their net realizable value. Unconditional gifts expected to be collected in future years are recorded at the net present value of the estimated future cash flows.

Donations or contributions of land, buildings, equipment and gifts-in-kind except contributed services are recorded at fair market value when received or pledged, if earlier.

E. Investments

Investments in open-end mutual funds, debt securities and equity securities that have readily determinable fair values are carried at fair value. The fair values of marketable

equity securities, bonds and other investments are based on quoted market prices.

Investments held in the liquidity fund (securities with a maturity of less than one year) of the University are reported as current assets with the remaining investments reported as noncurrent assets.

F. Inventories

Inventories are valued at the lower of cost (generally determined on the first-in, first-out method) or market.

G. Investment Income

Investment income, including net realized and unrealized gains or losses on investment transactions and investment expense, is recorded as non-operating revenue.

It is the practice of the VCU Foundation, MCV Foundation, Virginia Commonwealth University College of Engineering Foundation and Virginia Commonwealth School of Business Foundation to annually distribute a set percentage of each endowment corpus to be utilized for the purpose of the fund as stipulated by the donor and/or established by the Foundation. Any excess net investment income over the distribution percentage is added to the individual endowment fund corpus.

H. Accrued Compensated Absences

University full-time classified, part-time classified and faculty employed on or after January 1, 1999, who are also active members of the Virginia Retirement System (VRS), are covered under the “Virginia Sickness and Disability Program” (VSDP). The plan provides for sick leave, family and personal leave, short-term disability benefits and long-term disability benefits. Full-time classified, part-time classified and faculty employed prior to January 1, 1999, who are active members of VRS, participate in VSDP under one of two options or remain under the traditional sick leave program in which classified employees and twelve month faculty earn 5 hours of leave each pay period regardless of the length of state service and nine month faculty accrue 48 hours per semester. One VSDP option permitted eligible employees to convert accumulated sick leave balances to short-term disability credits. The other allowed for the conversion of sick leave balances to VRS service credit. The University was not required to currently fund the cost of conversion to VRS service credit. Enrollment in the VSDP is irrevocable and no additional enrollments are planned. Under VSDP, unused VSDP sick leave and family and personal leave balances do not carry forward from one year to the next and employees are not paid for unused balances upon termination. The converted short-term disability credits of classified employees are payable upon termination in accordance with the Commonwealth of Virginia’s sick leave payout policy discussed below. Faculty who converted sick leave balances to short-term disability credits are not compensated for these balances at termination.

Full-time and part-time, twelve-month faculty and classified employees earn annual leave based upon the number of years of continuous state service. Faculty and classified employees carry forward annual leave balances from one year to the next based on the years of service. Upon termination, the payout of unused annual leave balances is subject to the maximum payout policy for each category of employee.

University and academic professionals earn paid leave, university leave, based on their length of employment with the University. The equivalent of one year's leave accrual can be carried over. Upon termination, all leave earned, but not used, is paid to the employee.

Employees who are not subject to the overtime provisions of the Fair Labor Standards Act may be eligible to earn compensatory leave. Leave is earned on an hour-for-hour basis for having worked additional hours in a workweek, holidays or scheduled days off. Compensatory leave may be used for paid time off and is payable upon termination. Accrued compensatory leave lapses, within 12 months from the date it is earned, and once lapsed may not be used or paid upon termination.

The University records a liability for all unused university leave, annual, non-VSDP sick and compensatory leave, unused short-term disability credits, as well as related fringe benefits. Compensatory and university leave balances are paid in full upon termination. Annual leave balances are paid in full up to a maximum number of hours, depending upon length of service. Non-VSDP sick leave and short-term disability credits are payable upon employment termination and are limited to 25 percent of the value accumulated or \$5,000, whichever is less, under the Commonwealth of Virginia's sick leave pay-out policy for employees with 5 or more years of service.

The Authority records a liability for all paid time off and related payroll taxes expected to be paid.

I. Capital Assets

Capital assets are stated at cost or, if donated, at acquisition value; however, transfers between related reporting entities are recorded at the carrying value at time of transfer. Equipment costing \$5,000 or more with a useful life of 2 or more years is capitalized. Infrastructure assets are included in the financial statements and are depreciated. The University and the Authority record depreciation on property, plant and equipment, including capital leases and excluding land and construction in progress, computed over the estimated useful lives of the assets based on the straight-line method. The general range of estimated useful lives is 10 to 40 years for buildings and fixtures and 5 to 20 years for equipment. The estimated useful life of library books is 5 years. The general range of estimated useful lives is 10 to 25 years for land improvements and infrastructure. Expenditures for construction in progress are capitalized as incurred and reflected in net investment in plant. Interest expense, relating to construction, is capitalized net of interest

income earned on resources set aside for this purpose. Capital assets at the time of disposal revert to the Commonwealth of Virginia for disposition.

The VCU College of Engineering Foundation, VCU School of Business Foundation and VCU Foundation record the acquisition of real estate at cost, or if donated, at fair market value at the time of donation; however, transfers between related reporting entities are recorded at the carrying value at time of transfer. Depreciation is provided for properties that are actively rented, using the straight-line method, at rates adequate to amortize the cost of the property over its estimated useful life. The estimated lives of these properties are between 10 and 40 years.

The VCU Real Estate Foundation records the acquisition of equipment at cost, or if donated, at fair market value at the time of donation; however, transfers between related reporting entities are recorded at the carrying value at time of transfer. Depreciation is computed using the straight-line method over the estimated lives of the equipment. The estimated useful lives for equipment are between 5 and 20 years.

The MCV Foundation records property and equipment at cost for purchased items and at fair value for donated items; however, transfers between related reporting entities are recorded at the carrying value at time of transfer. Acquisitions of fixed assets, with a cost less than \$5,000, are expensed as acquired. Depreciation is computed on a straight-line basis over the estimated useful life of the asset. The estimated useful lives range between 3 and 39 years.

J. Hospital Services

In addition to the services provided by the Authority to patients, the University provides facilities, graduate medical education, clinical support and administrative support to hospitals. The revenues and expenditures necessary to provide the services are classified as hospital services.

K. Uncompensated Care

The Authority provides care to patients who meet certain criteria under its indigent care policy without charge or at amounts less than its established rates. Since the Authority does not pursue collection of charges determined to qualify as uncompensated care from the patients, they are not reported as revenue. The costs of providing these services are included in the Authority's operating expenses. Medicaid reimburses the Authority for a substantial portion of its costs of providing services to Medicaid and indigent patients. The Authority's estimated costs for the services provided for this care, net of reimbursement from the Commonwealth of Virginia, approximated \$57,889,000 in 2021.

L. Net Patient Service Revenue

Net patient service revenue is reported in hospital services at the estimated net realizable amounts from patients, third-party payers and others for services rendered, including

estimated retroactive adjustments under payment agreements with third-party payers and include estimated retroactive adjustments due to ongoing and future audits, reviews and investigations. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as adjustments and settlements become known or as years are no longer subject to such audits, reviews, appeals and investigations. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. The effect of these settlement adjustments was to increase the Authority's net patient service revenue by approximately \$22,972,000 in 2021. Estimated settlements due to and from third-party payers include amounts that are currently under appeal with various federal and state agencies. Net patient service revenue includes an estimate of uncollectable charges which is a deduction from gross revenue. The Authority's estimated cost associated with these charges is approximately \$80,586,000 for the year ended June 30, 2021.

A summary of the payment arrangements with major third-party payers follows:

- Anthem - Inpatient acute care services rendered to Anthem subscribers are paid at prospectively determined rates per discharge or discounted rates. Outpatient services rendered to Anthem subscribers are paid at discounted rates or applicable fee schedule. The rates can be subject to retroactive adjustments based on quality standards or calculations above a predetermined charge increase percentage.
- Medicare - Inpatient acute care services and defined capital costs rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates may vary according to a patient classification system that is based on clinical, diagnostic and other factors. Inpatient non-acute services, certain outpatient services and education related to Medicare beneficiaries are paid based on prospectively determined rates and a discounted cost payment methodology. The Authority is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Authority and audits thereof by the Medicare fiscal intermediary. The Authority's Medicare cost reports have been final audited by the Medicare fiscal intermediary through June 30, 2013.
- Medicaid - Inpatient acute care services rendered to Medicaid program beneficiaries are paid at a per diem rate and APDRG (rates per discharge) prospective payment system on an interim basis but eventually settle to a percentage of cost. Outpatient services rendered to Medicaid program beneficiaries are paid on prospectively determined rates and a cost reimbursement methodology. In addition to inpatient and outpatient services provided to Medicaid program beneficiaries, Medicaid reimburses the Authority most of its costs related to services provided to indigent patients and its education mission which resulted in total Medicaid and indigent reimbursement to the Authority of approximately \$595,617,000 in 2021. The

Authority's Medicaid cost reports have been audited by the Medicaid program representative through June 30, 2015.

M. Uncollectible Patient Accounts

A provision for uncollectible accounts is recorded during the period in which collection is considered doubtful.

N. Net Position

GASB standards require the classification of net position into three components: net investment in capital assets, amounts that are restricted and amounts that are unrestricted. These classifications are defined as follows:

- Net investment in capital assets represents the net value of capital assets (property, plant and equipment) less the debt incurred to acquire or construct the asset. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction or improvement of those assets or related debt are included in this component.
- Nonexpendable restricted consists of gifts that have been received for endowment purposes, the corpus of which cannot be expended.
- Expendable restricted represents restricted assets reduced by liabilities and deferred inflows of resources related to those assets. Assets may be restricted through external constraints imposed by grantors, contributors or creditors through bond covenants.
- Unrestricted is the net amount of assets, deferred outflows of resources, related liabilities and deferred inflows of resources that do not have external restrictions on the use of the funds.

Unexpended appropriations for capital projects are included in expendable restricted net position as they are not available for general operating purposes.

When an expense is incurred and both restricted and unrestricted resources are available that are properly chargeable to the restricted resources, the University's policy is to apply the expense towards restricted resources before unrestricted resources.

The Authority's investment balances include resources restricted for debt service under bond indenture agreements, by donors, including amounts held by CMH Foundation, by insurance regulations of the Commonwealth of Virginia and unrestricted resources appropriated or designated by the Board of Directors for quasi-endowment, capital acquisition, medical malpractice program and workers' compensation programs are reported as assets whose use is limited and are carried at fair value.

The Authority's restricted net position consists principally of beneficial interests in perpetual trust funds established by split interest agreements. Split interest agreements are

trust agreements established by donors under which the Authority receives benefits that are shared with other beneficiaries. The trust agreements established by donors provide for a third party to hold the trust assets. These trusts do not permit donors to revoke their charitable contributions. Trust assets of \$23,548,840 are restricted by donors for VCUMC in perpetuity and are included in assets whose use is limited at June 30, 2021 at fair value.

O. Scholarship Allowances and Student Aid

Financial aid to students is reported in the financial statements under the alternative method as prescribed by the National Association of College and University Business Officers (NACUBO). Certain aid (loans, funds provided to students as awarded by third parties and Federal Direct Lending) is accounted for as third party payments (credited to the student's account as if the student made the payment). All other aid is reflected in the financial statements as operating expenses or scholarship allowances, which reduce revenues. The amount reported as operating expense represents the portion of aid that was provided to the student in the form of cash. Scholarship allowances represent the portion of aid provided to the student in the form of reduced tuition. Under the alternative method, these amounts are computed on a total University basis by allocating the cash payments to students, excluding payments for services, on the ratio of all aid to the aid not considered to be third party aid.

P. Revenue and Expense Classifications

Operating revenues include activities that have the characteristics of exchange transactions such as: (1) student tuition and fees, net of scholarship discounts and allowances; (2) sales and services of auxiliary enterprises, net of scholarship allowances; and (3) federal, state, and nongovernmental grants and contracts.

Non-operating revenues include activities that have the characteristics of non-exchange transactions such as gifts, and other revenue sources that are defined as non-operating revenues by GASB 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting*, and GASB 34, such as state appropriations and investment and interest income.

Non-operating expenses include interest on debt related to the purchase of capital assets and losses on the disposal of capital assets. All other expenses are classified as operating expenses.

Q. Noncurrent Cash and Investments

Cash and investments that are externally restricted to make debt service payments, reserve funds, or purchase or construct capital and other noncurrent assets are classified as noncurrent assets in the Statement of Net Position.

R. Cash and Cash Equivalents

Cash represents cash with the Treasurer of Virginia, on deposit, in receivable and undeposited receipts. This classification includes all highly liquid investments with an original maturity of 90 days or less.

S. Discounts, Premiums and Bond Issuance Costs

Notes and bonds payable on the Statement of Net Position are reported net of related discounts and premiums which are amortized over the life of the note or bond. Bond issue costs are expensed as incurred.

T. Deferred Outflows and Deferred Inflows

Deferred outflows of resources are defined as the consumption of net assets applicable to a future reporting period. The deferred outflows of resources have a positive effect on net position similar to assets. Deferred inflows of resources are defined as the acquisition of net assets applicable to a future reporting period. The deferred inflows of resources have a negative effect on net position similar to liabilities.

The composition of deferred outflows and inflows of resources at June 30, 2021 for the University is summarized as follows:

	Other Post Employment Benefits	Pension Related	Gain / Loss on Debt Refunding	Total
At June 30, 2021				
Deferred outflows of resources	\$31,683,471	\$100,608,599	\$9,290,801	\$141,582,871
Deferred inflows of resources	\$59,334,988	\$4,079,880	\$1,289,615	\$64,704,483

The composition of deferred outflows and inflows of resources at June 30, 2021 for the Authority is summarized as follows:

	Pension and Other Post Employment Benefits Related	Gain / Loss on Debt Refunding	Interest Rate Swap Agreements	Total
At June 30, 2021				
Deferred outflows of resources	\$7,921,408	\$24,045,090	6,973,173	\$38,939,671
Deferred inflows of resources	\$13,726,530	-	-	\$13,726,530

U. Pensions

The Virginia Retirement System (VRS) State Employee Retirement Plan and the Virginia Law Officer’s System (VaLORS) Retirement plan are single employer pension plans that are treated like cost-sharing plans. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the VRS State Employee Retirement Plan and the VaLORS Retirement Plan; and the additions to/deductions from the VRS State Employee Retirement Plan’s and the VaLORS Retirement Plan’s fiduciary net position have been determined on the same basis as they were reported by VRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

V. VRS Disability Insurance Program

The Virginia Retirement System (VRS) Disability Insurance Program (Virginia Sickness and Disability Program) is a single employer plan that is presented as a multiple-employer, cost-sharing plan. The Disability Insurance Program was established pursuant to §51.1-1100 et seq. of the Code of Virginia, as amended, and which provides the authority under which benefit terms are established or may be amended. The Disability Insurance Program is a managed care program that provides sick, family and personal leave and short-term and long-term disability benefits for State Police Officers, state employees, and VaLORS employees. For purposes of measuring the net Disability Insurance Program OPEB liability (asset), deferred outflows of resources and deferred inflows of resources related to the Disability Insurance Program OPEB, and Disability Insurance Program OPEB expense, information about the net fiduciary position of the VRS Disability Insurance Program OPEB Plan and the additions to/deductions from the VRS Disability Insurance Program OPEB Plan’s net fiduciary position have been determined on the same basis as they were reported by VRS. In addition, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

W. Line of Duty Act Program

The Virginia Retirement System (VRS) Line of Duty Act Program (LODA) is a multiple-employer, cost-sharing plan. The Line of Duty Act Program was established pursuant to §9.1-400 et seq. of the Code of Virginia, as amended, and which provides the authority under which benefit terms are established or may be amended. The Line of Duty Act Program provides death and health insurance benefits to eligible state employees and local government employees, including volunteers, who die or become disabled as a result of the performance of their duties as a public safety officer. In addition, health insurance benefits are provided to eligible survivors and family members. For purposes of measuring the net Line of Duty Act Program OPEB liability, deferred outflows of resources and deferred inflows of resources related to the Line of Duty Act Program OPEB, and Line of Duty Act

Program OPEB expense, information about the fiduciary net position of the VRS Line of Duty Act Program OPEB Plan and the additions to/deductions from the VRS Line of Duty Act Program OPEB Plan's fiduciary net position have been determined on the same basis as they were reported by VRS. In addition, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

X. State Employee Health Insurance Credit Program

The Virginia Retirement System (VRS) State Employee Health Insurance Credit Program is a single employer plan that is presented as a multiple-employer, cost-sharing plan. The State Employee Health Insurance Credit Program was established pursuant to §51.1-1400 et seq. of the Code of Virginia, as amended, and which provides the authority under which benefit terms are established or may be amended. The State Employee Health Insurance Credit Program is a defined benefit plan that provides a credit toward the cost of health insurance coverage for retired state employees. For purposes of measuring the net State Employee Health Insurance Credit Program OPEB liability, deferred outflows of resources and deferred inflows of resources related to the State Employee Health Insurance Credit Program OPEB, and the State Employee Health Insurance Credit Program OPEB expense, information about the fiduciary net position of the VRS State Employee Health Insurance Credit Program; and the additions to/deductions from the VRS State Employee Health Insurance Credit Program's fiduciary net position have been determined on the same basis as they were reported by VRS. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Y. Group Life Insurance

The Virginia Retirement System (VRS) Group Life Insurance Program is a multiple employer, cost-sharing plan. It provides coverage to state employees, teachers, and employees of participating political subdivisions. The Group Life Insurance Program was established pursuant to §51.1-500 et seq. of the Code of Virginia, as amended, and which provides the authority under which benefit terms are established or may be amended. The Group Life Insurance Program is a defined benefit plan that provides a basic group life insurance benefit for employees or participating employers. For purposes of measuring the net Group Life Insurance Program OPEB liability, deferred outflows of resources and deferred inflows of resources related to the Group Life Insurance Program OPEB, and Group Life Insurance Program OPEB expense, information about the fiduciary net position of VRS Group Life Insurance program OPEB and the additions to/deductions from the VRS Group Life Insurance Program OPEB's fiduciary net position have been determined on the same basis as they were reported by VRS. In addition, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Z. State Health Plans Program for Pre-Medicare Retirees

Pre-Medicare Retiree Healthcare is a single-employer defined benefit OPEB plan that is treated like a cost-sharing plan for financial reporting purposes. This program was established by Title 2.2, Chapter 28 of the Code of Virginia for retirees who are not yet eligible to participate in Medicare. It is the same health insurance program offered to active employees and managed by the Virginia Department of Human Resource Management. After retirement, the University no longer subsidizes the retiree’s premium; however, since both active employees and retirees are included in the same pool for purposes of determining health insurance rates, retiree rates are effectively lower than what might otherwise be available outside of this benefit.

AA. Recently Adopted Accounting Pronouncements

In June 2018, GASB issued Statement No. 89, Accounting for Interest Cost before the End of a Construction Period. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. This Statement also reiterates that in financial statements prepared using the current financial resources measurement focus, interest cost incurred before the end of a construction period should be recognized as an expenditure on a basis consistent with governmental fund accounting principles. The requirements of this Statement were delayed by the issuance of Statement No. 95 and are effective for reporting periods beginning after December 15, 2020.

2. CASH, CASH EQUIVALENTS AND INVESTMENTS

The University’s deposits and investments may be subject to the following risks:

- Custodial Credit Risk – This is the risk that in the event of the failure of a depository financial institution or financial counterparty, the agency will not be able to recover the value of its deposits or investments or recover collateral securities that are in the possession of an outside third party. The University had a minimal indirect exposure to custodial risk through its investments in the Short Term Tier with U.S. Bank and the Long-Term Tier with VCU Investment Management Company, (“VCIMCO”) as of June 30, 2021.
- Interest Rate Risk – Interest rate risk is the risk that interest rate changes will adversely affect the fair value of an investment. The University holds investments where fair value may be adversely affected by changes in interest rates. The University invests in accordance with its Investment Policy, which establishes appropriate levels of interest rate exposure for each fixed-income fund through the use of a duration

methodology. In accordance with the Investment Policy, the short-term tier consists of the University’s operating funds and operating revenues, and is invested in accordance with the Virginia Investment of Public Funds Act, Chapter 45 (§ 2.2-4500 et seq.) of Title 2.2 of the Code of Virginia, as amended. Within the short-term tier, there are target durations for two funds, as outlined in the chart below.

	<u>Target Duration</u>
Primary liquidity pool	< 9 months
Extended duration fund	
Short duration portfolio	Per applicable benchmark
Intermediate duration portfolio	Per applicable benchmark
Long duration portfolio	Per applicable benchmark

The Primary Liquidity Fund and Extended Duration Fund investment managers’ maximum duration is limited to +10% of the target duration or the applicable benchmark duration. Applicable benchmarks for the Extended Duration Fund include such benchmarks as the BofA ML 1-3 year US Treasury Index, BofA ML 1-3 year Govt/Corp Index, Barclays 1-3 Year Government Bond Index, Barclays US Treasury Intermediate Index, Barclays US Intermediate Government Index, Barclays US Intermediate Gov/Credit Bond Index, Barclays US Aggregate Treasury Index, Barclays U.S. Aggregate Government Index, Barclays US Aggregate Bond Index, or other benchmark(s) that more appropriately reflects the investment manager(s) style within this portfolio.

The Authority’s investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from changing interest rates. At June 30, 2021 the Authority had \$173.4M in fixed income investments, whose value could fluctuate over time due to interest rate fluctuations.

- Credit Risk – This is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The University holds investments which carry varying levels of credit risk. The University invests in accordance with its Investment Policy, which establishes appropriate levels of credit risk through the use of minimum credit rating restrictions for individual securities in each fixed income fund in accordance with the Virginia Investment of Public Funds Act. The Authority’s investment portfolio is monitored and evaluated on a quarterly basis by the Authority’s investment advisor and Finance Committee of the Board of Directors to ensure credit risk is kept at an appropriate level.
- Concentration of Credit Risk – This is the risk of loss attributed to the magnitude of investments in a single issuer of fixed income securities. As of June 30, 2021, the University does not have investments in any one issuer (excluding investments issued or explicitly guaranteed by the U.S. Government and mutual fund or pool

investments) representing 5 percent or more of its total investments. Each individual portfolio within the Primary Liquidity Fund and the Extended Duration Fund will be diversified with no more than 3 percent of the value of the respective portfolios invested in the securities or individual trusts of any single issuer under normal market circumstances. This limitation shall not apply to the U.S. Government, an agency thereof, or U.S. Government sponsored enterprises, securities fully insured and/or fully guaranteed by the U.S. Government, or money market funds.

- Foreign Currency Risk – This is the risk that investments denominated in foreign currencies may lose value due to adverse fluctuations in the value of the U.S. dollar relative to foreign currencies. The University may, at times, be exposed to limited amounts of currency risk through its investments in VCU Investment Management Company, (“VCIMCO”). As of June 30, 2021, the total foreign currency exposure accounted for 4.70% of the University’s investments managed by VCIMCO.

Cash and Cash Equivalents

All cash of the University, except as described below, is maintained in accounts collateralized in accordance with the Virginia Security for Public Deposits Act, Section 2.2-4400 et seq. of the Code of Virginia or covered by federal depository insurance. As of June 30, 2021 the carrying value of deposits totaled \$129,062,184 and the account balances reported by the depositories or custodial financial institutions totaled \$136,564,151. Of this total \$250,000 is covered by federal depository insurance, \$122,985,445 is collateralized in accordance with the Virginia Security for Public Deposits Act, and \$13,328,706 is held in Qatar.

Investments

Professional investment managers manage the University’s investments. The University’s investments are governed by an Investment Policy, adopted by its Board of Visitors. The primary investment objective is to provide a framework for prudent investment management, while allowing for sufficient flexibility to capture investment opportunities as they may incur. The investment policy is established by the Board of Visitors and is monitored by its Finance, Budget and Investment Committee. Short-Term Tier investment managers may invest in the following types of investments: direct obligations of the United States, obligations unconditionally guaranteed by the United States, non-negotiable CD’s and time deposits, negotiable CD’s and bank deposit notes, repurchase agreements, banker’s acceptances, commercial paper, money market funds, corporate debt, municipal securities, asset-backed securities with AAA ratings by at least two nationally recognized rating agencies (one of which must be either Standard & Poor’s or Moody’s Investors Service), and international bank for reconstruction and development, Asian development bank, and African development bank obligations. In accordance with the Investment Policy, the Long-Term Tier consists of gifts, local funds, and non-general fund reserves and balances that are endowments or have been designated by the Board to be treated as endowment (“quasi-endowments”) and is invested in accordance with the Virginia Uniform Prudent Management of

Institutional Funds Act ("UPMIFA"), Chapter 11 (§ 64.2-1100 et seq.) of Title 64.2 of the Code of Virginia, as amended; and § 23.1-2306 of the Code of Virginia, as amended, concerning the University's investment of endowment funds, endowment income, and gifts. The University engaged VCIMCO as its investment advisor for the Long-Term Tier in the year ending June 30, 2016. Long-Term Tier assets are invested in the Ram Fund, LP and the Ram Private Assets Fund, LP and are managed by VCIMCO. Given the uncertain and continuously evolving nature of investment markets, no static list of security types, asset classes, or definitions of investment management strategies can continuously express prudent practice. Therefore, in the process by which investment decisions are developed, analyzed, adopted and executed VCIMCO must satisfy relevant standards of care. However, based upon the University's risk tolerance together with capital market risk and return estimates, the Board sets a strategic asset allocation designed to achieve the objectives stated in the Investment Policy Statement. The strategic asset allocation is prudently diversified across asset classes. VCIMCO invests the Long-Term tier in keeping with the parameters of the Strategic Asset Allocation below.

<u>Net Exposure %</u>	<u>Range</u>	<u>Target</u>
Equity	40-70	65
Real Assets	0-20	5
Credit	5-45	10
Governmental Bonds	0-25	5
Cash/Residual	0-25	15

The Authority's investments are governed by an Investment Policy Statement, adopted by its Board of Directors. In accordance with this policy, VCUMC's investment portfolio assets may be invested in numerous asset classes, with risk parameters established on the underlying exposure to equity, real assets, credit, government bonds and cash.

For management purposes, endowment funds and funds internally designated to function as an endowment, except the Glasgow Trust, are held in the investment pools of the VCU Foundation, VCU School of Business Foundation, VCU College of Engineering Foundation and MCV Foundation. These funds remain the property of the University. The investment pools consist of cash equivalents, bonds, preferred and common stocks, fixed asset instruments, hedge funds and real estate. The University's equity in the investment pools is based on units or shares in the investment pools. The University's share of the investments is shown as a Due from Component Unit on the Statement of Net Position.

The University received \$31.230 million from the Margaret Branch Glasgow Trust on January 4, 2012 and \$4.057 million from the Arthur Glasgow Trust on February 6, 2012. Additional contributions of \$1.339 million and \$8.036 million were received during fiscal years 2015 and 2013, respectively. This endowment is managed by VCIMCO. Net appreciation of the Margaret Glasgow Trust is recorded in the restricted-expendable net position to reflect the fact that the net appreciation must be spent in accordance with the stipulations set forth in the underlying endowment agreement. The Arthur Glasgow Trust placed no restrictions on spending so the net

appreciation is recorded as unrestricted net position. As of June 30, 2021, net appreciation for the Glasgow Trust was \$16,538,184.

The Glasgow Trust is governed by the University’s Investment Policy and as part of the Long-Term Tier is governed by a spending policy, which is meant to maintain the purchasing power of the Long-Term Tier, with the goal of providing a predictable and sustainable level of income. Under this policy, spending for a given year equals the trailing three-year average market value of the Long-Term Tier multiplied by the long-term spending rate of 4.5%.

If investment funds fall “underwater,” the payout and distribution shall be in compliance with Virginia Uniform Prudent Management of Institutional Funds Act, determining what portion of investment funds is appropriate for expenditure or accumulation as the University and VCIMCO determine is prudent for the uses, benefits, purposes, and duration for which the investment funds were established.

As of June 30, 2021, the University held the following investments:

	Rating Agency	Credit Rating	6/30/2021	Investment Maturities (in years)			
				<1	1 to 5	6 to 10	>10
Investments measured at fair value							
U.S. Treasury and agency securities	Moody's	N/A	\$66,817,138	\$29,366,907	\$37,450,231	-	-
Commercial Paper	Moody's	P-1	10,679,815	10,679,815	-	-	-
Corporate notes	Moody's	Aa2	1,472,153	-	1,472,153	-	-
	Moody's	Aa3	4,029,976	1,196,001	2,833,975	-	-
	Moody's	A1	3,808,803	1,682,659	2,126,144	-	-
	Moody's	A2	12,835,511	273,589	12,561,922	-	-
	Moody's	A3	5,403,462	250,377	5,153,085	-	-
Corporate bonds	Moody's	Aaa	100,024	100,024	-	-	-
	Moody's	Aa1	2,662,789	100,008	2,562,781	-	-
	Moody's	Aa2	8,845,242	3,374,515	5,470,727	-	-
	Moody's	Aa3	2,402,282	-	2,402,282	-	-
	Moody's	A1	15,222,083	2,327,956	12,894,127	-	-
	Moody's	A2	28,329,005	-	28,329,005	-	-
	Moody's	A3	24,248,076	1,996,144	22,251,932	-	-
	S&P	A-	995,387	-	995,387	-	-
Asset backed securities	Moody's	Aaa	40,921,043	778,725	33,320,774	3,595,909	3,225,635
	S&P	AAA	31,372,126	-	27,003,602	4,368,524	-
Municipal securities	S&P	AAA	128,237	-	128,237	-	-
Agency mortgage backed securities	Moody's	Aaa	36,802,191	4,174,790	9,633,871	12,744,431	10,249,099
Mutual and money market funds	Moody's	Aaa	2,033,581	2,033,581	-	-	-
	Moody's	P-1	1,399,895	1,399,895	-	-	-
			104	104			
Other investments measured at net asset value (NAV):							
Alternative assets		N/A	751,930	-	-	-	-
Ram Private Assets Fund, LP		N/A	22,717,139	-	-	-	-
Ram Fund, LP		N/A	182,016,521	-	-	-	-
Total			\$505,994,513	\$59,735,090	\$206,590,235	\$20,708,864	\$13,474,734

N/A-Investment maturity not applicable to type of investments noted.

As of June 30, 2021, the Authority held the following investments, which includes assets whose use is limited:

Investment Type:	Fair Value	Investments Maturities (in years)			
		<1	1-5	6-10	>10
Cash and cash equivalents	\$9,598,949	\$9,598,949	-	-	-
U.S. Treasury notes	36,290,556	15,578,800	11,403,811	6,887,816	2,420,129
Asset backed securities	50,587,188	-	18,076,236	948,458	31,562,494
Agency backed mortgages	6,419,975	150,431	862,407	316,315	5,090,822
Money market funds	40,118,015	40,118,015	-	-	-
Corporate bonds, notes and municipal securities	80,126,766	20,538,298	47,571,424	7,361,032	4,656,012
Beneficial interest in perpetual trust	23,548,840	N/A	N/A	N/A	N/A
Equity interest in foundation	5,843,971	N/A	N/A	N/A	N/A
Index funds	192,716,960	N/A	N/A	N/A	N/A
Marketable equity securities	44,871,769	N/A	N/A	N/A	N/A
Real estate	1,453,160	N/A	N/A	N/A	N/A
Investment companies	1,592,760,506	N/A	N/A	N/A	N/A
Total	<u>\$2,084,336,655</u>	<u>\$85,984,493</u>	<u>\$77,913,878</u>	<u>\$15,513,621</u>	<u>\$43,729,457</u>

N/A-Investment maturity not applicable to type of investments noted.

As of June 30, 2021 the credit quality ratings for the Authority's fixed income investments were 42.0% AAA (asset back securities, money market funds, corporate bonds and mortgage backed securities), 8% AA (corporate bonds), 28% A (asset back securities, corporate and municipal bonds) and 22% below A (asset backs securities and corporate bonds).

As of June 30, 2021, the foundations held the following investments:

Investment Type:	VCU Foundation	VCU School of Business Foundation	VCU College of Engineering Foundation	Medical College of Virginia Foundation	Dentistry@VCU
US Treasury and agency securities	-	-	-	\$91,337,000	\$202,928
Municipal obligations	-	-	-	\$164,000	-
Common & preferred stocks	-	326,104	-	56,978,000	7,090,601
Corporate bonds	-	-	-	19,473,000	4,586,373
Mortgage and Asset backed securities	-	-	-	20,968,000	-
Alternative investments					
Real estate funds	742,018	358,636	-	-	-
Private equity	-	-	-	182,799,000	-
Hedge funds					
Opportunistic/macro	-	32,760	-	-	-
Hedged equities	-	-	-	120,261,000	-
Long only equities	-	-	-	220,763,000	-
Long/short equities	-	66,238	4,559,745	-	-
Event driven/merger arbitrage	-	146,826	-	-	-
Relative value	114,441	74,091	-	-	-
Absolute strategies	-	-	-	89,215,000	-
Diversified strategies	191	918	-	-	-
Other assets					
Ram Fund Private Assets Fund, LP	14,842,860	-	8,459,035	-	-
Ram Fund, LP	99,042,067	60,967,606	81,577,178	-	-
Life income investment	1,567,769	-	-	3,320,000	-
Short term investment and money mark	-	-	-	1,534,000	-
Total	\$116,309,346	\$61,973,179	\$94,595,958	\$806,812,000	\$11,879,902

Fair value measurements are categorized within the fair value hierarchy established by generally accepted accounting principles.

Level 1: Inputs are quoted prices in active markets for identical assets.

Level 2: Inputs are significant other observable inputs. These can include quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full contractual term of the assets or liabilities.

Level 3: Inputs are significant unobservable inputs. These can require management's judgement or estimation of assumptions that market participants would use in pricing the assets or liabilities. Therefore, the values are determined using factors that involve considerable judgement and interpretations, including but not limited to private and public comparable, discounted cash flow models and fund manager estimates.

The University establishes the fair value of its investments in funds that do not have a readily determinable fair value by using net asset value (NAV) per share, or its equivalent, as reported by

the external fund manager when NAV per share is calculated as of the measurement date in a manner consistent with FASB's measurement principles for investment companies. The classifications of fair value measurements within the valuation hierarchy as of June 30, 2021 are as follows:

Investment Type:	Total	Level 1	Level 2	Level 3	measured at the NAV
U.S. Treasury and agency securities	\$66,817,138	\$66,817,138	-	-	-
Commercial Paper	\$10,679,815	-	10,679,815	-	-
Corporate notes	27,549,905	-	27,549,905	-	-
Corporate bonds	82,804,888	-	82,804,888	-	-
Asset backed securities	72,293,169	-	72,293,169	-	-
Municipal securities	128,237	-	128,237	-	-
Agency backed mortgages	36,802,191	-	36,802,191	-	-
Mutual and money market funds	3,433,580	2,033,685	1,399,895	-	-
Other assets					
Event driven hedge funds	176	-	-	-	176
Relative value/credit	167,531	-	-	-	167,531
Private investments/real estate funds	584,223	-	-	-	584,223
Ram Private Assets Fund, LP	22,717,139	-	-	-	22,717,139
Ram Fund, LP	182,016,521	-	-	-	182,016,521
Total	\$505,994,513	\$68,850,823	\$231,658,100	-	\$205,485,590

Authority

Investment Type:	Total	Level 1	Level 2	Level 3	Investments Measured at the NAV
Investments by fair value level					
Cash and cash equivalents	\$9,598,949	\$9,598,949	-	-	-
Beneficial trust	23,548,840	-	-	23,548,840	-
Beneficial interest in foundation	5,843,971	-	-	5,843,971	-
Debt securities					
US treasury notes	36,290,556	36,290,556	-	-	-
Asset backed securities	50,587,188	-	50,587,188	-	-
Agency backed mortgages	6,419,975	-	6,419,975	-	-
Corporate bonds and notes	79,963,212	-	79,963,212	-	-
Municipal securities	163,554	-	163,554	-	-
Equity securities					
Consumer cyclical	323,756	323,756	-	-	-
Consumer discretionary	13,799,460	13,799,460	-	-	-
Consumer staples	434,941	434,941	-	-	-
Financials	10,140,556	10,140,556	-	-	-
Health care	2,802,278	2,802,278	-	-	-
Industrials	4,109,978	4,109,978	-	-	-
Information technology	11,159,977	11,159,977	-	-	-
Energy	161,509	161,509	-	-	-
Material	1,827,254	1,827,254	-	-	-
Telecommunication	112,060	112,060	-	-	-
Real estate investment trust	1,453,160	1,453,160	-	-	-
Equity mutual funds & EFTs	92,332,517	92,332,517	-	-	-
Fixed income bond fund	100,384,443	100,384,443	-	-	-
Money market funds	40,118,015	40,118,015	-	-	-
Investments measured at NAV					
Equity long only hedge funds	233,575,485	-	-	-	233,575,485
Equity long/short hedge funds	72,115,953	-	-	-	72,115,953
Event-driven hedge funds	27,110,608	-	-	-	27,110,608
Relative value/credit	3,004,422	-	-	-	3,004,422
Opportunistic/macro	94,095	-	-	-	94,095
Absolute strategies funds	174,868,679	-	-	-	174,868,679
Private investments	142,852,144	-	-	-	142,852,144
Multi-strategy investment fund	861,013,001	-	-	-	861,013,001
Bond funds	78,126,119	-	-	-	78,126,119
Total	\$2,084,336,655	\$325,049,409	\$137,133,929	\$29,392,811	\$1,592,760,506

VCU School of Business Foundation

Investment Type:	June 30, 2021	Level 1	Level 2	Level 3	Measured at NAV
Common & preferred stocks	326,104	\$326,104	-	-	-
Alternative investments					
Real estate funds	358,636	-	-	358,636	-
Hedge funds					
Opportunistic/macro	32,760	-	-	-	32,760
Long/short equities	66,238	-	-	-	66,238
Event driven/merger arbitrage	146,826	-	-	-	146,826
Relative value	74,091	-	-	-	74,091
Diversified strategies	918	-	-	-	918
Ram Fund, LP	60,967,606	-	-	-	60,967,606
Total	\$61,973,179	\$326,104	-	\$358,636	\$61,288,439

VCU Foundation

Investment Type:	June 30, 2021	Level 1	Level 2	Level 3	Measured at NAV
Alternative investments					
Real estate funds	742,018	-	-	742,018	-
Hedge funds					
Relative value	114,441	-	-	-	114,441
Diversified strategies	191	-	-	-	191
Other assets					
Ram Fund Private Assets Fund, LP	14,842,860	-	-	-	14,842,860
Ram Fund, LP	99,042,067	-	-	-	99,042,067
Life income investment	1,567,769	-	-	1,567,769	-
Total	\$116,309,346	-	-	\$2,309,787	\$113,999,559

VCU College of Engineering Foundation

Investment Type:	June 30, 2021	Level 1	Level 2	Level 3	Measured at NAV
Hedge funds					
Long/short equities	4,559,745	-	-	-	\$4,559,745
Other assets					
Ram Fund Private Assets Fund, LP	8,459,035	-	-	-	8,459,035
Ram Fund, LP	81,577,178	-	-	-	81,577,178
Total	\$94,595,958	-	-	-	\$94,595,958

MCV Foundation

Investment Type:	June 30, 2021	Level 1	Level 2	Level 3	Measured at NAV
US Treasury and agency securities	\$91,337,000	-	\$91,337,000	-	-
Municipal obligations	\$164,000	-	\$164,000	-	-
Common & preferred stocks	56,978,000	33,728,000	13,543,000	-	9,707,000
Corporate bonds	19,473,000	-	19,473,000	-	-
Asset backed securities	20,968,000	-	20,968,000	-	-
Alternative investments					
Real estate funds	-	-	-	-	-
Private equity	182,799,000	-	-	180,452,000	2,347,000
Hedge funds					
Long only equities	220,763,000	-	70,205,000	11,522,000	139,036,000
Hedged equities	120,261,000	-	-	29,114,000	91,147,000
Absolute strategies	89,215,000	-	-	9,126,000	80,089,000
Life income investment	3,320,000	-	-	-	3,320,000
Short term investment and money market	1,534,000	1,534,000	-	-	-
Total	\$806,812,000	\$35,262,000	\$215,690,000	\$230,214,000	\$325,646,000

Dentistry@VCU

Investment Type:	June 30, 2021	Level 1	Level 2	Level 3	Measured at NAV
US Treasury and agency securities	\$202,928	\$202,928	-	-	-
Common & preferred stocks	7,090,601	7,090,601	-	-	-
Corporate bonds	4,586,373	-	4,586,373	-	-
Mutual and money market funds	-	-	-	-	-
Alternative investments					
Real estate funds	-	-	-	-	-
Total	\$11,879,902	\$7,293,529	\$4,586,373	-	-

For investments in entities that calculate net asset value or its equivalent whose fair value is not readily determinable, the following tables provide information about the liquidity of these investments as of June 30, 2021:

University

Investment Type:	June 30, 2021	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Event-driven hedge funds	176	-	N/A	N/A
Relative value/credit	167,531	-	N/A	N/A
Private investments/real estate	584,223	-	Illiquid	N/A
Ram Private Assets Fund, LP	22,717,139	7,770,228	N/A	N/A
Ram Fund, LP	182,016,521	-	Quarterly	120 days
Total	\$205,485,590	\$7,770,228		

Authority

Investment Type:	June 30, 2021	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Equity long only hedge funds	233,575,485	-	Annually/quarterly/monthly/daily	14-90 days
Equity long/short hedge funds	72,115,953	-	Annually/semi annually/quarterly	45-90 days
Event-driven hedge funds	27,110,608	-	Annually	60-90 days
Relative value/credit	3,004,422	-	N/A	N/A
Opportunistic/macro	94,095	-	N/A	N/A
Absolute strategies funds	174,868,679	-	Annually/semi annually/quarterly	60-180 days
Private investments	142,852,144	52,626,000	N/A	N/A
Multi-strategy investment fund	861,013,001	-	Quarterly	120 days
Bond funds	78,126,119	-	Quarterly/ Monthly	10-60 days
Total	\$1,592,760,506	\$52,626,000		

VCU School of Business Foundation

Investment Type:	June 30, 2021	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Opportunistic/macro	32,760	-	Annually	65 days
Long/short equities	66,238	-	Annually/quarterly/ N/A	60-90 days
Event driven/merger arbitrage	146,826	-	Semi annually/quarterly/ N/A	45-60 days
Relative value	74,091	-	Quarterly/ N/A	90 days
Diversified strategies	918	-	N/A	N/A
Ram Fund, LP	60,967,606	-	Quarterly	120 days
Total	\$61,288,439	-		

VCU Foundation

Investment Type:	June 30, 2021	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Relative value	114,441	-	Quarterly	65 days
Diversified strategies	191	-	Quarterly	70 days
Ram Fund Private Assets Fund, LP	14,842,860	-	N/A	N/A
Ram Fund, LP	99,042,067	-	Quarterly	120 days
Total	\$113,999,559	-		

VCU College of Engineering Foundation

Investment Type:	June 30, 2021	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Long/Short Equities	\$4,559,745	-	N/A	N/A
Ram Fund Private Assets Fund, LP	8,459,035	-	N/A	N/A
Ram Fund, LP	81,577,178	-	Quarterly	120 days
Total	\$94,595,958	-		

MCV Foundation

Investment Type:	June 30, 2021	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Hedged equities	91,147,000	-	Annually/illiquid	60-90 days/ N/A
Real estate funds	2,347,000	765,000	Upon sale of Investment property	N/A
Absolute strategies	80,089,000	4,600,000	Annually/Semi annually/ Quarterly/other	45-180 days
Long only equities	148,743,000	77,163,000	Annually/Semi annually/ Quarterly/other	14-120 days
Life income investment	3,320,000	-	Annually/quarterly/other	N/A
Total	325,646,000	82,528,000		

*Also includes certain assets that are only liquid upon sale of investment

3. JOINT VENTURES AND EQUITY INVESTMENTS

Investment in 7th and Marshall Corporation

Included in other long-term assets on the accompanying Statement of Net Position is a capital contribution to 7th and Marshall Corporation of \$500,000. UHS and The Doorways (formerly known as Hospital Hospitality House, Inc.) are the sole members of the 7th and Marshall Corporation, a not-for-profit corporation formed to support the charitable, educational and scientific activities of UHS and The Doorways. The investment is carried at \$220,875.

Rehab Institute JV, LLC

Sheltering Arms Rehab Institute is a joint venture between Sheltering Arms Hospital and VCU Health System for the purpose of combining inpatient rehabilitation programs of Sheltering Arms and VCU Health System, to provide comprehensive and innovative physical rehabilitative inpatient care for people who have sustained a stroke, brain injury, spinal cord injury or similar illnesses and injuries. As of June 30 2021, investment is carried at \$259,888.

Joint Venture with Sentara Health

Virginia Premier Health Plan became a joint venture between Sentara Health and VCUHSA as of April 7, 2020 when VCUHSA sold an 80% share of VPHP to Sentara. Sentara Healthcare is now the majority owner and VCUHSA retains a 20% ownership stake. The investment is carried at \$83,032,024.

Joint Venture with BAYADA Home Health Care

VCU Health at Home by Bayada, collaboration with BAYADA Home Health Care. VCUHSA is a minority partner (49%) with an initial capital contribution of \$1,813,000. The investment is carried at \$1,813,000.

HealthEco CPP SPV I, LLC

UHS is a minority partner (45%) in HealthEco CCP SPV I, LLC with an initial capital contribution of \$1,000,000. HealthEco is the holder of Kallaco equity securities. The investment is carried at \$1,000,000.

4. CAPITAL ASSET

Capital asset activity for the year ended June 30, 2021 was as follows:

University:	Beginning Balance	Additions	Reductions	Ending Balance
Nondepreciable capital assets:				
Land	\$73,006,211	\$4,261,049	-	\$77,267,260
Construction in progress	113,730,349	56,491,893	20,451,786	149,770,456
Total nondepreciable capital assets	186,736,560	60,752,942	20,451,786	227,037,716
Depreciable capital assets:				
Land improvements and infrastructure	22,830,753	75,934	-	22,906,687
Buildings	1,535,840,039	20,894,570	1,027,251	1,555,707,358
Equipment	245,689,811	18,134,227	7,695,750	256,128,288
Intangible assets	14,637,008	1,053,610	110,268	15,580,350
Library books	96,889,709	2,037,620	1,022	98,926,307
Total depreciable capital assets	1,915,887,320	42,195,961	8,834,291	1,949,248,990
Less accumulated depreciation for:				
Land improvements and infrastructure	19,617,258	465,903	-	20,083,161
Buildings	587,217,248	40,340,296	646,551	626,910,993
Equipment	174,943,633	16,503,279	5,913,983	185,532,929
Intangible assets	12,487,129	1,384,292	110,268	13,761,153
Library books	90,586,112	2,767,303	1,022	93,352,393
Total accumulated depreciation	884,851,380	61,461,073	6,671,824	939,640,629
Total depreciable capital assets, net	1,031,035,940	(19,265,112)	2,162,467	1,009,608,361
Total capital assets - net	\$1,217,772,500	\$41,487,830	\$22,614,253	\$1,236,646,077

Interest capitalized as part of construction in progress was \$2,295,475.

Included in Buildings is an asset acquired through a capital lease whose net book value is \$1.9M and accumulated depreciation of \$22.5M.

Authority:	Beginning Balance	Additions	Reductions	Ending Balance
Nondepreciable capital assets:				
Land	\$22,435,365	\$3,047,000	14,999	\$25,467,366
Construction in progress	305,149,494	391,078,571	25,325,216	670,902,849
Total nondepreciable capital assets	327,584,859	394,125,571	25,340,215	696,370,215
Depreciable capital assets:				
Land improvements	5,493,939	1,803,147	98,555	7,198,531
Buildings	1,233,647,086	33,154,238	10,626,127	1,256,175,197
Equipment	599,040,627	45,786,808	5,303,902	639,523,533
Intangible assets	113,868,915	11,182	1,319,711	112,560,386
Total depreciable capital assets	1,952,050,567	80,755,375	17,348,295	2,015,457,647
Less accumulated depreciation	1,142,820,151	139,717,086	17,447,338	1,265,089,899
Total depreciable capital assets, net	809,230,416	(58,961,711)	(99,043)	750,367,748
Total capital assets - net	\$1,136,815,275	\$335,163,860	\$25,241,172	\$1,446,737,963

MCV Foundation:	Beginning Balance	Additions	Reductions	Ending Balance
Land	\$217,000	-	-	\$217,000
Construction in progress	-	-	-	-
Total nondepreciable capital assets	217,000	-	-	217,000
Depreciable capital assets:				
Property and equipment	2,996,000	98,000	-	3,094,000
Less accumulated depreciation	1,232,000	250,000	-	1,482,000
Total depreciable capital assets, net	1,764,000	(152,000)	-	1,612,000
Total capital assets - net	\$1,981,000	(\$152,000)	-	\$1,829,000

VCU Real Estate Foundation:	Beginning Balance	Additions	Reductions	Ending Balance
Nondepreciable capital assets:				
Land	\$25,921,045	-	-	\$25,921,045
Construction in progress	1,481,786	5,078,910	136,557	6,424,139
Total nondepreciable capital assets	27,402,831	5,078,910	136,557	32,345,184
Depreciable capital assets:				
Buildings	74,453,084	136,557	215,171	74,374,470
Equipment	3,211,450	-	-	3,211,450
Total depreciable capital assets	77,664,534	136,557	215,171	77,585,920
Less accumulated depreciation	28,144,737	2,348,994	-	30,493,731
Total depreciable capital assets, net	49,519,797	(2,212,437)	215,171	47,092,189
Total before eliminations	76,922,628	2,866,473	351,728	79,437,373
Less included on University	7,151,701	-	274,523	6,877,178
Total capital assets - net	\$69,770,927	\$2,866,473	\$77,205	\$72,560,195
VCU School of Business Foundation:				
Total nondepreciable capital assets	-	-	-	-
Total depreciable capital assets, net	23,504,742	-	1,339,937	22,164,805
Total capital assets - net	\$23,504,742	-	\$1,339,937	\$22,164,805
VCU School of Engineering Foundation:				
Total nondepreciable capital assets	\$4,307,317	-	-	\$4,307,317
Total depreciable capital assets, net	32,569,211	1,228	2,327,251	30,243,188
Total before eliminations	36,876,528	1,228	2,327,251	34,550,505
Less included on University	8,019,221	-	861,252	7,157,969
Total capital assets - net	\$28,857,307	\$1,228	\$1,465,999	\$27,392,536

GASB 42, *Accounting and Reporting for the Impairment of Capital Assets and for Insurance Recoveries*, effective for periods beginning after December 15, 2004, requires disclosure of insurance recoveries for circumstances other than impairment of capital assets. Fiscal year 2021 insurance recoveries of \$97,819 are reported as other non-operating income.

5. FUNDS HELD FOR OTHERS

At June 30, 2021, the University held deposits for others, which are composed of the following:

	Funds Held for Others
Federal loan programs	\$16,931,308
Student organizations and others	3,360,460
Total	\$20,291,768

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities consisted of the following as of June 30, 2021:

	Vendor payable	Retainage payable	Accrued wages	Interest payable	Settlements due to third parties	Total
University Authority	\$21,247,178	\$1,806,292	\$61,235,927	\$2,030,752	-	\$86,320,149
MCV Foundation	213,594,317	25,058,692	112,646,295	9,718,043	72,285,266	433,302,613
VCU Foundation	1,341,000	-	384,000	-	-	1,725,000
	77,165	-	-	-	-	77,165
VCU Real Estate Foundation	2,386,212	440,057	-	-	-	2,826,269
VCU School of Business	41,106	-	-	-	-	41,106
VCU College of Engineering	383,207	-	-	-	-	383,207
Dentistry@VCU	161,335	-	710,650	-	-	871,985
					Total	<u>\$525,547,494</u>

7. UNEARNED REVENUE

Unearned revenue consisted of the following as of June 30, 2021:

Prepaid tuition and fees	\$18,684,099
Grants and contracts	28,185,137
Other cash advances	<u>12,793,275</u>
	<u>\$59,662,511</u>

8. LONG TERM LIABILITIES

Long term liabilities consist of bonds, notes payable, capital leases, installment purchases, delayed compensation, compensated absences and estimated losses on malpractice claims.

Bonds Payable

The Commonwealth of Virginia issues bonds for agencies and institutions of the Commonwealth. The University has received a portion of the proceeds to fund capital construction. The University recognizes a liability associated with its share of the bonds and remits principal and interest payments related to this liability to the Treasurer of Virginia. The General Revenue Pledge Bonds, Section 9(d) Bonds, issued either by the Commonwealth or the University carry interest rates of 2% to 5% and are due through fiscal year 2051. Included in the total General Revenue Pledge Bonds are outstanding bonds payable in the amount of \$34,077,587, which will be repaid by the VCU Real Estate Foundation.

New General Revenue Pledge Bonds totaling \$10,748,806 were issued in February. These bonds were issued to refinance the higher rate 2013 Series B debt. The bonds carry an interest rate of 1.98% and are due May 2033.

Callable Bonds

Series 2015B bonds are callable by the bondholder, TD Bank, with a put date of November 1, 2030. The amount outstanding at the put date will be \$2,470,907. The University can request an extension no sooner than 180 days but no later than 60 days prior to the put date, and the bank, at its discretion, can choose to extend or not, with new proposed terms. If the bank exercises the put provision, the University will be required to make a principal payment in the amount referenced above. However, on or prior to the put date, it is the University's intention to either negotiate with the bank to extend the put date on the existing bonds, or to refinance the bonds in their entirety. Letters of credit and liquidity facilities supporting this issuance are not needed because there is a single put date in the future and it is not continuously callable by the bank/bondholder. There are no take out agreements, but per the terms noted above, the University intends to either request an extension or refinance these bonds on or prior to the put date. Thus, there are no fees paid for these types of facilities. Since the put date is greater than 1 year from the fiscal year end, these bonds are included in long-term liabilities.

General Obligation Bonds

Section 9(c) bonds are general obligation bonds issued by the Commonwealth on behalf of the University, which are secured by the net revenues of the completed project and the full faith, credit and taxing power of the Commonwealth. The General Obligation Bonds carry interest rates of .55% to 5% and are due through 2037.

Three University obligations are issued through private placement with the lenders: \$27,000,000 series 2015A, \$12,879,000 series 2015B and \$10,748,806 series 2021A.

The Series 2015A and 2015B bonds are issued with TD Bank, N.A. as the bondholder. The interest rate is subject to revision if the University's ratings change to less than A+ (Standard and Poor's) or A1 (Moody's Investors Service). Conditions of default include: failure to pay principal or interest; inability to fulfill the obligations of the agreements; receivership not remedied or stayed on appeal within 60 days; upon an order or decree with the consent of the University to adjust claims of creditors; ratings drop below BBB+ (Standard and Poor's) or Baa1 (Moody's Investor Service); or the occurrence or continuance of any default of any obligation over \$10 million. The Trustee may enforce terms of the agreements, bring suit or take other actions for the general representation of the bondholder. Both Series may be redeemed at a premium based on US Treasury rates at any time. The Series 2015B has an automatic put of the bonds on November 1, 2030; with notification of no more than 180 days nor less than 60 days, the University can request an extension of the obligation with a new interest rate. Extension of the obligation beyond that put date is at the Lender's discretion.

The Series 2021A bonds are issued with Capital One Public Funding, LLC as the bondholder. The interest rate is subject to change if the bonds are deemed taxable in which case the bonds can be optionally redeemed by the University at 100% without premium. Conditions of default include: failure to pay principal or interest; inability to fulfill the obligations of the agreements; receivership not remedied or stayed on appeal within 60 days; or upon an order or decree with the consent of the University to adjust claims of creditors. The Trustee may enforce terms of the agreements, bring suit or take other actions for the general representation of the bondholder. The bonds may be redeemed at the option of the University on or after May 1, 2030 at 100% of par without any premium.

In November, the Treasury issued General Obligation Refunding Bonds, Series 2020B in the amount of \$21,305,000. These bonds were used to refund Series 2011A and carry an interest rate of .55% to 1.91%.

Virginia College Building Authority

The Virginia College Building Authority (VCBA) issues Educational Facilities Revenue Bonds (Public Higher Education Financing Program). As a participating institution in this program, the University issued a note payable to the VCBA. This note, along with the notes of other institutions, is held by the VCBA as security for the Educational Facilities Revenue Bonds. For accounting purposes, the financing arrangement is considered to represent a note payable. The notes have interest rates of .48% to 5.50%.

In January, refunding Series 2021B, was issued in the amount of \$18,705,000. This was used to refund Series 2012A and 2012B debt carried at a higher rate.

Ad Center Development LLC

The University leases space for the VCU Brand Center which is owned by the VCU Real Estate Foundation and leased through Ad Center LLC. For accounting purposes, this arrangement is considered to be a capital lease with an imputed interest rate of 4.3%.

Defeasance of Debt

Due to the June 2020 refunding of debt with Series 2020A and 2020B institutional debt, as of June 30, 2021, the University has \$74,164,867 in defeased bonds outstanding held in escrow.

The changes in long-term liabilities are as shown below:

University:	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Bonds Payable:					
General revenue pledge bonds	268,620,406	-	(18,220,107)	250,400,299	4,195,000
General revenue pledge bonds - Direct Placement	28,090,432	10,748,806	(2,591,652)	36,247,586	3,448,627
Commonwealth of Virginia revenue bonds	52,170,754	21,343,344	(22,195,624)	51,318,474	1,637,815
Total bonds payable	<u>\$348,881,592</u>	<u>32,092,150</u>	<u>(43,007,383)</u>	<u>\$337,966,359</u>	<u>9,281,442</u>
Notes Payable:					
Virginia College Building Authority	111,500,566	18,705,000	(29,787,722)	100,417,844	8,815,000
Capital Leases:					
AD Center Development LLC	2,783,729	-	(321,640)	2,462,089	335,696
Installment purchases	912,358	-	(188,420)	723,938	192,216
Total long-term debt	<u>464,078,245</u>	<u>50,797,150</u>	<u>(73,305,165)</u>	<u>441,570,230</u>	<u>18,624,354</u>
Compensated absences	45,629,902	47,867,602	(44,858,580)	48,638,924	35,676,007
Deferred compensation	5,489,412	16,731,744	(1,455,543)	20,765,613	9,538,409
Net Pension Liability	351,519,213	60,269,118	-	411,788,331	-
Other Post Employment Benefits	148,987,139	-	(3,886,463)	145,100,676	2,618,286
Total	<u>\$1,015,703,911</u>	<u>\$175,665,614</u>	<u>(\$123,505,751)</u>	<u>\$1,067,863,774</u>	<u>\$66,457,056</u>

Included in deferred compensation is \$16.5M in deferred FICA payable in fiscal years 2022 and 2023.

Authority:	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
General revenue pledge bonds	\$420,420,760	66,086,000	(\$5,776,843)	\$480,729,917	\$4,720,000
General revenue pledge bonds - Direct Placement	173,955,000	-	(60,510,000)	113,445,000	1,265,000
Notes payable and capital leases	86,235,913	-	(19,015,294)	67,220,619	2,896,861
Installment purchases	1,931,445	-	(887,496)	1,043,949	900,198
Total long-term debt	<u>682,543,118</u>	<u>66,086,000</u>	<u>(86,189,633)</u>	<u>662,439,485</u>	<u>9,782,059</u>
Claims Payable - Estimated losses on malpractice claims and workers compensation	38,762,652	7,066,937	(4,526,400)	41,303,189	7,150,000
Compensated absences	39,037,919	81,183,676	(80,873,980)	39,347,615	39,347,615
Net Pension Liability	37,635,271	36,297,461	(37,635,271)	36,297,461	-
Other Post Employment Benefits	9,028,924	7,642,649	(9,028,924)	7,642,649	129,457
Total	<u>\$807,007,884</u>	<u>\$198,276,723</u>	<u>(\$218,254,208)</u>	<u>\$787,030,399</u>	<u>\$56,409,131</u>

MCV Foundation:	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Note payable	\$4,480,000	\$155,000	(\$810,000)	\$3,825,000	\$905,000

Long-term debt matures as follows:

	Fiscal Year	Revenue Bonds	Revenue Bonds Direct Placement	Notes Payable	Capital Leases	Installment Purchases	Total
<u>University:</u>							
	2022	\$5,832,815	\$3,448,627	\$8,815,000	\$335,696	\$192,216	\$18,624,354
	2023	6,580,265	3,519,602	9,270,000	350,364	196,089	19,916,320
	2024	7,851,912	3,591,346	12,510,000	365,675	200,039	24,518,972
	2025	8,118,840	3,663,873	12,765,000	381,654	135,594	25,064,961
	2026	10,330,159	3,190,365	12,165,000	398,332	-	26,083,856
	2027-2031	90,637,394	14,863,703	32,915,000	630,368	-	139,046,465
	2032-2036	69,948,147	3,970,070	3,435,000	-	-	77,353,217
	2037-2041	16,190,000	-	1,350,000	-	-	17,540,000
	2042-2046	4,560,000	-	-	-	-	4,560,000
	2047-2051	68,625,000	-	-	-	-	68,625,000
	Add Premium	13,044,241	-	7,192,844	-	-	20,237,085
	Total	\$301,718,773	\$36,247,586	\$100,417,844	\$2,462,089	\$723,938	\$441,570,230

	Fiscal Year	Revenue Bonds	Revenue Bonds Direct Placement	Notes Payable	Installment Purchases	Total
<u>Authority:</u>						
	2022	\$4,720,000	\$1,265,000	\$2,896,861	900,198	\$9,782,059
	2023	8,231,552	1,310,000	2,989,992	143,751	12,675,295
	2024	43,574,251	1,360,000	1,265,405	-	46,199,656
	2025	13,047,296	1,355,000	938,975	-	15,341,271
	2026	13,565,692	1,465,000	972,372	-	16,003,064
	2027-2031	76,342,209	8,335,000	5,405,889	-	90,083,098
	2032-2036	41,175,000	67,540,000	6,438,105	-	115,153,105
	2037-2041	50,420,000	30,815,000	7,667,415	-	88,902,415
	2042-2046	195,665,000	-	9,131,453	-	204,796,453
	2047-2051	17,115,000	-	10,875,038	-	27,990,038
	2052-2056	-	-	12,951,548	-	12,951,548
	2057-2061	-	-	5,687,566	-	5,687,566
	Premium	16,873,917	-	-	-	16,873,917
	Total	\$480,729,917	\$113,445,000	\$67,220,619	\$1,043,949	\$662,439,485

The direct placement debt includes event of default provisions that could change the timing of the repayment of the outstanding amounts to become immediately due. Generally, these provisions would take effect if VCUMC were to become insolvent, or become unable to adhere to its covenant requirements.

	Fiscal Year	Revenue Bonds	Notes Payable	Capital Leases	Installment Purchases	Total
<u>MCV Foundation:</u>						
	2022	-	\$905,000	-	-	\$905,000
	2023	-	985,000	-	-	985,000
	2024	-	970,000	-	-	970,000
	2025	-	965,000	-	-	965,000
	Total	-	\$3,825,000	-	-	\$3,825,000

A summary of future interest requirements is as follows:

	Fiscal Year	Revenue Bonds	Revenue Bonds Direct Placement	Notes Payable	Total
<u>University:</u>					
	2022	\$10,601,402	\$749,198	\$3,267,131	\$14,617,731
	2023	10,342,505	677,595	2,821,693	13,841,793
	2024	10,055,942	604,515	2,387,913	13,048,370
	2025	9,765,990	529,940	1,984,449	12,280,379
	2026	9,394,072	453,854	1,570,743	11,418,669
	2027-2031	38,798,874	1,262,603	2,837,354	42,898,831
	2032-2036	24,715,007	172,618	455,272	25,342,897
	2037-2041	17,470,735	-	40,800	17,511,535
	2042-2046	14,976,263	-	-	14,976,263
	2047-2051	6,788,525	-	-	6,788,525
	<u>Total</u>	<u>\$152,909,315</u>	<u>\$4,450,323</u>	<u>\$15,365,355</u>	<u>\$172,724,993</u>

	Fiscal Year	Revenue Bonds	Revenue Bonds Direct Placement	Notes Payable	Total
<u>Authority:</u>					
	2022	\$18,034,625	\$1,624,427	\$2,289,753	\$21,948,805
	2023	17,791,625	1,616,860	2,196,623	21,605,108
	2024	16,860,975	1,556,539	2,121,030	20,538,544
	2025	15,917,575	1,494,845	2,087,425	19,499,845
	2026	15,635,575	1,373,359	2,054,028	19,062,962
	2027-2031	73,433,875	4,902,515	9,726,111	88,062,501
	2032-2036	64,771,113	1,699,907	8,693,895	75,164,915
	2037-2041	55,239,289	90,686	7,464,585	62,794,560
	2042-2046	26,337,999	-	6,000,547	32,338,546
	2047-2051	616,112	-	4,256,963	4,873,075
	2052-2056	-	-	2,180,451	2,180,451
	2057-2060	-	-	204,343	204,343
	<u>Total</u>	<u>\$304,638,763</u>	<u>\$14,359,138</u>	<u>\$49,275,754</u>	<u>\$368,273,655</u>

	Fiscal Year	Notes Payable
<u>MCV Foundation:</u>		
	2022	\$78,507
	2023	32,907
	2024	7,057
	2025	2,316
	<u>Total</u>	<u>\$120,787</u>

9. VIRGINIA COMMONWEALTH UNIVERSITY FACULTY EARLY RETIREMENT INCENTIVE PLAN

The University established the Virginia Commonwealth University Faculty Early Retirement Incentive Plan for Faculty (Plan) to provide a financial early retirement incentive for certain tenured faculty that will facilitate the release of tenured faculty resources for budget reallocation or reduction in accordance with the University Strategic Plan goals, changes in enrollment and other University needs. Tenure is a permanent appointment granted to associate professors and professors, which continues until the faculty member leaves the University, is dismissed for cause or is terminated due to a financial crisis.

The Plan provides an annuity for five years from the date of retirement equal to 20% of the average University salary of the faculty members eligible to participate in the Plan, not to exceed 30% of the participant’s base annual salary from University resources at the time the agreement was signed. In addition, the University provides a health care benefit supplement until the participant becomes Medicare eligible (currently age 65) if the participant retires, or up to 18 months of COBRA benefits if the participant does not retire.

As of June 30, 2021, 56 faculty members were enrolled in the plan. Payments during fiscal year 2021 were \$1,455,543. The present value of the future plan payment schedule follows:

<u>Fiscal Year</u>	<u>Plan Obligations</u>
2022	\$1,284,052
2023	1,103,332
2024	889,520
2025	638,742
2026	331,620
2027	9,633
Total	<u><u>\$4,256,899</u></u>

10. PENSION AND RETIREMENT PLANS

University

Pension Plan Description

All full-time, salaried permanent employees of the University are automatically covered by the VRS State Employee Retirement Plan or the VaLORS Retirement Plan upon employment. These plans are administered by the Virginia Retirement System (the System) along with plans for other employer groups in the Commonwealth of Virginia. Members earn one month of service credit for each month they are employed and for which they and their employer pay contributions to VRS. Members are eligible to purchase prior service, based on specific criteria as defined in the *Code of*

Virginia, as amended. Eligible prior service that may be purchased includes prior public service, active military service, certain periods of leave, and previously refunded service.

The System administers three different benefit structures for covered employees in the VRS State Employee Retirement Plan – Plan 1, Plan 2, and Hybrid; and two different benefit structures for covered employees in the VaLORS Retirement Plan – Plan 1 and Plan 2. Each of these benefit structures has a different eligibility criteria. The specific information for each plan and the eligibility for covered groups within each plan are set out in the table below:

Retirement Plan Provisions by Plan Structure		
Plan 1	Plan 2	Hybrid Retirement Plan
<p>About Plan 1 Plan 1 is a defined benefit plan. The retirement benefit is based on a member’s age, service credit and average final compensation at retirement using a formula.</p>	<p>About Plan 2 Plan 2 is a defined benefit plan. The retirement benefit is based on a member’s age, service credit and average final compensation at retirement using a formula.</p>	<p>About the Hybrid Retirement Plan The Hybrid Retirement Plan combines the features of a defined benefit plan and a defined contribution plan. The defined benefit is based on a member’s age, service credit and average final compensation at retirement using a formula. The benefit from the defined contribution component of the plan depends on the member and employer contributions made to the plan and the investment performance of those contributions. In addition to the monthly benefit payment payable from the defined benefit plan at retirement, a member may start receiving distributions from the balance in the defined contribution account, reflecting the contributions, investment gains or losses, and any required fees.</p>
<p>Eligible Members Employees are in Plan 1 if their</p>	<p>Eligible Members Employees are in Plan 2 if their</p>	<p>Eligible Members Employees are in the Hybrid Retirement</p>

<p>membership date is before July 1, 2010, and they were vested as of January 1, 2013, and they have not taken a refund.</p>	<p>membership date is on or after July 1, 2010, or their membership date is before July 1, 2010, and they were not vested as of January 1, 2013.</p>	<p>Plan if their membership date is on or after January 1, 2014. This includes: state employees and members in Plan 1 or Plan 2 who elected to opt into the plan during the election window held January 1-April 30, 2014; the plan's effective date for opt-in members was July 1, 2014.</p>
<p>Hybrid Opt-In Election VRS Plan 1 members were allowed to make an irrevocable decision to opt into the Hybrid Retirement Plan during a special election window held January 1 through April 30, 2014. The Hybrid Retirement Plan's effective date for eligible Plan 1 members who opted in was July 1, 2014. If eligible deferred members returned to work during the election window, they were also eligible to opt into the Hybrid Retirement Plan.</p>	<p>Hybrid Opt-In Election VRS Plan 2 members were allowed to make an irrevocable decision to opt into the Hybrid Retirement Plan during a special election window held January 1 through April 30, 2014. The Hybrid Retirement Plan's effective date for eligible Plan 2 members who opted in was July 1, 2014. If eligible deferred members returned to work during the election window, they were also eligible to opt into the Hybrid Retirement Plan.</p>	<p>*Non-Eligible Members Some employees are not eligible to participate in the Hybrid Retirement Plan. They include: members of the Virginia Law Officers' Retirement System (VaLORS). Those employees eligible for an optional retirement plan (ORP) must elect the ORP plan or the Hybrid Retirement Plan. If these members have prior service under Plan 1 or Plan 2, they are not eligible to elect the Hybrid Retirement Plan and must select Plan 1 or Plan 2 (as applicable) or ORP.</p>
<p>Retirement Contributions State employees, excluding state elected officials, and optional retirement plan participants, contribute 5% of their compensation each month to their member contribution account through a pretax salary reduction. Member contributions are tax-deferred until they are withdrawn as part of a retirement benefit or as a refund. The employer makes a</p>	<p>Retirement Contributions Same as Plan 1.</p>	<p>Retirement Contributions A member's retirement benefit is funded through mandatory and voluntary contributions made by the member and the employer to both the defined benefit and the defined contribution components of the plan. Mandatory contributions are based on a percentage of the employee's creditable compensation and are required from both the member and the employer.</p>

<p>separate actuarially determined contribution to VRS for all covered employees. VRS invests both member and employer contributions to provide funding for the future benefit payment.</p>		<p>Additionally, members may choose to make voluntary contributions to the defined contribution component of the plan, and the employer is required to match those voluntary contributions according to specified percentages.</p>
<p>Service Credit Service credit includes active service. Members earn service credit for each month they are employed in a covered position. It also may include credit for prior service the member has purchased or additional service credit the member was granted. A member's total service credit is one of the factors used to determine their eligibility for retirement and to calculate their retirement benefit. It also may count toward eligibility for the health insurance credit in retirement, if the employer offers the health insurance credit.</p>	<p>Service Credit Same as Plan 1.</p>	<p>Service Credit</p> <p><u>Defined Benefit Component:</u> Under the defined benefit component of the plan, service credit includes active service. Members earn service credit for each month they are employed in a covered position. It also may include credit for prior service the member has purchased or additional service credit the member was granted. A member's total service credit is one of the factors used to determine their eligibility for retirement and to calculate their retirement benefit. It also may count toward eligibility for the health insurance credit in retirement, if the employer offers the health insurance credit.</p> <p><u>Defined Contributions Component:</u> Under the defined contribution component, service credit is used to determine vesting for the employer contribution portion of the plan.</p>

<p>Vesting Vesting is the minimum length of service a member needs to qualify for a future retirement benefit. Members become vested when they have at least five years (60 months) of service credit. Vesting means members are eligible to qualify for retirement if they meet the age and service requirements for their plan. Members also must be vested to receive a full refund of their member contribution account balance if they leave employment and request a refund. Members are always 100% vested in the contributions that they make.</p>	<p>Vesting Same as Plan 1.</p>	<p>Vesting</p> <p><u>Defined Benefit Component:</u> Defined benefit vesting is the minimum length of service a member needs to qualify for a future retirement benefit. Members are vested under the defined benefit component of the Hybrid Retirement Plan when they reach five years (60 months) of service credit. Plan 1 or Plan 2 members with at least five years (60 months) of service credit who opted into the Hybrid Retirement Plan remain vested in the defined benefit component.</p> <p><u>Defined Contributions Component:</u> Defined contribution vesting refers to the minimum length of service a member needs to be eligible to withdraw the employer contributions from the defined contribution component of the plan. Members are always 100% vested in the contributions that they make. Upon retirement or leaving covered employment, a member is eligible to withdraw a percentage of employer contributions to the defined contribution component of the plan, based on service. After two years, a member is 50% vested and may withdraw 50% of employer contributions. After three years, a member is 75% vested</p>
---	---------------------------------------	---

		and may withdraw 75% of employer contributions. After four or more years, a member is 100% vested and may withdraw 100% of employer contributions. Distribution is not required, except as governed by law.
<p>Calculating the Benefit The Basic Benefit is calculated based on a formula using the member’s average final compensation, service credit, and plan multiplier. An early retirement reduction is applied to this amount if the member is retiring with a reduced benefit. In cases where the member has elected an optional form of retirement payment, an option factor specific to the option chosen is then applied.</p>	<p>Calculating the Benefit See definition under Plan 1.</p>	<p>Calculating the Benefit</p> <p><u>Defined Benefit Component:</u> See definition under Plan 1.</p> <p><u>Defined Contribution Component:</u> The benefit is based on contributions made by the member and any matching contributions made by the employer, plus net investment earnings on those contributions.</p>
<p>Average Final Compensation A member’s average final compensation is the average of the 36 consecutive months of highest compensation as a covered employee.</p>	<p>Average Final Compensation A member’s average final compensation is the average of their 60 consecutive months of highest compensation as a covered employee.</p>	<p>Average Final Compensation Same as Plan 2. It is used in the retirement formula for the defined benefit component of the plan.</p>
<p>Service Retirement Multiplier</p> <p><u>VRS:</u> The retirement multiplier is a factor used in the formula to determine a final retirement benefit. The retirement multiplier for non-hazardous duty members is 1.70%.</p>	<p>Service Retirement Multiplier</p> <p><u>VRS:</u> Same as Plan 1 for service earned, purchased or granted prior to January 1, 2013. For nonhazardous duty members the retirement multiplier is 1.65% for service credit earned, purchased or</p>	<p>Service Retirement Multiplier</p> <p><u>Defined Benefit Component:</u></p> <p><u>VRS:</u> The retirement multiplier for the defined benefit component is 1.00%. For members who opted into the Hybrid Retirement Plan from Plan 1 or Plan 2, the applicable multipliers for</p>

<p><u>VaLORS:</u> The retirement multiplier for VaLORS employees is 1.70% or 2.00%.</p>	<p>granted on or after January 1, 2013.</p> <p><u>VaLORS:</u> The retirement multiplier for VaLORS employees is 2.00%.</p>	<p>those plans will be used to calculate the retirement benefit for service credited in those plans.</p> <p><u>VaLORS:</u> Not applicable.</p> <p><u>Defined Contribution Component:</u> Not applicable.</p>
<p>Normal Retirement Age</p> <p><u>VRS:</u> Age 65.</p> <p><u>VaLORS:</u> Age 60.</p>	<p>Normal Retirement Age</p> <p><u>VRS:</u> Normal Social Security retirement age.</p> <p><u>VaLORS:</u> Same as Plan 1.</p>	<p>Normal Retirement Age</p> <p><u>Defined Benefit Component:</u></p> <p><u>VRS:</u> Same as Plan 2.</p> <p><u>VaLORS:</u> Not applicable.</p> <p><u>Defined Contribution Component:</u> Members are eligible to receive distributions upon leaving employment, subject to restrictions.</p>
<p>Earliest Unreduced Retirement Eligibility</p> <p><u>VRS:</u> Age 65 with at least five years (60 months) of service credit or at age 50 with at least 30 years of service credit.</p> <p><u>VaLORS:</u> Age 60 with at least five years of service credit or age 50 with at least 25 years of service credit.</p>	<p>Earliest Unreduced Retirement Eligibility</p> <p><u>VRS:</u> Normal Social Security retirement age with at least five years (60 months) of service credit or when their age and service equal 90.</p> <p><u>VaLORS:</u> Same as Plan 1.</p>	<p>Earliest Unreduced Retirement Eligibility</p> <p><u>Defined Benefit Component:</u></p> <p><u>VRS:</u> Normal Social Security retirement age and have at least five years (60 months) of service credit or when their age and service equal 90.</p> <p><u>VaLORS:</u> Not applicable.</p> <p><u>Defined Contribution Component:</u> Members are eligible to receive distributions upon leaving employment, subject to restrictions.</p>
<p>Earliest Reduced Retirement Eligibility</p>	<p>Earliest Reduced Retirement Eligibility</p>	<p>Earliest Reduced Retirement Eligibility</p>

<p>VRS: Age 55 with at least five years (60 months) of service credit or age 50 with at least 10 years of service credit.</p> <p>VaLORS: 50 with at least five years of service credit.</p>	<p>VRS: Age 60 with at least five years (60 months) of service credit.</p> <p>VaLORS: Same as Plan 1.</p>	<p>Defined Benefit Component:</p> <p>VRS: Age 60 with at least five years (60 months) of service credit.</p> <p>VaLORS: Not applicable.</p> <p>Defined Contribution Component: Members are eligible to receive distributions upon leaving employment, subject to restrictions.</p>
<p>Cost-of-Living Adjustment (COLA) in Retirement The Cost-of-Living Adjustment (COLA) matches the first 3% increase in the Consumer Price Index for all Urban Consumers (CPI-U) and half of any additional increase (up to 4%) up to a maximum COLA of 5%. Eligibility: For members who retire with an unreduced benefit or with a reduced benefit with at least 20 years of service credit, the COLA will go into effect on July 1 after one full calendar year from the retirement date. For members who retire with a reduced benefit and who have less than 20 years of service credit, the COLA will go into effect on July 1 after one calendar year following the unreduced retirement eligibility date. Exceptions to COLA Effective Dates: The COLA is effective July 1 following one full calendar year (January 1 to December</p>	<p>Cost-of-Living Adjustment (COLA) in Retirement The Cost-of-Living Adjustment (COLA) matches the first 2% increase in the CPI-U and half of any additional increase (up to 2%), for a maximum COLA of 3%. Eligibility: Same as Plan 1. Exceptions to COLA Effective Dates: Same as Plan 1.</p>	<p>Cost-of-Living Adjustment (COLA) in Retirement</p> <p>Defined Benefit Component: Same as Plan 2.</p> <p>Defined Contribution Component: Not applicable.</p> <p>Eligibility: Same as Plan 1 and Plan 2. Exceptions to COLA Effective Dates: Same as Plan 1 and Plan 2.</p>

<p>31) under any of the following circumstances: The member is within five years of qualifying for an unreduced retirement benefit as of January 1, 2013. The member retires on disability. The member retires directly from short-term or long-term disability. The member is involuntarily separated from employment for causes other than job performance or misconduct and is eligible to retire under the Workforce Transition Act or the Transitional Benefits Program. The member dies in service and the member's survivor or beneficiary is eligible for a monthly death-in-service benefit. The COLA will go into effect on July 1 following one full calendar year (January 1 to December 31) from the date the monthly benefit begins.</p>		
<p>Disability Coverage Members who are eligible to be considered for disability retirement and retire on disability, the retirement multiplier is 1.7% on all service, regardless of when it was earned, purchased or granted. Most state employees are covered under the Virginia Sickness and Disability Program (VSDP), and are not eligible for disability retirement. VSDP members are subject to a one-year</p>	<p>Disability Coverage Members who are eligible to be considered for disability retirement and retire on disability, the retirement multiplier is 1.65% on all service, regardless of when it was earned, purchased or granted. Most state employees are covered under the Virginia Sickness and Disability Program (VSDP), and are not eligible for disability retirement. VSDP members are subject to a one-year</p>	<p>Disability Coverage State employees (including Plan 1 and Plan 2 opt-ins) participating in the Hybrid Retirement Plan are covered under the Virginia Sickness and Disability Program (VSDP), and are not eligible for disability retirement. Hybrid members (including Plan 1 and Plan 2 opt-ins) covered under VSDP are subject to a one-year waiting period before becoming</p>

waiting period before becoming eligible for non-work-related disability benefits.	waiting period before becoming eligible for non-work related disability benefits.	eligible for non-work-related disability benefits.
<p>Purchase of Prior Service Members may be eligible to purchase service from previous public employment, active duty military service, an eligible period of leave or VRS refunded service as service credit in their plan. Prior service credit counts toward vesting, eligibility for retirement and the health insurance credit. Only active members are eligible to purchase prior service. Members also may be eligible to purchase periods of leave without pay.</p>	<p>Purchase of Prior Service Same as Plan 1.</p>	<p>Purchase of Prior Service <u>Defined Benefit Component:</u> Same as Plan 1, with the following exception: Hybrid Retirement Plan members are ineligible for prior service. <u>Defined Contribution Component:</u> Not applicable.</p>

Contributions

The contribution requirement for active employees is governed by § 51.1-145 of the Code of Virginia, as amended, but may be impacted as a result of funding provided to state agencies by the Virginia General Assembly. Employees are required to contribute 5.00% of their compensation toward their retirement. The University’s contractually required employer contribution rate for the fiscal year ended June 30, 2021 was 14.46% of covered employee compensation for employees in the VRS State Employee Retirement Plan. For employees in the VaLORS Retirement Plan, the contribution rate was 21.90% of covered employee compensation. These rates were based on actuarially determined rate(s) from an actuarial valuation as of June 30, 2019. The actuarially determined rate, when combined with employee contributions, was expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions from the state agency to the VRS State Employee Retirement Plan were \$34,504,990 and \$33,135,452 for the years ended June 30, 2021 and June 30, 2020, respectively. Contributions from the state agency to the VaLORS Retirement Plan were \$955,841 and \$1,108,315 for the years ended June 30, 2021 and June 30, 2020, respectively.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the University reported a liability of \$400,932,598 for its proportionate share of the VRS State Employee Retirement Plan Net Pension Liability and a liability of \$10,855,733 for its proportionate share of the VaLORS Retirement Plan Net Pension Liability. The Net Pension Liability was measured as of June 30, 2020 and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation performed as of June 30, 2019, and rolled forward to the measurement date of June 30, 2020. The University's proportion of the Net Pension Liability was based on the University's actuarially determined employer contributions to the pension plan for the year ended June 30, 2020 relative to the total of the actuarially determined employer contributions for all participating employers. At June 30, 2020, the University's proportion of the VRS State Employee Retirement Plan was 5.53403% as compared to 5.42126% at June 30, 2019. At June 30, 2020, the University's proportion of the VaLORS Retirement Plan was 1.38841% as compared to 1.28381% at June 30, 2019.

For the year ended June 30, 2021, the University recognized pension expense of \$58,381,305 for the VRS State Employee Retirement Plan and \$2,071,475 for the VaLORS Retirement Plan. Since there was a change in proportionate share between June 30, 2019 and June 30, 2020 a portion of the pension expense was related to deferred amounts from changes in proportion and differences between University contributions and the proportionate share of University contributions.

At June 30, 2021, the University reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$4,783,769	(\$4,079,880)
Net difference between projected and actual earnings on pension plan investments	31,829,647	-
Change in assumptions	16,885,785	-
Changes in proportion and differences between employer contributions and proportionate share of contributions	11,648,567	-
Employer contributions subsequent to the measurement date	35,460,831	-
Total	<u>\$100,608,599</u>	<u>(\$4,079,880)</u>

The \$35,460,831 reported as deferred outflows of resources related to pensions resulting from the University's contributions subsequent to the measurement date will be recognized as a reduction of the Net Pension Liability in the fiscal year ending June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense in future reporting periods as follows:

Year Ended June 30

FY 2022	\$16,792,112
FY 2023	22,159,988
FY 2024	11,905,557
FY 2025	10,210,231
	<u>\$61,067,888</u>

Actuarial Assumptions

The total pension liability for the VRS State Employee Retirement Plan and the VaLORS Retirement Plan was based on an actuarial valuation as of June 30, 2019, using the Entry Age Normal actuarial cost method and the following assumptions, applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 2020.

	State Employee Retirement Plan	VaLORS Retirement Plan
Inflation	2.50%	2.50%
Salary increases, including Inflation	3.5% - 5.35%	3.5% - 4.75%
Investment rate of return	6.75% percent, net of pension plan investment expenses, including inflation*	6.75% percent, net of pension plan investment expenses, including inflation*
Mortality rates		
Pre-Retirement	RP-2014 Employee Rates to age 80, Healthy Annuitant Rates to 81 and older projected with Scale BB to 2020; males set back 1 year, 85% of rates; females set back 1 year	RP-2014 Employee Rates to age 80, Healthy Annuitant Rates to 81 and older projected with Scale BB to 2020; males 90% of rates; females set forward 1 year.
Post-Retirement	RP-2014 Employee Rates to age 49, Healthy Annuitant Rates at ages 50 and older projected with Scale BB to 2020; males set forward 1 year; females set back 1 year with 1.5% increase compounded from ages 70 to 85	RP-2014 Employee Rates to age 49, Healthy Annuitant Rates at ages 50 and older projected with Scale BB to 2020; males set forward 1 year with 1.0% increase compounded from ages 70 to 90; females set forward 3 year.

Post-Disablement	RP-2014 Disability Life Mortality Table projected with Scale BB to 2020; males 115% of rates; females 130% of rates.	RP-2014 Disability Life Mortality Table projected with Scale BB to 2020; males set forward 2 years; unisex using 100% male.
------------------	--	---

*Administrative expenses as a percent of the market value of assets for the last experience study were found to be approximately 0.06% of the market assets for all of the VRS plans. This would provide an assumed investment return rate for GASB purposes of slightly more than the assumed 6.75%. However, since the difference was minimal, and a more conservative 6.75% investment return assumption provided a projected plan net position that exceeded the projected benefit payments, the long-term expected rate of return on investments was assumed to be 6.75% to simplify preparation of pension liabilities.

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of an actuarial experience study for the period from July 1, 2012 through June 30, 2016, except the change in the discount rate, which was based on VRS Board action effective as of July 1, 2019. Changes to the actuarial assumptions as a result of the experience study and VRS Board action are as follows:

	State Employee Retirement Plan	VaLORS Retirement Plan
Mortality Rates (pre-retirement, post retirement healthy and disabled)	Update to a more current mortality table RP-2014 projected to 2020	Update to a more current mortality table RP-2014 projected to 2020 and reduced margin for future improvement in accordance with experience
Retirement Rates	Lowered rates at older ages and changed final retirement from 70 to 75	Increased age 50 rates and lowered rates at older ages
Withdraw Rates	Adjusted rates to better fit experience at each year age and service through 9 years of service	Adjusted rates to better fit experience at each year age and service through 9 years of service
Disability Rates	Adjusted rates to better match experience	Adjusted rates to better match experience
Salary Scale	No change	No change

Line of Duty Disability	Increased rate from 14% to 25%	Decreased rate from 50% to 35%
Discount Rate	Decrease rate from 7.00% to 6.75%	Decrease rate from 7.00% to 6.75%

Net Pension Liability

The net pension liability (NPL) is calculated separately for each system and represents that particular system’s total pension liability determined in accordance with GASB Statement No. 67, less that system’s fiduciary net position. As of June 30, 2020, NPL amounts for the VRS State Employee Retirement Plan and the VaLORS Retirement Plan are as follows (amounts expressed in thousands):

	State Employee Retirement Plan	VaLORS Retirement Plan
Total pension liability	\$26,014,925	\$2,282,351
Plan fiduciary net position	18,770,068	1,500,469
Employers’ net pension liability (asset)	<u>\$7,244,857</u>	<u>\$781,882</u>

Plan fiduciary net position as a percentage of the total pension liability	72.15%	65.74%
--	--------	--------

The total pension liability is calculated by the System’s actuary, and each plan’s fiduciary net position is reported in the System’s financial statements. The net pension liability is disclosed in accordance with the requirements of GASB Statement No. 67 in the System’s notes to the financial statements and required supplementary information.

Long-Term Expected Rate of Return

The long-term expected rate of return on pension System investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension System investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimate of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class (Strategy)	Long-Term Target Allocation	Arithmetic Long-Term Expected Rate of Return	Weighted Average Long-Term Expected Rate of Return*
Public Equity	34.00%	4.65%	1.58%
Fixed Income	15.00%	0.46%	0.07%
Credit Strategies	14.00%	5.38%	0.75%
Real Assets	14.00%	5.01%	0.70%
Private Equity	14.00%	8.34%	1.17%
MAPS - Multi-Asset Public Strategies	6.00%	3.04%	0.18%
PIP - Private Investment Partnership	3.00%	6.49%	0.19%
Total	100.00%		4.64%
	Inflation		2.50%
	*Expected arithmetic nominal return		7.14%

* The above allocation provides a one-year return of 7.14%. However, one-year returns do not take into account the volatility present in each of the asset classes. In setting the long-term expected return for the system, stochastic projections are employed to model future returns under various economic conditions. The results provide a range of returns over various time periods that ultimately provide a median return of 7.11%, including expected inflation of 2.50%. On October 10, 2019, the VRS Board elected a long-term rate of 6.75%, which is roughly at the 40th percentile of expected long-term results of the VRS fund asset allocation. More recent capital market assumptions compiled for the FY2020 actuarial valuations, provide a median return of 6.81%.

Discount Rate

The discount rate used to measure the total pension liability was 6.75%. The projection of cash flows used to determine the discount rate assumed that System member contributions will be made per the VRS Statutes and the employer contributions will be made in accordance with the VRS funding policy at rates equal to the difference between actuarially determined contribution rates adopted by the VRS Board of Trustees and the member rate. Through the fiscal year ending June 30, 2020, the rate contributed by the state agency for the VRS State Employee Retirement Plan and the VaLORS Retirement Plan will be subject to the portion of the VRS Board-certified rates that are funded by the Virginia General Assembly which was 100% of the actuarially determined contribution rate. From July 1, 2020 on, all agencies are assumed to continue to contribute 100% of the actuarially determined contribution rates. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the University’s Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the University’s proportionate share of the VRS State Employee Retirement Plan and VaLORS Retirement Plan net pension liabilities using the discount rate of 6.75%, as well as what the University’s proportionate share of the net pension liabilities would be if they were calculated using a discount rate that is one percentage point lower (5.75%) or one percentage point higher (7.75%) than the current rate:

	1.00% Decrease 5.75%	Current Discount Rate 6.75%	1.00% Increase 7.75%
University's proportionate share of the VRS State Employee Retirement Plan Net Pension Liability	\$568,212,355	\$400,932,598	\$260,279,021
University's proportionate share of the VaLORS Retirement Plan Net Pension Liability	\$14,900,970	\$10,855,733	\$7,514,611

Pension Plan Fiduciary Net Position

Detailed information about the VRS State Employee Retirement Plan’s Fiduciary Net Position or the VaLORS Retirement Plan’s Fiduciary Net Position is available in the separately issued VRS 2020 Comprehensive Annual Financial Report (Annual Report). A copy of the 2020 VRS Annual Report may be downloaded from the VRS website at www.varetire.org/pdf/Publications/2020-annual-report.pdf, or by writing to the System’s Chief Financial Officer at P.O. Box 2500, Richmond, VA, 23218-2500.

Payables to the Pension Plan

Included in accounts payable and other liabilities is an outstanding liability as of June 30, 2021 of \$2,012,631 due to VRS.

Optional Retirement Plans

Full-time faculty and certain administrative staff are eligible to participate in other retirement plans. These are fixed-contribution programs where the retirement benefits received are based upon the employer (5.4%) and employee (5%) contributions (all of which are paid by the University for faculty hired before July 1, 2010) plus interest and dividends. For faculty hired on or after July 1, 2010, the 5% employee contribution is paid by the employee and the employer contribution, paid by the University, is 8.5%. The two providers are TIAA-CREF and Fidelity. The total pension expense for fiscal year 2021 related to these optional retirement plans was \$22,365,852. Included in accounts payable and other liabilities is an outstanding liability as of June 30, 2021 of \$1,313,446 related to these plans.

Additionally, certain employees of Virginia Commonwealth University are participating in The Select Plan. The Select Plan is a 401(a) defined contribution plan and participation is limited to executives (Dean and above) by invitation. It is primarily designed to continue defined contributions at the regular other retirement plan percentages of salary (as applicable depending upon the faculty member's plan) for executives whose base salaries exceed the compensation maximum for the other retirement plans (currently \$290,000). Total pension expense related to The Select Plan for fiscal year 2021 was \$342,157. Included in accounts payable and other liabilities is an outstanding liability as of June 30, 2021 of \$85,133 related to this plan.

Individual contracts issued under these optional plans provide for full and immediate vesting of both the University's and the employee's contributions. Contributions to other retirement plans were calculated using the base salary \$242,647,734 in fiscal year 2021. Total pension costs under these plans were \$22,708,009 in fiscal year 2021. Included in accounts payable and other liabilities is an outstanding liability as of June 30, 2021 of \$1,398,579 related to these plans.

Deferred Compensation Plan (DCP)

The Deferred Compensation Plan (DCP) gives full and part-time faculty and staff who contribute at least \$10 each pay period through the Tax Deferred Annuity Program (TDA) a matching contribution of 50%, up to a maximum of \$20 each pay period, of the amount faculty and staff contribute through the TDA Program. The Deferred Compensation Plan is a qualified defined contribution plan under Section 401(a) of the Internal Revenue Code. Total employer contributions under the Deferred Compensation Plan including both VRS and other retirement plan participants, were approximately \$1,730,767 for the fiscal year ending 2021.

Authority

VCUMC Virginia Retirement System Plan (VRS Plan)

Prior to July 1, 1997, employees of VCUMC were employees of the Commonwealth of Virginia (the Commonwealth). These employees were eligible to participate in a defined benefit pension plan administered by the Virginia Retirement System (VRS). After July 1, 1997, employees could choose to remain in the VRS Plan or enroll in the VCUMC Authority Defined Contribution Plan (the Plan). A description of the VRS pension plan, contributions, actuarial assumptions, net pension liability, long-term expected rate of return and discount rate can be found under the University's section described previously. Contributions from VCUMC to the VRS Plan were \$2,490,373 and \$2,859,065 for the years ended June 30, 2021 and 2020, respectively.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

VCUMC reported a liability of \$36,297,461 for its proportionate share of the Net Pension Liability for the year ended June 30, 2021. The Net Pension Liability was measured as of June 30, 2020 and the total pension liability used to calculate the net pension liability was determined by an actuarial

valuation as of that as of June 30, 2019, and rolled forward to the measurement date of June 30, 2020. VCUMC's proportion of the Net Pension Liability was based on VCUMC's actuarially determined employer contributions to the pension plan for the year ended June 30, 2019, relative to the total of the actuarially determined employer contribution for all participating employers. At June 30, 2020, VCUMC's proportion of the VRS Plan was 0.50101% as compared to 0.59552% at June 30, 2019.

VCUMC recognized pension expense of \$50,063 for the Plan for the year ended June 30, 2021. At June 30, 2021, VCUMC reported deferred outflows of resources and deferred inflows of resources related to pension from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$411,725	(\$369,363)
Net difference between projected and actual earnings on pension plan investm	2,823,737	-
Change in assumptions	1,507,845	-
Changes in proportion and differences between employer contributions and proportionate share of contributions	-	(7,040,635)
Employer contributions subsequent to the measurement date	\$2,490,373	-
Total	<u>\$7,233,680</u>	<u>(\$7,409,998)</u>

Deferred outflows of resources related to employer contributions subsequent to the measurement date totaling \$2,490,373 will be recognized as a reduction of the net pension liability in the year ended June 30, 2022. Deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30	
2022	(\$2,832,194)
2023	(778,454)
2024	37,596
2025	906,361
	<u>(\$2,666,691)</u>

Sensitivity of the Authority's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the VCUMC's proportionate share of the Plan's net pension liability using the discount rate of 6.75%, as well as what the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (5.75%) or one percentage point higher (7.75%) than the current rate:

	1.00% Decrease 5.75%	Current Discount Rate 6.75%	1.00% Increase 7.75%
The VCUMC's proportionate share of the VRS state employee retirement plan net pension liability	\$51,441,729	\$36,297,461	\$23,563,730

VCUHS Retirement Plan (VCUHS 401(A) Plan)

The VCUMC Authority Defined Contribution Plan (the Plan) was amended and restated effective January 1, 2002 and is now referred to as the VCUHS Retirement Plan (VCUHS 401(a) Plan). All employees, excluding house staff, working at least 20 hours a week in a benefit-eligible position are eligible to participate in the VCUHS 401(a) Plan. Per the VCUHS 401(a) Plan document as approved by the Authority's Board of Directors, VCUMC contributes up to 10% of the participant's salary to the VCUHS 401(a) Plan not to exceed the lesser of (a) the amount in accordance with Code 415(d), or (b) one hundred percent (100%) of the Participant's Compensation for such limitation year. Contributions are a function of the employee's age plus years of service per the table below. Total contributions to the VCUHS 401(a) Plan for the year ended June 30, 2021 was approximately \$34,212,000. VCUMC shall have the right at any time, and without the consent of any party, to terminate the VCUHS 401(a) Plan in its entirety. Any changes to the provisions of the VCUHS 401(a) Plan, including the contribution requirements, must be approved in writing by the Authority's Board of Directors.

Age Plus Years of Service	Employer Contribution 401(a) Plan
65+	10%
55-65	8
45-55	6
35-45	4
<35	2

VCUMC also sponsors the VCUHS Savings Plan (VCUHS 457(b) Plan), a savings plan that represents employee contributions and employees may also receive a 2% matching contribution in their VCUHS 401(a) Plan based on their 457(b) contribution.

VCUMC has also established the HCP Plan. All persons hired as a health care provider on or after July 1, 1993 and prior to July 1, 1997 and working at least 35 hours of service per week are eligible to participate in the HCP Plan. All significant provisions of the HCP Plan, including the contribution requirements, are similar to the VCUHS 401(a) Plan. Total contributions to the HCP Plan for the year ended June 30, 2021 was approximately \$24k.

MCVAP

MCVAP sponsors the MCVAP 401(a) Retirement Plan (the 401(a) Plan), a noncontributory, defined contribution plan, which covers substantially all full-time clinical provider employees of MCVAP and the MCVAP 403(b) Salary Deferral Plan (the 403(b) Plan), a salary deferral plan that represents physician contributions. Contributions to the 401(a) Plan by MCVAP, as determined annually at the discretion of the Board of Directors, were approximately \$24,391,000 for the year ended June 30, 2021.

MCVAP also participates in the VCUHS 401(a) Plan, which covers all benefited nonclinical provider employees of MCVAP; the VCUHS Savings Plan (VCUHS 457(b) Plan), a savings plan that represents employee contribution and the MCVAP 403(b) Supplemental Plan (the 403(b) Highly Compensated Plan), a noncontributory defined contribution plan for highly compensated employees. The VCUHS 401(a) Plan contributions (as a percentage of the employee’s salary) are a function of the employee’s age plus years of service per the table below. MCVAP employees may contribute to the VCUHS 457(b) Savings Plan. Employees may also receive a 2% matching contribution in their VCUHS 401(a) Plan based on their 457(b) contribution. Contributions to the VCUHS 401(a) Plan for the year ended June 30, 2021 was approximately \$5,261,000.

Age Plus Years of Service	Employer Contribution VCUHS 401(a) Plan
65+	10%
55-65	8
45-55	6
35-45	4
<35	2

CMH

CMH participants in the VCUHS 401(a) Plan and retirement plan expense was approximately \$3,388,000 for the year ending June 30, 2021.

Children’s

Children’s has a noncontributory defined benefit pension plan (Pension Plan) covering substantially all Children’s employees prior to the plan being frozen in June 2010. The Pension Plan provides benefits that are based on the five consecutive years for which an employee’s compensation is highest. Children’s funding policy is to make the minimum annual contribution that is required by applicable regulations, plus such amounts as Children’s may determine to be appropriate from time to time. Effective June 30, 2010, Children’s froze all future benefit accruals for those who were active plan participants and closed the plan to new participants.

The Pension Plan's fair value of plan assets of \$14.2M as of June 30, 2021, is recorded in other assets on the accompanying consolidated statements of net position. The Pension Plan's liability of \$12.2M as of June 30, 2021 is included in net pension liability on the accompanying consolidated statement of net position. Children's participants in the VCUHS 401(a) Plan and retirement plan expense was approximately \$795,000 for the year ended June 30, 2021.

11. OTHER POST-EMPLOYMENT BENEFITS

The University participates in post-employment benefit programs that are sponsored by the Commonwealth and administered by the Virginia Retirement System (VRS) or the Department of Human Resources Management. These programs include the Group Life Insurance Program, Retiree Health Insurance Credit Program, Line of Duty Act Program, Virginia Sickness and Disability Program and the Pre-Medicare Retiree Healthcare Program. Prior to July 1, 1997, employees of VCUMC were employees of the Commonwealth of Virginia and also automatically covered by the Retiree Health Insurance Credit and the Pre-Medicare Retiree Healthcare Programs. After July 1, 1997, new employees are not eligible for the programs. For these employees, hired before July 1, 1997 VCUMC participates in the Retiree Health Insurance Credit Program and for those who remain in the VRS Plan and continued enrollment in the state health benefits program remain eligible for the Pre-Medicare Retiree Healthcare Program. The specific information about each program is described below:

Plan Descriptions

GROUP LIFE INSURANCE (GLI) PROGRAM: All full-time, salaried permanent employees of state agencies, teachers and employees of participating political subdivisions are automatically covered by the VRS Group Life Insurance Program upon employment. This plan is administered by the Virginia Retirement System (the System), along with pension and other OPEB plans, for public employer groups in the Commonwealth of Virginia. In addition to the Basic Group Life Insurance benefit, members are also eligible to elect additional coverage for themselves as well as a spouse or dependent children through the Optional Group Life Insurance Program. For members who elect the optional group life insurance coverage, the insurer bills employers directly for the premiums. The University deducts these premiums from members' paychecks and pays the premiums to the insurer. Since this is a separate and fully insured program, it is not included as part of the Group Life Insurance Program OPEB.

HEALTH INSURANCE CREDIT (HIC) PROGRAM: All full-time, salaried permanent employees of state agencies are automatically covered by the VRS State Employee Health Insurance Credit Program. VCUMC employees hired prior to July 1, 1997 are also automatically covered by the plan. This plan is administered by the Virginia Retirement System (the System), along with pension and other OPEB plans, for public employer groups in the Commonwealth of Virginia. Members earn one month of service credit toward the benefit for each month they are employed and for which the University pays contributions to VRS. The health insurance credit is a tax-free reimbursement in an amount set by the General Assembly for each year of service credit against qualified health insurance premiums retirees pay for single coverage, excluding any portion

covering the spouse or dependents. The credit cannot exceed the amount of the premiums and ends upon the retiree’s death.

LINE OF DUTY ACT (LODA) PROGRAM: All paid employees and volunteers in hazardous duty positions in Virginia localities and hazardous duty employees who are covered under the Virginia Retirement System (VRS), the State Police Officers’ Retirement System (SPORS), or the Virginia Law Officers’ Retirement System (VaLORS) are automatically covered by the Line of Duty Act Program (LODA). As required by statute, the Virginia Retirement System (the System) is responsible for managing the assets of the program. Participating employers made contributions to the program beginning in FY 2012. The University’s contributions are determined by VRS’s actuary using anticipated program costs and the number of covered individuals associated with all participating employers.

VIRGINIA SICKNESS AND DISABILITY (VSDP) PROGRAM: All full-time and part-time permanent salaried state employees who are covered under the Virginia Retirement System (VRS), the State Police Officers’ Retirement System (SPORS), or the Virginia Law Officers’ Retirement System (VaLORS) hired on or after January 1, 1999 are automatically covered by the Disability Insurance Program (VSDP) upon employment. The Disability Insurance Program also covers state employees hired before January 1, 1999 who elected to transfer to VSDP rather than retain their eligibility to be considered for disability retirement. This plan is administered by the Virginia Retirement System (the System), along with pension and other OPEB plans, for public employer groups in the Commonwealth of Virginia.

PRE-MEDICARE RETIREE HEALTHCARE (PMRH) PROGRAM: The Commonwealth provides a healthcare plan established by Title 2.2, Chapter 28 of the Code of Virginia for retirees who are not yet eligible to participate in Medicare. VCUMC employees who elected to remain in the VRS Plan and continued enrollment in the State Health Benefits Program remain eligible for the program. This fund is reported as part of the Commonwealth’s Healthcare Internal Service Fund. Benefit payments are recognized when due and payable in accordance with the benefit terms. Pre-Medicare Retiree Healthcare is a single-employer defined benefit OPEB plan that is treated like a cost-sharing plan for financial reporting purposes, and is administered by the Department of Human Resource Management. There were approximately 4,400 retirees and 90,000 active employees in the program as of June 30, 2020. There are no inactive employees entitled to future benefits who are not currently receiving benefits. There are no assets accumulated in a trust to pay benefits.

Plan Provisions

GROUP LIFE INSURANCE PROGRAM PLAN PROVISIONS
<p>Eligible Employees</p> <p>The Group Life Insurance Program was established July 1, 1960, for state employees, teachers and employees of political subdivisions that elect the program, including the following employers that do not participate in VRS for retirement:</p> <ul style="list-style-type: none"> • City of Richmond

- City of Portsmouth
- City of Roanoke
- City of Norfolk
- Roanoke City School Board

Basic group life insurance coverage is automatic upon employment. Coverage ends for employees who leave their position before retirement eligibility or who take a refund of their accumulated retirement member contributions and accrued interest.

Benefit Amounts

The benefits payable under the Group Life Insurance Program have several components.

- **Natural Death Benefit:** The natural death benefit is equal to the employee’s covered compensation rounded to the next highest thousand and then doubled.
- **Accidental Death Benefit:** The accidental death benefit is double the natural death benefit.
- **Other Benefit Provisions:** In addition to the basic natural and accidental death benefits, the program provides additional benefits provided under specific circumstances. These include:
 - Accidental dismemberment benefit
 - Safety belt benefit
 - Repatriation benefit
 - Felonious assault benefit
 - Accelerated death benefit option

Reduction in Benefit Amounts

The benefit amounts provided to members covered under the Group Life Insurance Program are subject to a reduction factor. The benefit amount reduces by 25% on January 1 following one calendar year of separation. The benefit amount reduces by an additional 25% on each subsequent January 1 until it reaches 25% of its original value.

Minimum Benefit Amount and Cost-of-Living Adjustment (COLA)

For covered members with at least 30 years of service credit, there is a minimum benefit payable under the Group Life Insurance Program. The minimum benefit was set at \$8,000 by statute in 2015. This will be increased annually based on the VRS Plan 2 cost-of-living adjustment calculation. The minimum benefit adjusted for the COLA was \$8,616 as of June 30, 2021.

STATE EMPLOYEE HEALTH INSURANCE CREDIT PROGRAM (HIC) PLAN PROVISIONS

Eligible Employees

The State Employee Retiree Health Insurance Credit Program was established January 1, 1990, for retired state employees covered under VRS, SPORS, VaLORS and JRS who retire with at least 15 years of service credit.

Eligible employees are enrolled automatically upon employment. They include:

- Full-time and part-time permanent salaried state employees covered under VRS, SPORS, VaLORS and JRS.

Benefit Amounts

The State Employee Retiree Health Insurance Credit Program provides the following benefits for eligible employees:

- **At Retirement:** For State employees who retire, the monthly benefit is \$4.00 per year of service per month with no cap on the benefit amount.

- **Disability Retirement:** For State employees, other than state police officers, who retire on disability or go on long-term disability under the Virginia Sickness and Disability Program (VSDP), the monthly benefit is \$120.00 or \$4.00 per year of service, whichever is higher.

For State police officer employees with a non-work-related disability who retire on disability or go on long-term disability under the Virginia Sickness and Disability Program (VSDP) the monthly benefit is \$120.00 or \$4.00 per year of service, whichever is higher.

For State police officers with a work-related disability, there is no benefit provided under the State Employee Retiree Health Insurance Credit Program if the premiums are being paid under the Virginia Line of Duty Act. However, they may receive the credit for premiums paid for other qualified health plans.

Health Insurance Credit Program Notes:

- The monthly Health Insurance Credit benefit cannot exceed the individual’s premium amount.
- Employees who retire after being on long-term disability under VSDP must have at least 15 years of service credit to qualify for the health insurance credit as a retiree.

LINE OF DUTY ACT PROGRAM (LODA) PLAN PROVISIONS

Eligible Employees

The eligible employees of the Line of Duty Act Program (LODA) include paid employees and volunteers in hazardous duty positions in Virginia localities as well as hazardous duty employees who are covered under the Virginia Retirement System (VRS), the State Police Officers’ Retirement System (SPORS), or the Virginia Law Officers’ Retirement System (VaLORS).

Benefit Amounts

The Line of Duty Act Program (LODA) provides death and health insurance benefits for eligible individuals:

- **Death:** The Line of Duty Act program death benefit is a one-time payment made to the beneficiary or beneficiaries of a covered individual. Amounts vary as follows:
 - \$100,000 when a death occurs as the direct or proximate result of performing duty as of January 1, 2006, or after.
 - \$25,000 when the cause of death is attributed to one of the applicable presumptions and occurred earlier than five years after the retirement date.
 - An additional \$20,000 benefit is payable when certain members of the National Guard and U.S. military reserves are killed in action in any armed conflict on or after October 7, 2001.
- **Health Insurance:** The Line of Duty Act program provides health insurance benefits.
 - Prior to July 1, 2017, these benefits were managed through the various employer plans and maintained the benefits that existed prior to the employee’s death or disability. These premiums were reimbursed to the employer by the LODA program.
 - Beginning July 1, 2017, the health insurance benefits are managed through the Virginia Department of Human Resource Management (DHRM). The health benefits are modeled after the State Employee Health Benefits Program plans and provide consistent, premium-free continued health plan coverage for LODA-eligible disabled individuals, survivors and family members. Individuals

receiving health insurance benefits must continue to meet eligibility requirements as defined by the Line of Duty Act.

DISABILITY INSURANCE PROGRAM (VSDP) PLAN PROVISIONS

Eligible Employees

The Virginia Sickness and Disability Program (VSDP), also known as the Disability Insurance Trust Fund was established January 1, 1999 to provide short-term and long-term disability benefits for non-work-related and work-related disabilities.

Eligible employees are enrolled automatically upon employment. They include:

- Full-time and part-time permanent salaried state employees covered under VRS, SPORS and VaLORS (members new to VaLORS following its creation on October 1, 1999, have been enrolled since the inception of VSDP).
- State employees hired before January 1, 1999, who elected to transfer to VSDP rather than retain their eligibility to be considered for VRS disability retirement.
- Public college and university faculty members who elect the VRS defined benefit plan. They may participate in VSDP or their institution’s disability program, if offered. If the institution does not offer the program or the faculty member does not make an election, he or she is enrolled in VSDP.

Benefit Amounts

The Virginia Sickness and Disability Program (VSDP) provides the following benefits for eligible employees:

- **Leave:** Sick, family and personal leave. Eligible leave benefits are paid by the employer.
- **Short-Term Disability:** The program provides a short-term disability benefit beginning after a seven-calendar-day waiting period from the first day of disability. The benefit provides income replacement beginning at 100% of the employee’s pre-disability income, reducing to 80% and then 60% based on the period of the disability and the length of service of the employee. Short-term disability benefits are paid by the employer.
- **Long-Term Disability (LTD):** The program provides a long-term disability benefit beginning after 125 workdays of short-term disability and continuing until the employee reaches his or her normal retirement age. The benefit provides income replacement of 60% of the employee’s pre-disability income. If an employee becomes disabled within five years of his or her normal retirement age, the employee will receive up to five years of VSDP benefits, provided he or she remains medically eligible. Long-term disability benefits are paid for by the Virginia Disability Insurance Program (VSDP) OPEB Plan.
- **Income Replacement Adjustment:** The program provides for an income replacement adjustment to 80% for catastrophic conditions.
- **VSDP Long-Term Care Plan:** The program also includes a self-funded long-term care plan that assists with the cost of covered long-term care services.

Disability Insurance Program (VSDP) Plan Notes:

- Employees hired or rehired on or after July 1, 2009, must satisfy eligibility periods before becoming eligible for non-work-related short-term disability benefits and certain income-replacement levels.
- A state employee who is approved for VSDP benefits on or after the date that is five years prior to his or her normal retirement date is eligible for up five years of VSDP benefits.
- Employees on work-related short-term disability receiving only a workers’ compensation payment may be eligible to purchase service credit for this period if retirement

contributions are not being withheld from the workers' compensation payment. The rate will be based on 5.00% of the employee's compensation.

Cost-of-Living Adjustment (COLA)

- During periods an employee receives long-term disability benefits, the LTD benefit may be increased annually by an amount recommended by the actuary and approved by the Board.
 - Plan 1 employees vested as of 1/1/2013 – 100% of the VRS Plan 1 COLA (The first 3% increase in the Consumer Price Index for all Urban Consumers (CPI-U) and half of any additional increase (up to 4%) up to a maximum COLA of 5%).
 - Plan 1 employees non-vested as of 1/1/2013, Plan 2 and Hybrid Plan employees – 100% of the VRS Plan 2 and Hybrid COLA (The first 2% increase in the Consumer Price Index for all Urban Consumers (CPI-U) and half of any additional increase (up to 2%) up to a maximum COLA of 3%).
- For participating full-time employees taking service retirement, the creditable compensation may be increased annually by an amount recommended by the actuary and approved by the Board, from the date of the commencement of the disability to the date of retirement.
 - 100% of the increase in the pay over the previous plan year for continuing VSDP members in the State, SPORS and VaLORS Plans, with a maximum COLA of 4.00%
- For participating full-time employees receiving supplemental (work-related) disability benefits, the creditable compensation may be increased annually by an amount recommended by the actuary and approved by the Board, from the date of the commencement of the disability to the date of retirement.
 - 100% of the increase in the pay over the previous plan year for continuing VSDP members in the State, SPORS and VaLORS Plans, with a maximum COLA of 4.00%.

Pre-Medicare Retiree Healthcare (PMRH) Plan Provisions

Eligible Employees

For a retiree to be eligible for the PMRH Plan, the participant must be a retiring state employee who is eligible for either a monthly benefit from the Virginia Retirement System (VRS) or one of the Commonwealth's qualified Optional Retirement Plans (ORP).

Following are eligibility requirements for VRS retirees:

- Be a retiring state employees who is eligible for a monthly retirement benefit from the VRS
- Start receiving (does not defer) his or her retirement benefit immediately upon retirement*
- His or her employer before retirement must be the Commonwealth of Virginia
- He/she was eligible for (even if not enrolled in) coverage as an active employee in the State Health Benefits Program until retirement date (not including Extended Coverage/COBRA),
- He/she must enroll no later than 31 days from retirement date.

*For VRS retirees, this means that the employing agency reported a retirement contribution or leave without pay status for retirement in the month immediately prior to retirement date. Some faculty members may also be eligible if they are paid on an alternate pay cycle but maintain eligibility for active coverage until their retirement date.

Following are following are eligibility requirements for qualified ORP retirees, effective January 1, 2017**:

- Be a terminating state employee who participates in one of the qualified Optional Retirement Plans
- His or her last employer before retirement must be the Commonwealth of Virginia
- He/she was eligible for (even if not enrolled in) coverage in the State Employee Health Benefits Program for active employees at the time of your termination
- He/she meets the age and service requirements for an immediate retirement benefit under the non-ORP Virginia Retirement System plan that he/she would have been eligible for on the date of hire had they not elected the ORP
- He/she must enroll in the State Retiree Health Benefits Program no later than 31 days from the date he/she loses coverage (or loses eligibility for coverage) in the State Health Benefits Program for active employees due to termination of employment.

**This change applies to ORP terminations effective January 1, 2017, or later. Eligibility for those who terminated employment prior to January 1 should be determined based on the policy in place at the time of their termination.

Contributions

GLI PROGRAM: The contribution requirements for the Group Life Insurance Program are governed by § 51.1-506 and § 51.1-508 of the Code of Virginia, as amended, but may be impacted as a result of funding provided to the University and school divisions by the Virginia General Assembly. The total rate for the Group Life Insurance Program was 1.34% of covered employee compensation. This was allocated into an employee and an employer component using a 60/40 split. The employee component was 0.80% (1.34% X 60%) and the employer component was 0.54% (1.34% X 40%). Employers may elect to pay all or part of the employee contribution, however the employer must pay all of the employer contribution. Each employer's contractually required employer contribution rate for the year ended June 30, 2021 was 0.54% of covered employee compensation. This rate was based on an actuarially determined rate from an actuarial valuation as of June 30, 2019. The actuarially determined rate, when combined with employee contributions, was expected to finance the costs of benefits payable during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the Group Life Insurance Program from the University were \$2,617,410 and \$2,603,903 for the years ended June 30, 2021 and June 30, 2020, respectively.

HIC PROGRAM: The contribution requirement for active employees is governed by § 51.1-1400(D) of the Code of Virginia, as amended, but may be impacted as a result of funding provided to the University by the Virginia General Assembly. Each state agencies' contractually required employer contribution rate for the year ended June 30, 2021 was 1.12% of covered employee compensation for employees in the VRS State Employee Health Insurance Credit Program. This rate was based on an actuarially determined rate from an actuarial valuation as of June 30, 2019. The actuarially determined rate was expected to finance the costs of benefits earned by employees

during the year, with an additional amount to finance any unfunded accrued liability. Contributions from the University to the VRS State Employee Health Insurance Credit Program were \$5,460,793 and \$5,782,268 for the years ended June 30, 2021 and June 30, 2020, respectively. Contributions from VCUMC to the HIC Plan were \$433,893 and \$519,867 for the years ended June 30, 2021 and June 30, 2020, respectively.

LODA PROGRAM: The contribution requirements for the Line of Duty Act Program (LODA) are governed by § 9.1-400.1 of the Code of Virginia, as amended, but may be impacted as a result of funding provided to the University by the Virginia General Assembly. Each employer’s contractually required employer contribution rate for the Line of Duty Act Program (LODA) for the year ended June 30, 2021 was \$717.31 per covered full-time-equivalent employee. This rate was based on an actuarially determined rate from an actuarial valuation as of June 30, 2019, and represents the pay-as-you-go funding rate and not the full actuarial cost of the benefits under the program. The actuarially determined pay-as-you-go rate was expected to finance the costs and related expenses of benefits payable during the year. Contributions to the Line of Duty Act Program (LODA) from the University were \$66,710 and \$64,931 for the years ended June 30, 2021 and June 30, 2020, respectively.

VSDP PROGRAM: The contribution requirements for the Disability Insurance Program (VSDP) are governed by § 51.1-1140 of the Code of Virginia, as amended, but may be impacted as a result of funding provided to the University by the Virginia General Assembly. Each employer’s contractually required employer contribution rate for the Disability Insurance Program (VSDP) for the year ended June 30, 2021 was 0.61% of covered employee compensation. This rate was based on an actuarially determined rate from an actuarial valuation as of June 30, 2019. The actuarially determined rate was expected to finance the costs of benefits payable during the year, with an adjustment to amortize the accrued OPEB assets. Contributions to the Disability Insurance Program (VSDP) from the University were \$1,429,849 and \$1,476,448 for the years ended June 30, 2021 and June 30, 2020, respectively.

PMRH PROGRAM: The University does not pay a portion of the retirees’ healthcare premium; however, since both active employees and retirees are included in the same pool for purposes of determining health insurance rates, this generally results in a higher rate for active employees. Therefore, the University effectively subsidizes the costs of the participating retirees’ healthcare through payment of the employer’s portion of the premiums for active employees.

Liabilities, Expenses, Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB Programs

At June 30, 2021, the University and VCUMC reported the following net liabilities (assets) of for its proportionate share of the total OPEB liability for each of the OPEB programs.

University	Liabilities (Assets)	VCUMC	Liabilities (Assets)
GLI	\$40,375,659	HIC	\$5,654,550
HIC	\$63,153,677	PMRH	\$1,988,099

LODA	\$2,001,016		
VSDP	(\$12,185,877)		
PMRH	\$39,570,324		

These liabilities were measured as of June 30, 2020. The total OPEB liability used to calculate each OPEB liability for GLI, HIC, LODA, and VSDP was determined by an actuarial valuation as of June 30, 2019 and rolled forward to the measurement date of June 30, 2020. The PMRH OPEB Liability was determined by an actuarial valuation as of June 30, 2020. The University's proportionate share of the GLI, HIC, LODA and VSDP liabilities was based on the University's actuarially determined employer contributions to each program for the year ended June 30, 2020, relative to the total of the actuarially determined employer contributions for all participating employers. VCUMC's proportion of the Net HIC Plan OPEB Liability was based on VCUMC's actuarially determined employer contributions to the HIC Plan for the year ended June 30, 2020 relative to the total of the actuarially determined employer contributions for all participating employers. The University's and VCUMC's proportion of the PMRH OPEB liability was based on their calculated healthcare premium contributions, to include the October premium holiday amounts, as a percentage of the total employer's calculated healthcare premium contributions for all participating employers.

At June 30, 2020, the University's proportionate shares were:

GLI State Employees	2.39401% as compared to 2.34600% at June 30, 2019
GLI VaLORS	0.02538% as compared to 0.02359% at June 30, 2019
HIC State Employees	6.80814% as compared to 6.72120% at June 30, 2019
HIC VaLORS	0.07130% as compared to 0.06594% at June 30, 2019
LODA	0.47778% as compared to 0.43121% at June 30, 2019
VSDP State Employees	5.41228% as compared to 5.28688% at June 30, 2019
VSDP VaLORS	0.10948% as compared to 0.09955% at June 30, 2019
PMRH	6.95652% as compared to 6.80979% at June 30, 2019

At June 30, 2020, VCUMC's proportionate shares were:

HIC	0.61596% as compared to 0.69051% at June 30, 2019
PMRH	0.34951% as compared to 0.39109% at June 30, 2019

For the year ended June 30, 2021, the University and VCUMC recognized the following expenses for these programs:

University	Expenses	VCUMC	Expenses
GLI	\$1,886,546	HIC	(\$27,323)
HIC	\$5,965,638	PMRH	(\$926,251)
LODA	\$179,225		
VSDP	\$1,020,039		

PMRH	(\$8,333,223)		
------	---------------	--	--

Since there was a change in proportionate share between measurement dates, a portion of these expenses was related to deferred amounts from changes in proportion.

At June 30, 2021, the University reported deferred outflows of resources and deferred inflows of resources related to the programs from the following sources:

		Deferred Outflows of Resources	Deferred Inflows of Resources
GLI	Differences between expected and actual experience	\$2,589,726	(\$362,643)
	Net difference between projected and actual earnings on program investments	1,212,849	-
	Change in assumptions	2,019,247	(843,067)
	Changes in proportionate share	1,334,315	(11,562)
	University contributions subsequent to the measurement date	2,617,410	-
	Total	<u>\$9,773,547</u>	<u>(\$1,217,272)</u>
HIC	Differences between expected and actual experience	26,292	(947,739)
	Net difference between projected and actual earnings on State plan investments	310,746	-
	Change in assumptions	1,052,095	(299,379)
	Changes in proportionate share	2,238,077	(63,694)
	University contributions subsequent to the measurement date	5,460,793	-
	Total	<u>\$9,088,003</u>	<u>(\$1,310,812)</u>
LODA	Differences between expected and actual experience	212,412	(272,805)
	Net difference between projected and actual earnings on plan investments	-	(2,845)
	Change in assumptions	535,687	(124,694)
	Changes in proportionate share	243,103	(225,303)
	University contributions subsequent to the measurement date	66,710	-
	Total	<u>\$1,057,912</u>	<u>(\$625,647)</u>
VSDP	Differences between expected and actual experience	1,145,830	(2,528,727)
	Net difference between projected and actual earnings on plan investments	829,034	-
	Change in assumptions	162,426	(500,357)
	Changes in proportionate share	13,640	(604,583)
	University contributions subsequent to the measurement date	1,429,849	-
	Total	<u>\$3,580,779</u>	<u>(\$3,633,667)</u>

PMRH	Difference between actual and expected experience	-	(\$20,146,791)
	Changes in assumptions	-	(32,400,799)
	Changes in proportion	5,606,566	-
	Sub Total	5,606,566	(52,547,590)
	Amounts associated with transactions subsequent to the measurement date	2,576,664	-
	Total	\$8,183,230	(\$52,547,590)

At June 30, 2021, VCUMC reported deferred outflows of resources and deferred inflows of resources related to the programs from the following sources:

		Deferred Outflows of Resources	Deferred Inflows of Resources
HIC	Differences between expected and actual experience	\$2,354	(\$84,857)
	Net difference between projected and actual earnings on State plan investments	27,823	-
	Change in assumptions	94,201	(26,805)
	Changes in proportionate share	-	(1,945,303)
	VCUMC contributions subsequent to the measurement date	433,893	-
	Total	\$558,271	(\$2,056,965)
PMRH	Difference between actual and expected experience	-	(\$1,012,217)
	Changes in assumptions	-	(1,627,885)
	Changes in proportion	-	(1,619,465)
	Sub Total	-	(4,259,567)
	Amounts associated with transactions subsequent to the measurement date	129,457	-
	Total	129,457	(\$4,259,567)

The preceding amounts reported as deferred outflows of resources related to each program, resulting from the University's and VCUMC's contributions and amounts associated with transactions subsequent to the measurement date, will be recognized as a reduction of each programs net liability (asset) in the fiscal year ending June 30, 2022.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB programs will be recognized in each program's expense in future reporting periods as follows:

University

Year Ended June 30	GLI	HIC	LODA	VSDP	PMRH
FY 2022	\$955,000	\$473,480	\$42,915	(\$399,883)	(\$13,409,575)
FY 2023	1,297,513	511,867	43,441	(177,522)	(13,409,575)
FY 2024	1,612,344	636,303	44,002	(160,837)	(11,153,438)
FY 2025	1,553,961	568,709	44,167	(147,228)	(6,156,101)
FY 2026	469,140	126,039	44,342	(289,826)	(2,354,875)
Thereafter	50,907	-	146,688	(307,441)	(457,456)
	<u>\$5,938,865</u>	<u>\$2,316,398</u>	<u>\$365,555</u>	<u>(\$1,482,737)</u>	<u>(\$46,941,020)</u>

VCUMC

Year Ended June 30	HIC	PMRH
FY 2022	(\$519,071)	(\$1,181,298)
FY 2023	(515,634)	(1,181,298)
FY 2024	(436,160)	(992,850)
FY 2025	(319,995)	(576,644)
FY 2026	(141,727)	(265,285)
Thereafter	-	(62,193)
	<u>(\$1,932,587)</u>	<u>(\$4,259,568)</u>

Actuarial Assumptions (GLI, HIC, VSDP, LODA)

The total OPEB liability for the VRS Programs was based on an actuarial valuation as of June 30, 2019, using the Entry Age Normal actuarial cost method and the following assumptions, applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 20.

Inflation	2.50%
Salary increases, including Inflation:	
General state employees	3.5% - 5.35% (N/A LODA)
Teachers	3.5% - 5.95% (N/A LODA)
SPORS employees	3.5% - 4.75% (N/A LODA)
VaLORS employees	3.5% - 4.75% (N/A LODA)
JRS employees	4.50% (N/A LODA)
Locality - General employees	3.5% - 5.35% (N/A LODA)
Locality - Hazardous duty employees	3.5% - 4.75% (N/A LODA)
Investment rate of return*	GLI, HIC, and VSDP: 6.75%, net of OPEB plan investment expenses, including inflation LODA: 2.21%, including inflation
Medical cost trend rates assumption (LODA ONLY)	
Under age 65	7.00% - 4.75%
Ages 65 and older	5.375% - 4.75%
Year of ultimate trend rate (LODA Only)	

Under age 65	Fiscal year ended 2028
Ages 65 and	Fiscal year ended 2023

* Administrative expenses as a percent of the market value of assets for the last experience study were found to be approximately 0.06% of the assets for all of the VRS plans. This would provide an assumed investment return rate for GASB purposes of slightly more than the assumed 6.75% (GLI, HIC, and VSDP). However, since the difference was minimal, and a more conservative 6.75% (GLI, HIC, VSDP) investment return assumption provided a projected plan net position that exceeded the projected benefit payments, the long-term expected rate of return on investments was assumed to be 6.75% to simplify preparation of the OPEB liabilities. Since LODA is funded on a current-disbursement basis, the assumed annual rate of return of 2.21% was used since it approximates the risk-free rate of return.

Mortality Rates (GLI, HIC, VSDP, LODA)

Pre-Retirement	
<u>General State Employees</u> (GLI, HIC, VSDP, LODA) and <u>JRS Employees</u> (GLI, HIC)	RP-2014 Employee Rates to age 80, Healthy Annuitant Rates to 81 and older projected with Scale BB to 2020; males set back 1 year, 85% of rates; females set back 1 year.
<u>Teachers</u> (GLI)	RP-2014 White Collar Employee Rates to age 80, White Collar Healthy Annuitant Rates at ages 81 and older projected with scale BB to 2020.
<u>SPORS Employees</u> (GLI, HIC, VSDP, LODA), <u>VaLORS Employees</u> (GLI, HIC, VSDP, LODA), <u>Largest 10 Locality Employers - Hazardous Duty Employees</u> (GLI), <u>Non-Largest 10 Locality Employers - Hazardous Duty Employees</u> (GLI), <u>Largest 10 Locality Employers - With Public Safety Employees</u> (LODA) and <u>Non-Largest 10 Locality Employers - With Public Safety Employees</u> (LODA)	RP-2014 Employee Rates to age 80, Healthy Annuitant Rates to 81 and older projected with Scale BB to 2020; males 90% of rates; females set forward 1 year.
<u>Largest 10 Locality Employers - General Employees</u> (GLI) and <u>Non-Largest 10 Locality Employers - General Employees</u> (GLI)	RP-2014 Employee Rates to age 80, Healthy Annuitant Rates to 81 and older projected with Scale BB to 2020; males 95% of rates; females 105% of rates.

Post-Retirement	
<u>General State Employees</u> (GLI, HIC, VSDP, LODA) and <u>JRS Employees</u> (GLI, HIC)	RP-2014 Employee Rates to age 49, Healthy Annuitant Rates at ages 50 and older projected with Scale BB to 2020; males set forward 1 year; females set back 1 year with 1.5% increase compounded from ages 70 to 85.

<u>Teachers (GLI)</u>	RP-2014 White Collar Employee Rates to age 49, White Collar Health Annuitant Rates at ages 50 and older projected with scale BB to 2020; males 1% increase compounded from ages 70 to 90; females set back 3 years with 1.5% increase compounded from ages 65 to 70 and 2.0% increase compounded from ages 75 to 90.
<u>SPORS Employees (GLI, HIC, VSDP, LODA), VaLORS Employees (GLI, HIC, VSDP, LODA), Largest 10 Locality Employers - Hazardous Duty Employees (GLI), Non-Largest 10 Locality Employers - Hazardous Duty Employees (GLI), Largest 10 Locality Employers - With Public Safety Employees (LODA) and Non-Largest 10 Locality Employers - With Public Safety Employees (LODA)</u>	RP-2014 Employee Rates to age 49, Healthy Annuitant Rates at ages 50 and older projected with Scale BB to 2020; males set forward 1 year with 1.0% increase compounded from ages 70 to 90; females set forward 3 years.
<u>Largest 10 Locality Employers - General Employees (GLI) and Non-Largest 10 Locality Employers - General Employees (GLI)</u>	RP-2014 Employee Rates to age 49, Healthy Annuitant Rates at ages 50 and older projected with Scale BB to 2020; males set forward 3 years; females 1.0% increase compounded from ages 70 to 90.

Post-Disablement	
<u>General State Employees (GLI, HIC, VSDP, LODA) and JRS Employees (GLI, HIC)</u>	RP-2014 Disability Life Mortality Table projected with scale BB to 2020; males 115% of rates; females 130% of rates.
<u>Teachers (GLI)</u>	RP-2014 Disability Mortality Rates projected with Scale BB to 2020; 115% of rates for males and females.
<u>SPORS Employees (GLI, HIC, VSDP, LODA), VaLORS Employees (GLI, HIC, VSDP, LODA), Largest 10 Locality Employers - Hazardous Duty Employees (GLI), Non-Largest 10 Locality Employers - Hazardous Duty Employees (GLI), Largest 10 Locality Employers - With Public Safety Employees (LODA) and Non-Largest 10 Locality Employers - With Public Safety Employees (LODA)</u>	RP-2014 Disability Life Mortality Table projected with scale BB to 2020; males set forward 2 years; unisex using 100% male.
<u>Largest 10 Locality Employers - General Employees (GLI) and Non-Largest 10 Locality Employers - General Employees (GLI)</u>	RP-2014 Disability Life Mortality Table projected with scale BB to 2020; males set forward 2 years, 110% of rates; females 125% of rates.

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of an actuarial experience study for the period from July 1, 2012 through June 30, 2016, except the change in the discount rate, which was based on VRS Board action effective as of July 1, 2019. Changes to the actuarial assumptions as a result of the experience study and VRS Board action are as follows:

Mortality Rates (Pre-retirement, post-retirement healthy, and disabled)	
<u>General State Employees</u> (GLI, HIC, VSDP, LODA), <u>Teachers</u> (GLI), <u>IRS Employees</u> (GLI, HIC), <u>Largest 10 Locality Employers - General Employees</u> (GLI), <u>Non-Largest 10 Locality Employers - General Employees</u> (GLI), <u>Largest 10 Locality Employers - Hazardous Duty Employees</u> (GLI), <u>Non-Largest 10 Locality Employers - Hazardous Duty Employees</u> (GLI), <u>Largest 10 Locality Employers - With Public Safety Employees</u> (LODA) and <u>Non-Largest 10 Locality Employers - With Public Safety Employees</u> (LODA)	Updated to a more current mortality table - RP2014 projected to 2020
<u>SPORS Employees</u> (GLI, HIC, VSDP, LODA), <u>VaLORS Employees</u> (GLI, HIC, VSDP, LODA)	Updated to a more current mortality table - RP2014 projected to 2020 and reduced margin for future improvement in accordance with experience

Retirement Rates	
<u>General State Employees</u> (GLI, HIC, VSDP, LODA) and <u>Teachers</u> (GLI)	Lowered rates at older ages and changed final retirement from 70 to 75
<u>SPORS Employees</u> (GLI, HIC, VSDP, LODA), <u>VaLORS Employees</u> (GLI, HIC, VSDP, LODA), <u>Non-Largest 10 Locality Employers - Hazardous Duty Employees</u> (GLI) and <u>Non-Largest 10 Locality Employers - With Public Safety Employees</u> (LODA)	Increased age 50 rates and lowered rates at older ages
<u>IRS Employees</u> (GLI, HIC)	Decreased rates at first retirement eligibility
<u>Largest 10 Locality Employers - General Employees</u> (GLI) and <u>Non-Largest 10 Locality Employers - General Employees</u> (GLI)	Lowered retirement rates at older ages and extended final retirement age from 70 to 75
<u>Largest 10 Locality Employers - Hazardous Duty Employees</u> (GLI) and <u>Largest 10 Locality Employers - With Public Safety Employees</u> (LODA)	Lowered retirement rates at older ages

Withdrawal Rates

General State Employees (GLI, HIC, VSDP, LODA), <u>Teachers (GLI)</u> and <u>VaLORS Employees (GLI, HIC, VSDP, LODA)</u>	Adjusted rates to better fit experience at each year age and service through 9 years of service
<u>SPORS Employees (GLI, HIC, VSDP, LODA)</u>	Adjusted rates to better fit experience
<u>IRS Employees (GLI, HIC)</u>	No change
<u>Largest 10 Locality Employers - General Employees (GLI)</u> , <u>Non-Largest 10 Locality Employers - General Employees (GLI)</u> , <u>Largest 10 Locality Employers - Hazardous Duty Employees (GLI)</u> , <u>Non-Largest 10 Locality Employers - Hazardous Duty Employees (GLI)</u> and <u>Largest 10 Locality Employers - With Public Safety Employees (LODA)</u>	Adjusted termination rates to better fit experience at each age and service year
<u>Non-Largest 10 Locality Employers - With Public Safety Employees (LODA)</u>	Adjusted rates to better fit experience at each age and service year

Disability Rates	
General State Employees (GLI, HIC, VSDP, LODA), <u>Teachers (GLI)</u> , <u>SPORS Employees (GLI, HIC, VSDP, LODA)</u> , <u>VaLORS Employees (GLI, HIC, VSDP, LODA)</u> , <u>Non-Largest 10 Locality Employers - Hazardous Duty Employees (GLI)</u> and <u>Non-Largest 10 Locality Employers - With Public Safety Employees (LODA)</u>	Adjusted rates to better match experience
<u>IRS Employees (GLI, HIC)</u>	Removed disability rates
<u>Largest 10 Locality Employers - General Employees (GLI)</u> and <u>Non-Largest 10 Locality Employers - General Employees (GLI)</u>	Lowered disability rates
<u>Largest 10 Locality Employers - Hazardous Duty Employees (GLI)</u> and <u>Largest 10 Locality Employers - With Public Safety Employees (LODA)</u>	Increased disability rates

Salary Scale	
<u>All employee classifications</u>	No change

Line of Duty Disability	
<u>General State Employees (GLI, HIC, VSDP, LODA)</u>	Increased rate from 14% to 25%
<u>SPORS Employees (GLI, HIC, VSDP, LODA)</u>	Increased rate from 60% to 85%
<u>VaLORS Employees (GLI, HIC, VSDP, LODA)</u>	Decreased rate from 50% to 35%
<u>Largest 10 Locality Employers - General Employees (GLI)</u>	Increased rate from 14% to 20%
<u>Non-Largest 10 Locality Employers - General Employees (GLI)</u>	Increased rate from 14% to 15%

<u>Largest 10 Locality Employers – Hazardous Duty Employees (GLI) and Largest 10 Locality Employers – With Public Safety Employees (LODA)</u>	Increased rate from 60% to 70%
<u>Non-Largest 10 Locality Employers – Hazardous Duty Employees (GLI) and Non-Largest 10 Locality Employers – With Public Safety Employees (LODA)</u>	Decreased rate from 60% to 45%

Discount Rate	
GLI, HIC, VSDP	Decrease rate from 7.00% to 6.75%
LODA	Decrease rate from 3.89% to 2.21%

Actuarial Assumptions (PMRH)

The total Pre-Medicare Retiree Healthcare OPEB liability was based on an actuarial valuation with a valuation date of June 30, 2020. The Department of Human Resource Management selected the economic, demographic and healthcare claim cost assumptions. The actuary provided guidance with respect to these assumptions. Initial healthcare costs trend rates used were 6.75 percent for medical and pharmacy and 4.0 percent for dental. The ultimate trend rates used were 4.50 percent for medical and pharmacy and 4.0 percent for dental.

Valuation Date	Actuarially determined contribution rates are calculated as of June 30, one year prior to the end the fiscal year in which contributions are reported
Measurement Date	June 30, 2020 (one year prior to the end of the fiscal year)
Actuarial Cost Method	Entry Age Normal
Amortization Method	Level dollar, Closed
Effective Amortization Period	6.34 years
Discount Rate	2.21%
Projected Salary Increases	4.00%
Medical Trend Under 65	Medical & Rx: 6.75% to 4.50% Dental: 4.00%
Year of Ultimate Trend	2029
Mortality	Mortality rates vary by participant status
Pre-Retirement	RP-2014 Employee Rates to age 80, Healthy Annuitant Rates at ages 81 and older projected with Scale BB to 2020; males set back 1 year, 85% of rates; females setback 1 year
Post-Retirement	RP-2014 Employee Rates to age 49, Healthy Annuitant Rates at ages 50 and older projected with Scale BB to 2020; males set forward 1 year; females setback 1 year with 1.5% increase compounded from ages 70 to 85

Post-Disablement	RP-2014 Disabled Mortality Rates projected with Scale BB to 2020; males 115% of rates for males and females 130% of rates
------------------	---

Changes of Assumptions: The following actuarial assumptions were updated since the June 30, 2019 valuation based on recent experience:

Spousal Coverage	Reduced from 25% to 20% based on a blend of recent experience and the prior year assumption.
Retiree Participation	Reduced from 50% to 45% based on a blend of recent experience and the prior year assumption.
Mortality Assumption	Modified slightly to reflect mortality improvement projection scale BB, including age over 65 in pre-retirement mortality base rates.
Excise Tax	No excise tax has been reflected due to the SECURE Act. Among the provisions was a repeal of three taxes and fees that were originally intended to help fund the Affordable Care Act (ACA): i) the excise tax on high-cost health plans (Cadillac tax); ii) the annual fee on health insurance providers; and iii) the medical device excise tax.
Trend Rates	Updated based on economic conditions as of June 30, 2020.
Discount Rate	Decreased from 3.51% to 2.21 % based on the Bond Buyers Go 20 Municipal Bond Index.

Net OPEB Liability (Asset)

The net OPEB liability/asset (NOL/NOA) for the GLI, HIC, LODA and VSDP programs represents the program’s total OPEB liability determined in accordance with GASB Statement No. 74, less the associated fiduciary net position. As of the measurement date of June 30, 2020, NOL/NOA amounts for each program are as follows (amounts expressed in thousands):

	GLI	HIC	LODA	VSDP
Total OPEB liability	\$3,523,937	\$1,043,382	\$423,147	\$269,531
Plan fiduciary net position	1,855,102	125,378	4,333	490,220
Employer's net OPEB liability (asset)	\$1,668,835	\$918,004	\$418,814	(\$220,689)
Plan fiduciary net position as a percentage of the total OPEB liability	52.64%	12.02%	1.02%	181.88%

The total OPEB liability is calculated by the System’s actuary, and each plan’s fiduciary net position is reported in the System’s financial statements. The net OPEB liability is disclosed in accordance with the requirements of GASB Statement No. 74 in the System’s notes to the financial statements and required supplementary information.

Long-Term Expected Rate of Return (GLI, HIC, VSDP)

The long-term expected rate of return on the System’s investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of System’s investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimate of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class (Strategy)	Long-Term Target Allocation	Arithmetic Long-Term Expected Rate of Return	Weighted Average Long-Term Expected Rate of Return*
Public Equity	34.00%	4.65%	1.58%
Fixed Income	15.00%	0.46%	0.07%
Credit Strategies	14.00%	5.38%	0.75%
Real Assets	14.00%	5.01%	0.70%
Private Equity	14.00%	8.34%	1.17%
MAPS - Multi-Asset Public Strategies	6.00%	3.04%	0.18%
PIP - Private Investment Partnership	3.00%	6.49%	0.19%
Total	<u>100.00%</u>		<u>4.64%</u>
	Inflation		<u>2.50%</u>
	*Expected arithmetic nominal return		<u>7.14%</u>

* The above allocation provides a one-year return of 7.14%. However, one-year returns do not take into account the volatility present in each of the asset classes. In setting the long-term expected return for the System, stochastic projections are employed to model future returns under various economic conditions. The results provide a range of returns over various time periods that ultimately provide a median return of 7.11%, including expected inflation of 2.50%. On October 10, 2019, the VRS Board elected a long-term rate of 6.75%, which is roughly at the 40th percentile of expected long-term results of the VRS fund asset allocation. More recent capital market assumptions compiled for the FY 2020 actuarial valuations, provide a median return of 6.81%.

Long-Term Expected Rate of Return (LODA)

The long-term expected rate of return on the LODA Program’s investments was set at 2.21% for this valuation. Since LODA is funded on a current-disbursement basis, it is not able to use the VRS Pooled Investments’ 6.75% assumption. Instead, the assumed annual rate of return of 2.21% was used since it approximates the risk-free rate of return. This Single Equivalent Interest Rate (SEIR) is the applicable municipal bond index rate based on the Bond Buyer General Obligation 20-year Municipal Bond Index as of the measurement date of June 30, 2020.

Discount Rate (GLI, HIC, VSDP, LODA)

The discount rate used to measure the total OPEB liability was 6.75% for GLI, HIC and VSDP; 2.21% for LODA. The projection of cash flows used to determine the discount rate assumed that member contributions will be made per the VRS guidance and the employer contributions will be made in accordance with the VRS funding policy at rates equal to the difference between actuarially determined contribution rates adopted by the VRS Board of Trustees and the member rate. Through the fiscal year ending June 30, 2020, the rate contributed by the University for the OPEB will be subject to the portion of the VRS Board-certified rates that are funded by the Virginia General Assembly, which was 100% of the actuarially determined contribution rate. From July 1, 2020, on, employers are assumed to contribute 100% of the actuarially determined contribution rates. Based on those assumptions, the OPEB’s fiduciary net position was projected to be available to make all projected future benefit payments of eligible employees. Therefore the long-term expected rate of return was applied to all periods of projected benefit payments to determine the total OPEB liability.

Discount Rate (PMRH)

The discount rate was based on the Bond Buyers GO 20 Municipal Bond Index as of the measurement date, which is June 30, 2020.

Sensitivity of the Proportionate Share of the OPEB Liability to Changes in the Discount Rate

The following presents the University’s and VCUMC’s proportionate share of the net GLI, HIC and VSDP OPEB liabilities (assets) using the discount rate of 6.75%, as well as what the University’s and VCUMC’s proportionate share of the OPEB liabilities (assets) would be if it were calculated using a discount rate that is one percentage point lower (5.75%) or one percentage point higher (7.75%) than the current rate:

	1.00% Decrease 5.75%	Current Discount Rate 6.75%	1.00% Increase 7.75%
University’s proportionate share of: GLI Net OPEB Liability	\$53,076,903	\$40,375,659	\$30,061,058
University’s proportionate share of: HIC Net OPEB Liability	\$69,980,754	\$63,153,677	\$57,279,029
University’s proportionate share of: VSDP Net OPEB Liability (Asset)	(\$11,118,286)	(\$12,185,877)	(\$13,144,194)
VCUMC’s proportionate share of: HIC State Employees Net OPEB Liability	\$6,265,821	\$5,654,550	\$5,128,555

The following presents the University’s proportionate share of the net LODA OPEB liability using the discount rate of 2.21%, as well as what the University’s proportionate share of the net LODA OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (1.21%) or one percentage point higher (3.21%) than the current rate:

	1.00% Decrease 1.21%	Current Discount Rate 2.21%	1.00% Increase 3.21%
University’s proportionate share of: LODA Net OPEB Liability	\$2,375,179	\$2,001,016	\$1,718,980

The following presents the University’s and VCUMC’s proportionate share of the PMRH OPEB liability using the discount rate of 2.21%, as well as what the University’s proportionate share of the Pre- Medicare Retiree Healthcare OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (1.21%) or one percentage point higher (3.21%) than the current rate:

	1.00% Decrease 1.21%	Current Discount Rate 2.21%	1.00% Increase 3.21%
University’s proportionate share of: PMRH Net OPEB Liability	\$41,639,217	\$39,570,323	\$37,473,385
VCUMC’s proportionate share of: PMRH Net OPEB Liability	\$2,092,045	\$1,988,099	\$1,882,744

Sensitivity of the Proportionate Share of the OPEB Liability to Changes in the Health Care Trend Rate

Because the LODA and PMRH programs contain provisions for the payment of health insurance premiums, the liabilities are also impacted by the health care trend rates. The following presents the University’s and VCUMC’s proportionate share of the liabilities using current health care trend rates as well as one percentage point lower or one percentage point higher than the current rate:

	1.00% Decrease (6.00% decreasing to 3.75%)	Health Care Trend Rates (7.00% decreasing to 4.75%)	1.00% Increase (8.00% decreasing to 5.75%)
University's proportionate share of: LODA Net OPEB Liability	\$1,653,905	\$2,001,016	\$2,455,033
	1.00% Decrease (5.75% decreasing to 3.50%)	Trend Rate (6.75% decreasing to 4.50%)	1.00% Increase (7.75% decreasing to 5.50%)
University's proportionate share of: PMRH Net OPEB Liability	\$35,741,566	\$39,570,323	\$44,377,591
	1.00% Decrease (5.75% decreasing to 3.50%)	Trend Rate (6.75% decreasing to 4.50%)	1.00% Increase (7.75% decreasing to 5.50%)
VCUMC's proportionate share of: PMRH Net OPEB Liability	\$1,782,169	\$1,988,099	\$2,229,627

Fiduciary Net Position

Detailed information about the GLI, HIC, LODA and VSDP programs is available in the separately issued VRS 2020 Comprehensive Annual Financial Report (Annual Report). A copy of the 2020 VRS Annual Report may be downloaded from the VRS website at <http://www.varetire.org/Pdf/Publications/2020-annual-report.pdf>, or by writing to the System's Chief Financial Officer at P.O. Box 2500, Richmond, VA, 23218-2500.

Payables to the VRS OPEB Programs

Included in the University's accounts payable and other liabilities are the following outstanding liabilities as of June 30, 2021 due to VRS:

GLI	\$386,211
HIC	\$320,665
VSDP	\$84,515

12. RELATED PARTIES

The financial statements do not include the assets, liabilities or fund balances of affiliated organizations. All of these organizations are separately incorporated entities managed by their own Boards and audited by other independent certified public accounting firms. Each organization is described below.

Medical College of Virginia Alumni Association of VCU

The purpose of the Medical College of Virginia Alumni Association of VCU is to organize alumni activities for Virginia Commonwealth University. The University provided funding of \$86,916 in 2021 as the principal source of funding for the Association's operation.

Virginia Commonwealth University Alumni Association

The Association was formed for educational purposes to further the best interests of the University, its alumni and students. The University provided funding of \$804,731 in 2021 as the principal source of funding for the Association's operation.

Virginia Biotechnology Research Park Partnership Authority

The primary purpose of the Virginia Biotechnology Research Park Partnership Authority is to expand knowledge pertaining to scientific and technological research, and development among public and private entities, promote the economic and industrial development of the City of Richmond and the Commonwealth of Virginia. The Authority does not have taxing powers. Operations are funded from lease and ancillary service revenues. Bond issuances, long-term notes payable, line of credit debt, appropriations from the Commonwealth, voluntary assessments from property owners located in the Research Park and contract support payments from VCU have funded both the operations and the acquisition and construction of capital assets.

In November 2011, the Authority entered into a lease agreement with Virginia Commonwealth University for the use of the real property, building and improvements located at 800 East Leigh Street, otherwise known as Biotech Center. Biotech Center is the property from which the Authority conducts the majority of its operations. The rent under the lease agreement was \$30 and was paid in a lump sum at the beginning of the lease; therefore, there is no related rent expense represented within these financial statements. The lease term ends November 2041.

VCU Investment Management Company

The VCU Investment Management Company, a non-profit, non-stock corporation, organized under Virginia law for exclusively charitable and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code was formed to advise the University and its affiliated foundations on the management of its investments. Approved by the VCU Board of Visitors and VCU Health Board of Directors in June 2015, the VCU Investment Management Company (VCIMCO) will provide investment and investment management services to VCU, the Authority and affiliated foundations.

In May 2017, VCIMCO entered into a loan agreement with the University borrowing \$875,000 at an interest rate of 4.67% with the loan maturing in 2022.

13. SHORT TERM DEBT**Commercial Paper Program**

On May 10, 2019 the Board of Visitors approved the short-term financing of capital projects with commercial paper. This commercial paper financing program gives the University access to finance or refinance up to \$75M for capital projects that have either been authorized by the Board or by appropriate legislation enacted by the General Assembly and for which the incurrence of indebtedness has been authorized.

As of June 30, 2021 the amount outstanding was \$4,440,000. The days to maturity is 64 days with an effective interest rate of 0.32%.

14. FUNDS HELD IN TRUST BY OTHERS

Under the provisions of the wills of certain benefactors, the University's portion of principal sums with market values of \$18,622,427 at June 30, 2021, was held in trust by others. These assets are not included in the University's balance sheet.

15. COMMITMENTS

The University, VCU Real Estate Foundation and the Authority are party to various construction commitments. As of June 30, 2021, the remaining commitments were \$67,648,987 for the University and approximately \$390,341,046 for the Authority. The Authority's commitments primarily relate to construction, purchases of medical equipment and information systems. The VCU Real Estate Foundation held remaining commitments in the amount of \$5,228,747 as June 30, 2021 in connection with the renovation of student housing.

The University also is committed under various operating leases (for buildings, computer equipment, business equipment, etc.). The University has renewal options on the leased assets for another similar term. In most cases, the University expects that, in the normal course of business, these leases will be replaced by similar leases. Rental expense for the fiscal year ended June 30, 2021, was \$5,675,352 for the University and \$11,680,907 for the Authority.

The VCU Real Estate Foundation has entered into 17 leases for residential properties located in Doha, Qatar for the purpose of providing housing for faculty and staff of VCU Qatar. The payments are approximately \$3,049,187 (US Dollars) annually based upon the exchange rates as of June 30, 2021. The Qatar Foundation advances the funds to the University and the University makes all rent payments directly to the landlords.

The University and Authority has, as of June 30, 2021, the following total future minimum rental payments due under the above leases:

Fiscal Year	University	Authority
2022	\$ 5,228,496	\$ 8,854,077
2023	3,593,740	7,115,906
2024	1,888,574	6,123,454
2025	1,113,223	4,543,668
2026	861,991	4,604,962
2027-2031	1,897,351	10,354,163
	<u>\$14,583,375</u>	<u>\$41,596,230</u>

16. LITIGATION

The University, Authority and/or individuals acting within their scope of employment on behalf of the University or Authority have been named as a defendant in a number of lawsuits. The final outcome of any of these lawsuits cannot be determined at this time. However, management is of the opinion that any ultimate liability to which the University and Authority may be exposed will not have a material effect upon the entity’s financial position.

17. TRANSACTIONS BETWEEN COMPONENT UNITS

The University and its component units provide services and support to each other so as to avoid duplication of efforts as much as possible.

The VCU Foundation, the VCU School of Business Foundation and the VCU School of Engineering Foundation hold the University’s investments that function as endowments, both true and quasi. As of June 30, 2021, the VCU Foundation and the VCU School of Engineering Foundation held University investments of \$33,040,545 and \$8,522,010, respectively. The VCU School of Business Foundation held investments of \$1,496,445. The University has a due from component units for these investments, which is eliminated in the total column.

The VCU Foundation also holds investments for the VCU Intellectual Properties Foundation in the amount of \$1,580,727 and for the VCU Real Estate Foundation in the amount of \$11,015,151. The MCV Foundations hold investments for the VCU Intellectual Properties Foundation in the amount of \$1,969,572. The University has a due from component units for these investments, which is eliminated in the total column.

The VCU School of Engineering Foundation has constructed two buildings with the proceeds of debt issued by the University. The School of Engineering Foundation transfers sufficient funds to the University annually to fund the debt service. The annual transfer is recorded at the University as a gift received. The University includes one of the buildings and the liability for both buildings on the Statement of Net Position. The VCU School of Engineering Foundation has the phase I building, deferred bond issuance costs, prepaid bond interest, a liability and an accrued

contribution to the University on their financial statements which are eliminated in the Statement of Net Position.

The VCU School of Business Foundation has constructed a building with the proceeds of debt issued by the University which is recorded as an asset on the Foundation's Statement of Net Position. The School of Business Foundation transfers sufficient funds to the University annually to fund the debt service. The University has the liability for the outstanding debt on the Statement of Net Position. The VCU School of Business Foundation has deferred issuance costs, a liability and an accrued contribution to the University on their financial statements which are eliminated in the Statement of Net Position.

The MCV Foundation, VCU Foundation, VCU School of Engineering Foundation and VCU School of Business Foundation solicit funds to benefit the University and transfer a portion of those funds to the University to support programs. These transactions have been eliminated from the Statement of Revenues, Expenses and Changes in Net Position from gift revenue and supporting services.

MCV Associated Physicians, a component of the VCU Health System, transfer a portion of their patient revenues to the University to support the academic and research missions. Those transfers are eliminated from hospital services expenses and other operating revenue.

The VCU Real Estate Foundation acquires facilities and rents them to the University and the VCU Health System. Those rental expenses are eliminated from operations and maintenance expenses and other revenues.

Dentistry@VCU bills and collects patient care revenue that is generated by VCU students, residents and employees to facilitate efficiency in billing and collection processes. The funds are either held in escrow with related earnings or transferred to VCU, less expenses. The University has a due from component units for these investments, which is eliminated in the total column.

The University and the VCU Health System support each other through the sharing of capabilities and resources. Reimbursements of costs are made between the entities to ensure that each entity bears the proper portion of costs. Those transactions are eliminated between the revenue recorded and the expense category so that the expense is included in the expense category that reflects the service delivered to the student or public.

18. CONTINGENCIES

VCUMC is self-insured for professional liability claims, exclusive of insured excess retentions. There have been malpractice claims asserted against VCUMC by various claimants. The claims are in various stages of processing and some may ultimately be brought to trial. There are also known incidents that have occurred that may result in the assertion of additional claims. In addition, there may be other claims from unreported incidents arising from services provided to patients. Management of VCUMC accrues estimated losses on malpractice claims to the extent they fall

within the limits of the VCUMC's self-insurance program or exceed the limits of the excess insurance coverage in place through ARIES at the date of the claim. The undiscounted liability is actuarially determined using industry data and VCUMC's historical experience.

Investments have been set aside based on actuarially determined reserves and are included in assets whose use is limited in the accompanying consolidated statements of net position. At June 30, 2021, the internally restricted funds for VCUMC include \$3,225k for claims and related legal expenses for reported and unreported incidents occurring since July 1, 1998.

The Authority believes that its consolidated financial position would not be materially affected by the difference between the amounts recorded and the ultimate cost related to asserted or unasserted VCUMC claims, if any, as of June 30, 2021.

Beginning in July 2018, MCVAP obtained insurance coverage for malpractice claims through ARIES. Additionally, ARIES assumed the previously self-insured estimated liabilities from policy years July 2005 through July 2018.

CMH is exposed to various risks of loss from torts, theft of, damage to and destruction of assets; business interruptions; errors and omissions; employee injuries and illness; natural disasters; malpractice; and employee health, dental and accidental benefits. Insurance coverage is provided through ARIES or purchased for claims arising from such matters. CMH can be involved in litigation during the ordinary course of business related to professional liability claims. Management and legal counsel believe all claims should be settled within the limits of insurance coverage. Management does not believe the amount of liability for any claims incurred but unreported as of June 30, 2021 is significant.

Children's obtains insurance coverage for professional liability through ARIES. Management and legal counsel believe all claims should be settled within the limits of insurance coverage. Management does not believe the amount of liability for any claims incurred but unreported as of June 30, 2021 is significant.

UHS and VCCN obtain general liability insurance coverage through ARIES. Coverage was provided for the year 2019 through 2021. Management does not believe the amount of liability for any claims incurred but unreported for these entities is significant.

ARIES provides medical malpractice coverage to MCVAP. There have been malpractice claims asserted against MCVAP by various claimants. The claims are in various stages of processing and some may ultimately be brought to trial. There are also known incidents that have occurred that may result in the assertion of additional claims. In addition, there may be other claims from unreported incidents arising from services provided to patients. Management of ARIES accrues estimated losses on malpractice claims. The discounted liability is actuarially determined using industry data and MCVAP's historical experience. The Authority believes its financial position would not be materially affected by the difference between the amounts recorded and the ultimate cost related to asserted and unasserted claims covered by ARIES, if any, at June 30, 2021.

19. INDEMNIFICATIONS

The MCV Foundation has certain obligations to indemnify its current and former officers and directors for certain events or occurrences while the officer or director is, or was serving, at the Foundation’s request in such capacities. The maximum liability under these obligations is limited by the Code of Virginia. The Foundation has a director and officer insurance policy that further limits its exposure and enables the Foundation to recover a portion of any future amounts paid.

20. NET PATIENT SERVICE REVENUE

The Authority’s patient service revenue is as follows for the year ended June 30, 2021:

(in thousands)

Gross Patient Revenue:

Inpatient	\$3,763,221
Outpatient	3,046,350
	<u>6,809,571</u>
Provision for uncompensated care and contractual adjustments	<u>(4,920,773)</u>
Net patient service revenue VCUMC	1,888,798
Net patient service revenue MCVAP	373,940
Net patient service revenue Tappahannock	27,855
Net patient service revenue CMH	128,999
Net patient service revenue Children's	23,980
Eliminations	<u>-</u>
Consolidated net patient service revenue	<u><u>\$2,443,572</u></u>

This balance is included in the hospital services line item of the consolidated statement of revenues, expenses, and changes in net position.

21. STATE APPROPRIATIONS

The University receives state appropriations from the General Fund of the Commonwealth. The Appropriations Act specifies that such unexpended appropriations shall revert at the end of the biennium, as specifically provided by the General Assembly, unless the University meets management standards.

The following is a summary of the state appropriations for the year ended June 30, 2021:

Original Legislative Appropriation per Chapter 854:	
Educational and general programs item 204	\$194,899,805
Higher education student financial assistance item 205	35,195,886
Higher education research initiative for cancer research item 206	15,000,000
Governor's research initiative for biomedical engineering and regenerative medicine item 206	1,162,500
Parkinson's and movement disorder center item 206	350,000
Supplemental Adjustments:	
Gear Up funding	404,417
Virtual Library of Virginia- VIVA	69,088
Central Reappropriations Distributions	672,969
Tech Talent Investment Program	1,345,125
Maintain Affordable Access item 262.80	10,000,000
Virginia Military Survivors and Dependent Education Program	455,570
Two Year College Transfer Grant Program	649,500
Rise Funding	192,793
Advance Computer Special Education	124,903
SCHEV CCI Capital Equipment Funds	275,000
Online Special Education	79,803
PBIS of the VTSS	113,599
Higher education equipment trust fund	10,073,639
Higher education equipment trust fund NGF ch. 854 item 279	(401,647)
Capital fee for out of state students ch. 854 item 279	(2,359,266)
Total	<u>\$268,303,684</u>

22. RISK MANAGEMENT

The University is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; nonperformance of duty; injuries to employees; and natural disasters. The University participates in insurance plans maintained by the Commonwealth of Virginia. The state employee health care and worker's compensation plans are administered by the Department of Human Resource Management and the risk management insurance plans are administered by the Department of Treasury, Division of Risk Management. Risk management insurance includes property, general liability, medical malpractice, faithful performance of duty bond, automobile, air and watercraft plans. The University pays premiums to each of these departments for its insurance coverage. The University also purchases certain contingency insurance coverage related to the VCU School of the Arts in Qatar. Information relating to the Commonwealth's insurance plans is available in the Commonwealth of Virginia's *Comprehensive Annual Financial Report*.

23. CONTRIBUTIONS RECEIVABLE

MCV Foundation:

Receivable in less than one year	\$7,639,000
Receivable in one to five years	11,303,000
Receivable in more than five years	7,000
	<u>18,949,000</u>

Less:

Discounts	(759,000)
Allowances	(895,000)
Net contribution receivable	<u>\$17,295,000</u>

Discount rate of 1.41% and 2.06% was used in determining the present contributions receivable.

VCU Foundation:

Receivable in less than one year	\$2,501,539
Receivable in one year or more	3,871,922
	<u>6,373,461</u>

Less:

Discounts	(142,409)
Allowances	(460,368)
Net contribution receivable	<u>\$5,770,684</u>

Discount rate between 0.054% and 2.45% were used in determining the present value of the contributions receivable.

VCU School of Business Foundation:

Receivable in less than one year	\$1,576,307
Receivable in one to five years	2,558,876
	<u>4,135,183</u>

Less:

Discounts	(61,890)
Allowances	(79,561)
Net contribution receivable	<u>\$3,993,732</u>

Discount rate between .29% and 2.73% were used in determining the present value of the contributions receivable.

VCU College of Engineering Foundation:

Receivable in less than one year	\$709,694
Receivable in one to seven years	1,145,450
	<u>1,855,144</u>
Less:	
Discounts	(47,883)
Allowances	(18,072)
Net contribution receivable	<u>\$1,789,189</u>

Discount rate between .29% and 1.75% were used in determining the present value of the contributions receivable.

24. DERIVATIVE INSTRUMENT

In June 2007, VCUMC entered into two interest rate swap agreements in anticipation of the issuance of the Series 2008 tax-exempt bonds. The swaps have a combined initial notional amount of \$125,000,000 which declines over time to \$15,700,000 at the termination date of July 1, 2037. The nominal amount as of June 30, 2021 was \$113,445,000. VCUMC pays a fixed rate of 3.84% and the counterparty pays 67% of 30-day LIBOR (.06% as of June 30, 2021). The payments are settled monthly. Payments or receipts under the terms of the swap are recorded as interest expense. As of June 30, 2021, the fair market value of the swap of \$37.3M is included in other liabilities in the accompanying consolidated statements of net position. For the year ended June 30, 2021, the change in fair value of the swaps was \$12.1M.

In June 2013, VCUMC refunded the Series 2008 Bonds using proceeds of the Series 2013A Bonds. At that time, the hedging relationship between the interest rate swap agreements and the Series 2008 bonds was terminated, and the accumulated change in fair value of the interest rate swaps was included in the calculation of the deferred loss on refunding. In June 2013, VCUMC reestablished hedge accounting by designating the Series 2013A Bonds as the hedged debt.

In December 2005, VCUMC entered into an interest rate swap agreement in conjunction with the issuance of its Series 2005 bonds. In June 2013, VCUMC refunded the Series 2005 bonds using proceeds of the Series 2013B bonds. At that time, the hedging relationship between the interest rate swap agreement and the Series 2005 bonds was terminated, and the accumulated change in fair value of the interest rate swap was included in the calculation of the deferred loss on refunding. In June 2013, VCUMC reestablished hedge accounting by designating the Series 2013B bonds as hedged debt. The swap has an initial notional amount of \$75,000,000 which declines over time to \$8,000,000 at the maturity date in July 2030. In June 2021, the fair value swap was terminated and the cost to unwind the swap was financed through the 2021B bonds. Upon termination of the interest rate swap agreement in June 2021 the unamortized deferred loss on refunding was expensed.

VCUHSA uses interest rate swap agreements to limit this exposure to rising interest rates on its variable-rate debt. Interest rate differentials to be paid or received as a result of the swap agreements are accrued and recognized as an adjustment of interest expense related to the associated debts. Derivatives are recognized on the statements of net position at their fair value. Fair value is calculated using the zero-coupon method, which considers known and projected contractual cash flows. VCUMC assesses, both at the hedge’s inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are effective in offsetting changes in cash flows of hedged items. Changes in fair value of a derivative that are effective and are designated and qualify as cash flow hedges are recorded as deferred inflows or outflows on the accompanying consolidated statements of net position.

Below are debt service requirements of VCUMC’s debt and net receipts/payments on associated derivative instruments. These amounts assume that current variable and reference rates on the hedging instruments will remain the same for their terms. As these rates vary, net receipt/payments on the hedging instruments will vary.

Maturity	Principal	Interest	Hedging Derivative Instruments, Net	Total
2022	\$1,265,000	\$647,974	\$4,290,252	\$6,203,226
2023	1,310,000	640,407	4,242,412	6,192,819
2024	1,360,000	632,552	4,192,871	6,185,423
2025	1,355,000	624,725	4,141,439	6,121,164
2026	1,465,000	616,263	4,090,195	6,171,458
2027-2031	8,335,000	2,940,894	19,569,819	30,845,713
2032-2036	67,540,000	1,699,907	13,683,841	82,923,748
2037-2041	30,815,000	90,686	1,759,100	32,664,786
Total	<u>\$113,445,000</u>	<u>\$7,893,408</u>	<u>\$55,969,929</u>	<u>\$177,308,337</u>

25. **CORONAVIRUS RELIEF FUNDING**

During the fiscal year, the University was awarded \$44.7M from the Higher Education Emergency Relief Fund (HEERF). Of these funds, \$20.1M was disbursed to students and \$24.6M was used to reimburse the university for lost tuition and auxiliary revenue.

The University was also awarded \$43.5M in Coronavirus Relief Funding (CRF) as federal pass-through funds from the Commonwealth of Virginia during the fiscal year. Of these funds \$11.8M was to be used for operations and maintenance of plant, \$31.2M went to the Health System and \$5k for technology.

26. SUBSEQUENT EVENTS

On July 1, 2021 the VCU Alumni Foundation and MCV Alumni Foundation nonprofits were dissolved and aligned with the VCU Office of Development and Alumni Relations. A new VCU Alumni Council has been developed to enhance, unite and support its alumni worldwide.

On July 9, 2021 the College of Engineering Foundation signed a new agreement with South State Bank to restructure the terms of the existing line of credit. The \$5,500,000 outstanding balance was moved to a new term loan and the maximum line of credit limit was reduced from \$7,000,000 to \$5,000,000. The newly structured line of credit will be used for short term needs only. The new loan matures on July 15, 2026 and can be renewed thereafter.

On August 13, 2021 the College of Engineering Foundation received an anonymous gift in the amount of \$500,000. The gift is payable over three years with the first payment of \$200,000 due September 1, 2021.

Subsequent to year end, the VCU Real Estate Foundation entered into a new Development and Financing Agreement with the University to refinance the renovation, equipping and furnishing of the Broad and Belvidere Student Apartments. Under the terms of the agreement, the University will issue up to \$5,900,000 of its commercial paper general revenue pledge notes to provide funds to the foundation to finance the renovation project. The interest on the notes is a variable rate based on market rates at the time of the issuance or reissuance.

The VCU Real Estate Foundation will pay the University an amount equal to all debt service on the notes at least three business days before the University is required to pay such debt service. Principal is expected to be repaid by March 31, 2023. The agreement allows this date to be extended, if needed. The Foundation has borrowed \$4,390,000 under the agreement through August 24, 2021. The interest rates range from .07% to .12%.

On August 18, 2021, the VCU Real Estate Foundation borrowed \$5,576,557 on its line of credit to finance the purchase of real property. The property is being leased to the University for administrative use.

On October 29, 2021, the University Board of Visitors approved a \$22.575 million dollar project to purchase and construct a technology operations center. This project will be funded by a combination of tax-except commercial paper and long-term debt.

REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED)

SCHEDULE OF EMPLOYER'S SHARE OF NET PENSION LIABILITY
 For the Years Ending up to June 30, 2021, 2020, 2019, 2018, 2017, 2016 and 2015

University - State Employee	2021	2020	2019	2018	2017	2016	2015
Employer's portion of the net pension liability	5.53%	5.42%	5.26%	5.10%	5.12%	5.10%	4.97%
Employer's proportionate share of net pension liability	\$400,932,598	\$342,609,132	\$284,679,000	\$297,415,000	\$337,179,000	\$312,358,000	\$277,982,000
Employer's covered payroll	\$245,973,353	\$227,265,042	\$217,121,483	\$204,261,684	\$201,682,517	\$196,421,847	\$191,084,233
Employer's proportionate share of the net pension liability as a percentage of its covered payroll	163.00%	150.75%	131.12%	145.60%	167.18%	159.02%	145.48%
Plan fiduciary net position as a percentage of the total pension liability	72.15%	75.13%	77.39%	75.33%	71.29%	72.81%	74.28%

University - VaLORS	2021	2020	2019	2018	2017	2016	2015
Employer's portion of the net pension liability	1.39%	1.28%	1.22%	1.20%	1.15%	1.15%	1.06%
Employer's proportionate share of net pension liability	\$10,855,733	\$8,910,081	\$7,602,000	\$7,843,000	\$8,914,000	\$8,182,000	\$7,120,000
Employer's covered payroll	\$5,137,042	\$4,493,320	\$4,243,397	\$4,082,915	\$4,006,294	\$3,900,759	\$3,694,440
Employer's proportionate share of the net pension liability as a percentage of its covered payroll	211.32%	198.30%	179.15%	192.09%	222.50%	209.75%	192.72%
Plan fiduciary net position as a percentage of the total pension liability	65.74%	68.31%	69.56%	67.22%	61.01%	62.64%	63.05%

Authority	2021	2020	2019	2018	2017	2016	2015
Employer's portion of the net pension liability	0.50%	0.60%	0.67%	0.74%	0.79%	0.87%	0.94%
Employer's proportionate share of net pension liability	\$36,297,461	\$37,635,271	\$36,496,000	\$43,367,000	\$52,121,000	\$53,472,000	\$52,598,000
Employer's covered payroll	\$21,048,090	\$21,067,304	\$24,977,594	\$32,650,805	\$34,987,924	\$38,331,215	\$41,277,334
Employer's proportionate share of the net pension liability as a percentage of its covered payroll	172.45%	178.64%	146.11%	132.82%	148.97%	139.50%	127.43%
Plan fiduciary net position as a percentage of the total pension liability	72.15%	75.13%	77.39%	75.33%	71.29%	72.81%	74.28%

Schedule is intended to show information for 10 years. Since 2021 is the seventh year for this presentation, there are only seven years available. However, additional years will be included as they become available. The amounts presented have a measurement date of the previous year end.

SCHEDULE OF EMPLOYER CONTRIBUTIONS
NET PENSION LIABILITY

University: State Employee

Plan for the year ended June 30,	Contributions Relation to			Employer's Covered Payroll	Contributions as a % of Covered Payroll
	Contractually Required Contribution	Contractually Required Contribution	Contribution Deficiency (Excess)		
2021	\$34,504,990	\$34,504,990	\$0	\$239,100,966	14.4%
2020	\$33,135,452	\$33,135,452	\$0	\$245,973,353	13.5%
2019	\$30,896,378	\$30,896,378	\$0	\$227,265,042	13.6%
2018	\$29,337,693	\$29,337,693	\$0	\$217,121,483	13.5%
2017	\$27,649,005	\$27,649,005	\$0	\$204,261,684	13.5%
2016	\$28,015,041	\$28,015,041	\$0	\$201,682,517	13.9%
2015	\$23,961,950	\$23,961,950	\$0	\$196,421,847	12.2%

University: VaLORS Employee

Plan for the year ended June 30,	Contributions Relation to			Employer's Covered Payroll	Contributions as a % of Covered Payroll
	Contractually Required Contribution	Contractually Required Contribution	Contribution Deficiency (Excess)		
2021	\$955,841	\$955,841	\$0	\$4,318,450	22.1%
2020	\$1,108,315	\$1,108,315	\$0	\$5,137,042	21.6%
2019	\$1,011,096	\$1,011,096	\$0	\$4,493,320	22.5%
2018	\$893,608	\$893,608	\$0	\$4,243,397	21.1%
2017	\$856,350	\$856,350	\$0	\$4,082,915	21.0%
2016	\$751,154	\$751,154	\$0	\$4,006,294	18.7%
2015	\$684,450	\$684,450	\$0	\$3,900,759	17.5%

Authority

Plan for the year ended June 30,	Contributions Relation to			Employer's Covered Payroll	Contributions as a % of Covered Payroll
	Contractually Required Contribution	Contractually Required Contribution	Contribution Deficiency (Excess)		
2021	\$2,490,373	\$2,490,373	\$0	\$17,171,189	14.5%
2020	\$2,859,065	\$2,859,065	\$0	\$21,048,090	13.6%
2019	\$3,114,190	\$3,114,190	\$0	\$21,067,304	14.8%
2018	\$3,602,983	\$3,602,983	\$0	\$24,977,594	14.4%
2017	\$3,926,430	\$3,926,430	\$0	\$32,650,805	12.0%
2016	\$4,761,770	\$4,761,770	\$0	\$34,987,924	13.6%
2015	\$4,145,864	\$4,145,864	\$0	\$38,331,215	10.8%

Schedule is intended to show information for 10 years. 2015 was the first year for this presentation. Additional years will be included as they become available.

SCHEDULE OF EMPLOYER'S SHARE OF NET OPEB LIABILITY
GROUP LIFE INSURANCE PROGRAM

For the Years Ending up to June 30, 2021, 2020, 2019 and 2018

University	2021	2020	2019	2018
Employer's portion of the net GLI OPEB liability (asset)	2.42%	2.37%	2.34%	2.30%
Employer's proportionate share of net GLI OPEB liability (asset)	\$40,375,659	\$38,559,536	\$35,577,000	\$34,569,000
Employer's covered payroll	\$497,918,770	\$464,513,764	\$444,778,200	\$422,276,388
Employer's proportionate share of the net GLI OPEB liability (asset) as a percentage of its covered payroll	8.11%	8.30%	8.00%	8.19%
Plan fiduciary net position as a percentage of the total GLI OPEB liability (asset)	52.64%	52.00%	51.22%	48.86%

Schedule is intended to show information for 10 years. 2021 was the fourth year for this presentation, and additional years will be included as they become available.

The amounts presented have a measurement date of the previous year end.

SCHEDULE OF EMPLOYER CONTRIBUTIONS
GROUP LIFE INSURANCE PROGRAM

University

Plan for the year ended June 30,	Contributions			Employer's Covered Payroll	Contribution s as a % of Covered Payroll
	Contractually Required Contribution	Relation to Contractually Required Contribution	Contribution Deficiency (Excess)		
2021	\$2,617,410	\$2,617,410	\$0	\$488,185,466	0.5%
2020	\$2,603,903	\$2,603,903	\$0	\$497,918,770	0.5%
2019	\$2,441,940	\$2,441,940	\$0	\$464,513,764	0.5%
2018	\$2,319,624	\$2,319,624	\$0	\$444,778,200	0.5%
2017	\$2,193,253	\$2,193,253	\$0	\$422,276,388	0.5%
2016	\$2,433,216	\$2,433,216	\$0	\$411,845,386	0.6%
2015	\$2,340,317	\$2,340,317	\$0	\$396,819,296	0.6%
2014	\$1,808,327	\$1,808,327	\$0	\$382,916,340	0.5%
2013	\$1,323,357	\$1,323,357	\$0	\$354,104,353	0.4%
2012	\$389,172	\$389,172	\$0	\$345,496,078	0.1%

SCHEDULE OF EMPLOYER'S SHARE OF NET OPEB LIABILITY
HEALTH INSURANCE CREDIT PROGRAM

For the Years Ending up to June 30, 2021, 2020, 2019 and 2018

University	2021	2020	2019	2018
Employer's portion of the net HIC OPEB liability (asset)	6.88%	6.79%	6.59%	6.53%
Employer's proportionate share of net HIC OPEB liability (asset)	\$63,153,677	\$62,650,138	\$60,142,000	\$59,419,000
Employer's covered payroll	\$495,637,268	\$462,500,563	\$443,037,262	\$421,549,820
Employer's proportionate share of the net HIC OPEB liability (asset) as a percentage of its covered payroll	12.74%	13.55%	13.57%	14.10%
Plan fiduciary net position as a percentage of the total HIC OPEB liability (asset)	12.02%	10.56%	9.51%	8.03%
Authority	2021	2020	2019	2018
Employer's portion of the net HIC OPEB liability (asset)	0.62%	0.69%	0.82%	0.90%
Employer's proportionate share of net HIC OPEB liability (asset)	\$5,654,550	\$6,373,900	\$7,495,000	\$8,180,000
Employer's covered payroll	\$38,961,735	\$49,072,000	\$42,434,663	\$47,623,512
Employer's proportionate share of the net HIC OPEB liability (asset) as a percentage of its covered payroll	14.51%	12.99%	17.66%	17.18%
Plan fiduciary net position as a percentage of the total HIC OPEB liability (asset)	12.02%	10.56%	9.51%	8.03%

Schedule is intended to show information for 10 years. 2021 was the fourth year for this presentation, and additional years will be included as they become available.

The amounts presented have a measurement date of the previous year end.

SCHEDULE OF EMPLOYER CONTRIBUTIONS
HEALTH INSURANCE CREDIT PROGRAM

University

Plan for the year ended June 30,	Contributions Relation to			Employer's Covered Payroll	Contributions as a % of Covered Payroll
	Contractually Required Contribution	Contractually Required Contribution	Contribution Deficiency (Excess)		
2021	\$5,460,793	\$5,460,793	\$0	\$485,870,358	1.1%
2020	\$5,782,268	\$5,782,268	\$0	\$495,637,268	1.2%
2019	\$5,436,235	\$5,436,235	\$0	\$462,500,563	1.2%
2018	\$5,228,683	\$5,228,683	\$0	\$443,037,261	1.2%
2017	\$4,951,561	\$4,951,561	\$0	\$421,549,820	1.2%
2016	\$4,313,368	\$4,313,368	\$0	\$410,776,125	1.1%
2015	\$4,146,910	\$4,146,910	\$0	\$395,699,109	1.0%
2014	\$3,818,857	\$3,818,857	\$0	\$381,881,465	1.0%
2013	\$3,405,310	\$3,405,310	\$0	\$353,525,732	1.0%
2012	\$344,424	\$344,424	\$0	\$344,413,443	0.1%

SCHEDULE OF EMPLOYER'S SHARE OF NET OPEB LIABILITY
LINE OF DUTY ACT PLAN

For the Years Ending up to June 30, 2021, 2020, 2019 and 2018

	University			
	2021	2020	2019	2018
Employer's portion of the net LODA OPEB liability (asset)	0.48%	0.43%	0.47%	0.42%
Employer's proportionate share of net LODA OPEB liability	\$2,001,016	\$1,547,122	\$1,486,000	\$1,093,000
Employer's covered-employee payroll	N/A*	N/A*	N/A*	N/A*
Employer's proportionate share of the net LODA OPEB liability (asset) as a percentage of its covered-employee payroll	N/A*	N/A*	N/A*	N/A*
Plan fiduciary net position as a percentage of the total LODA OPEB liability (asset)	1.02%	0.79%	0.60%	1.30%

Schedule is intended to show information for 10 years. 2021 was the fourth year for this presentation, and additional years will be included as they become available.

The amounts presented have a measurement date of the previous year end.

* The contributions for the Line of Duty Act Program are based on the number of participants in the program using a per capita-based contribution versus a payroll-based contribution. Therefore, covered-employee payroll is the relevant measurement, which is the total payroll of the employees in the OPEB Plan.

SCHEDULE OF EMPLOYER CONTRIBUTIONS
LINE OF DUTY ACT PLAN

University	Contributions			Contributions	
	Contractually Required Contribution	Contractually Required Contribution	Relation to Contribution Deficiency (Excess)	Employer's Covered-Employee Payroll	as a % of Covered Employee Payroll
Plan for the year ended June 30,					
2021	\$66,710	\$66,710	\$0	N/A*	N/A*
2020	\$64,931	\$64,931	\$0	N/A*	N/A*
2019	\$57,873	\$57,873	\$0	N/A*	N/A*
2018	\$50,496	\$50,496	\$0	N/A*	N/A*
2017	\$44,822	\$44,822	\$0	N/A*	N/A*
2016	\$48,252	\$48,252	\$0	N/A*	N/A*
2015	\$48,252	\$48,252	\$0	N/A*	N/A*
2014	\$48,021	\$48,021	\$0	N/A*	N/A*
2013	\$35,561	\$35,561	\$0	N/A*	N/A*
2012	\$0	\$0	\$0	N/A*	N/A*

* The Line of Duty Program (LODA) includes full-time employees, part-time employees and volunteers. Contributions for the program are based on the number of participants in the program using a per capita-based contributions versus a payroll-based contribution. Therefore, covered-employee payroll is the relevant measurement, which is the total payroll of the employees in the OPEB plan.

SCHEDULE OF EMPLOYER'S SHARE OF NET OPEB LIABILITY
VIRGINIA SICKNESS AND DISABILITY PROGRAM

For the Years Ending up to June 30, 2021, 2020, 2019 and 2018

University	2021	2020	2019	2018
Employer's portion of the net VSDP OPEB liability (asset)	5.52%	5.39%	5.18%	5.07%
Employer's proportionate share of net VSDP OPEB liability (asset)	(\$12,185,877)	(\$10,567,921)	(\$11,677,000)	(\$10,418,000)
Employer's covered payroll	\$239,275,953	\$218,024,883	\$203,545,787	\$185,049,708
Employer's proportionate share of the net VSDP OPEB liability (asset) as a percentage of its covered payroll	(5.09%)	(4.85%)	(5.74%)	(5.63%)
Plan fiduciary net position as a percentage of the total VSDP OPEB liability	181.88%	167.18%	194.74%	186.63%

Schedule is intended to show information for 10 years. 2021 was the fourth year for this presentation, and additional years will be included as they become available.

The amounts presented have a measurement date of the previous year end.

SCHEDULE OF EMPLOYER CONTRIBUTIONS
VIRGINIA SICKNESS AND DISABILITY PROGRAM

University

Plan for the year ended June 30,	Contributions Relation to			Employer's Covered Payroll	Contributions as a % of Covered Payroll
	Contractually Required Contribution	Contractually Required Contribution	Contribution Deficiency (Excess)		
2021	\$1,429,849	1,429,849	\$0	\$234,051,874	0.6%
2020	\$1,476,448	1,476,448	\$0	\$239,275,953	0.6%
2019	\$1,361,365	\$1,361,365	\$0	\$218,024,883	0.6%
2018	\$1,343,402	\$1,343,402	\$0	\$203,545,787	0.7%
2017	\$1,221,414	\$1,221,414	\$0	\$185,049,708	0.7%
2016	\$1,192,441	\$1,192,441	\$0	\$180,667,862	0.7%
2015	\$1,141,021	\$1,141,021	\$0	\$174,915,547	0.7%
2014	\$796,824	\$796,824	\$0	\$169,539,538	0.5%
2013	\$786,113	\$786,113	\$0	\$174,853,924	0.4%
2012	\$0	\$0	\$0	\$181,503,118	0.0%

SCHEDULE OF EMPLOYER'S SHARE OF OPEB LIABILITY
 PRE-MEDICARE RETIREES HEALTH PROGRAM
 For the Years Ending up to June 30, 2021, 2020, 2019 and 2018

University				
	2021	2020	2019	2018
Employer's portion of the OPEB liability (asset)	6.96%	6.81%	6.65%	6.48%
Employer's proportionate share of OPEB liability (asset)	\$39,570,323	\$46,230,342	\$66,903,906	\$84,150,119
Employer's covered-employee payroll	\$506,250,943	\$475,713,356	\$452,007,927	\$437,766,050
Employer's proportionate share of the Retiree Healthcare OPEB liability as a percentage of its covered employee payroll	7.8%	9.7%	14.8%	19.2%
Authority				
	2021	2020	2019	2018
Employer's portion of the OPEB liability (asset)	0.35%	0.39%	0.43%	0.47%
Employer's proportionate share of OPEB liability (asset)	\$1,988,099	\$2,655,024	\$4,347,621	\$6,163,705
Employer's covered-employee payroll	\$22,472,000	\$18,308,669	\$18,552,352	\$20,659,339
Employer's proportionate share of the Retiree Healthcare OPEB liability as a percentage of its covered employee payroll	8.8%	14.5%	23.4%	29.8%

Schedule is intended to show information for 10 years. 2020 was the forth year for this presentation, and additional years will be included as they become available.
 The amounts presented have a measurement date of the previous year end.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

VRS State Employee Pension Plan, Group Life Insurance Program, Health Insurance Credit Program, Line of Duty Act Program and Disability Insurance Program

Changes of benefit terms - There have been no actuarially material changes to the system benefit provisions since the prior actuarial valuation.

Changes of assumptions - The actuarial assumptions used in the June 30, 2019, valuation were based on the results of an actuarial experience study for the period from July 1, 2012, through June 30, 2016, except the change in the discount rate, which was based on VRS Board action effective as of July 1, 2019. Changes to the actuarial assumptions as a result of the experience study and VRS Board action are as follows:

General State Employees (VRS, GLI, HIC, LODA, VSDP):

Mortality Rates (Pre-retirement, post-retirement healthy and disabled)	Updated to a more current mortality table - RP - 2014 projected to 2020
Retirement Rates	Lowered rates at older ages and changed final retirement from 70 to 75
Withdrawal Rates	Adjusted rates to better fit experience at each year age and service through 9 years of service
Disability Rates	Adjusted rates to better match experience
Salary Scale	No change
Line of Duty Disability	Increased rate from 14% to 25%
Discount Rate (VRS, GLI, HIC, VSDP):	Decrease rate from 7.00% to 6.75%

Teachers (GLI):

Mortality Rates (Pre-retirement, post-retirement healthy and disabled)	Updated to a more current mortality table - RP - 2014 projected to 2020
Retirement Rates	Lowered rates at older ages and changed final retirement from 70 to 75
Withdrawal Rates	Adjusted rates to better fit experience at each year age and service through 9 years of service
Disability Rates	Adjusted rates to better match experience

Salary Scale	No change
Discount Rate (VRS, GLI, HIC, VSDP):	Decrease rate from 7.00% to 6.75%

SPORS Employees (GLI, HIC, LODA, VSDP):

Mortality Rates (Pre-retirement, post-retirement healthy and disabled)	Updated to a more current mortality table – RP-2014 projected to 2020 and reduced margin for future improvement in accordance with experience
Retirement Rates	Increased age 50 rates and lowered rates at older ages
Withdrawal Rates	Adjusted rates to better fit experience
Disability Rates	Adjusted rates to better match experience
Salary Scale	No change
Line of Duty Disability	Increased rate from 60% to 85%
Discount Rate (VRS, GLI, HIC, VSDP):	Decrease rate from 7.00% to 6.75%

VaLORS Employees (VRS, GLI, HIC, LODA, VSDP):

Mortality Rates (Pre-retirement, post-retirement healthy and disabled)	Updated to a more current mortality table – RP – 2014 projected to 2020 and reduced margin for future improvement in accordance with experience
Retirement Rates	Increased age 50 rates and lowered rates at older ages
Withdrawal Rates	Adjusted rates to better fit experience at each year age and service through 9 years of service
Disability Rates	Adjusted rates to better match experience
Salary Scale	No change
Line of Duty Disability	Decreased rate from 50% to 35%

Discount Rate (VRS, GLI, HIC, VSDP):	Decrease rate from 7.00% to 6.75%
--------------------------------------	-----------------------------------

JRS Employees (GLI, HIC):

Mortality Rates (Pre-retirement, post-retirement healthy and disabled)	Updated to a more current mortality table - RP-2014 projected to 2020
Retirement Rates	Decreased rates at first retirement eligibility
Withdrawal Rates	No change
Disability Rates	Removed disability rates
Salary Scale	No change
Discount Rate (VRS, GLI, HIC, VSDP):	Decrease rate from 7.00% to 6.75%

Largest Ten Locality Employers - General Employees (GLI):

Mortality Rates (Pre-retirement, post-retirement healthy and disabled)	Updated to a more current mortality table - RP - 2014 projected to 2020
Retirement Rates	Lowered rates at older ages and extended final retirement from 70 to 75
Withdrawal Rates	Adjusted termination rates to better fit experience at each year age and service year
Disability Rates	Lowered disability rates
Salary Scale	No change
Line of Duty Disability	Increased rate from 14% to 20%
Discount Rate (VRS, GLI, HIC, VSDP):	Decrease rate from 7.00% to 6.75%

Non-Largest Ten Locality Employers - General Employees (GLI):

Mortality Rates (Pre-retirement, post-retirement healthy and disabled)	Updated to a more current mortality table - RP - 2014 projected to 2020
--	---

Retirement Rates	Lowered rates at older ages and extended final retirement from 70 to 75
Withdrawal Rates	Adjusted termination rates to better fit experience at each year age and service year
Disability Rates	Lowered disability rates
Salary Scale	No change
Line of Duty Disability	Increased rate from 14% to 15%
Discount Rate (VRS, GLI, HIC, VSDP):	Decrease rate from 7.00% to 6.75%

Largest Ten Locality Employers - Hazardous Duty Employees (GLI) and Largest Ten Locality Employers - Public Safety Employees (LODA):

Mortality Rates (Pre-retirement, post-retirement healthy and disabled)	Updated to a more current mortality table - RP - 2014 projected to 2020
Retirement Rates	Lowered rates at older ages
Withdrawal Rates	Adjusted termination rates to better fit experience at each age and service year
Disability Rates	Increased disability rates
Salary Scale	No change
Line of Duty Disability	Increased rate from 60% to 70%
Discount Rate (VRS, GLI, HIC, VSDP):	Decrease rate from 7.00% to 6.75%

Non-Largest Ten Locality Employers - Hazardous Duty Employees (GLI) and Non-Largest Ten Locality Employers - Public Safety Employees (LODA):

Mortality Rates (Pre-retirement, post-retirement healthy and disabled)	Updated to a more current mortality table - RP - 2014 projected to 2020
Retirement Rates	Increased age 50 rates and lowered rates at older ages

Withdrawal Rates	Adjusted termination rates to better fit experience at each age and service year
Disability Rates	Adjusted rates to better match experience
Salary Scale	No change
Line of Duty Disability	Decreased rate from 60% to 45%
Discount Rate (VRS, GLI, HIC, VSDP):	Decrease rate from 7.00% to 6.75%

Pre-Medicare Retirees Health Program

There are no assets accumulated in a trust to pay related benefits.

Changes of benefit terms – There have been no changes to the benefit provisions since the prior actuarial valuation.

Changes of assumptions – The following assumptions were updated since the June 30, 2019 valuation based on recent experience:

- Spousal Coverage – reduced that rate from 25% to 20%
- Retiree Participation – reduced the rate from 50% to 45%

Spousal coverage and retiree participation were both reduced based on a blend of recent experience and the prior year assumptions. The mortality assumption was modified slightly to reflect mortality improvement projection scale BB, including age over 65 in pre-retirement mortality base rates.

No excise tax has been reflected due to the SECURE Act. Among the provisions was a repeal of three taxes and fees that were originally intended to help fund the Affordable Care Act (ACA): i) the excise tax on high-cost health plans (Cadillac tax); ii) the annual fee on health insurance providers; and iii) the medical device excise tax.

The trend rates were updated based on economic conditions as of June 30, 2020. Additionally, the discount rate was decreased from 3.51% to 2.21% based on the Bond Buyers GO 20 Municipal Bond Index.



Staci A. Henshaw, CPA
Auditor of Public Accounts

Commonwealth of Virginia

Auditor of Public Accounts

P.O. Box 1295
Richmond, Virginia 23218

December 9, 2021

The Honorable Ralph S. Northam
Governor of Virginia

The Honorable Kenneth R. Plum
Chairman, Joint Legislative Audit
and Review Commission

Board of Visitors
Virginia Commonwealth University

INDEPENDENT AUDITOR'S REPORT

Report on Financial Statements

We have audited the accompanying financial statements of the business-type activities and aggregate discretely presented component units of Virginia Commonwealth University, a component unit of the Commonwealth of Virginia, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the aggregate discretely presented component units of the University, which are discussed in Note 1. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the component units of the University, is based on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the component units of the University that were audited by other auditors upon whose reports we are relying were audited in accordance with auditing standards generally accepted in the United States of America, but not in accordance with Government Auditing Standards.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities and aggregate discretely presented component units of the University as of June 30, 2021, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the following be presented to supplement the basic financial statements: Management's Discussion and Analysis on pages 3 through 11; the Schedule of Employer's Share of Net Pension Liability and the Schedule of Employer Contributions on pages 113 through 114; the Schedule of Employer's Share of Net OPEB Liability and the Schedule of Employer Contributions for the Group Life Insurance Program, Health Insurance Credit Program, Line of Duty Act Plan, and Virginia Sickness and Disability Program on pages 115 through 118; the Schedule of Employer's Share of OPEB Liability for the Pre-Medicare Retirees Health Program on page 119; and the Notes to the Required Supplementary Information on pages 121 through 125. Such information, although not a part of the basic financial statements, is required by the

Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated December 9, 2021, on our consideration of the University's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the University's internal control over financial reporting and compliance.

Staci A. Henshaw
AUDITOR OF PUBLIC ACCOUNTS

JMR/clj

Board of Visitors

H. Benson Dendy III, Rector

Carolina Espinal, Vice Rector

Pamela El
Peter Farrell
Andrew Florance
Todd P. Haymore
Gopinath Jadhav
Carmen Lomellin
Edward L. McCoy

Tyrone E. Nelson
Keith T. Parker
Tonya Parris-Wilkins
Coleen Santa Ana
Stuart C. Siegel
Alexis Swann
Shantaram Talegaonkar

Administrative Officers

Michael Rao, President

Gail Hackett, Provost and Senior Vice President for Academic Affairs

Arthur L. Kellermann, Senior Vice President for Health Sciences and Chief Executive Officer of the VCU Health System

Karol Gray, Senior Vice President and Chief Financial Officer

Meredith Weiss, Vice President for Administration

Aashir Nasim, Vice President for Institutional Equity, Effectiveness and Success

P. Srirama Rao, Vice President for Research and Innovation

Jay Davenport, Vice President for Development and Alumni Relations

Grant Heston, Vice President for University Relations

Ed McLaughlin, Vice President and Director of Athletics

Tomikia LeGrande, Vice President for Strategy, Enrollment Management and Student Success