



# VCU

VIRGINIA COMMONWEALTH UNIVERSITY  
BOARD OF VISITORS RETREAT  
THE JEFFERSON HOTEL – DOMINION ROOM  
101 WEST FRANKLIN STREET  
RICHMOND, VA

**AGENDA**  
**1:00 P.M.**  
**AUGUST 15, 2019**

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| <b>1. CALL TO ORDER and WELCOME</b>        | Mr. Keith Parker, <i>Rector</i><br>Dr. Michael Rao, <i>President</i>            |
| <b>2. PRESIDENT’S STRATEGIC PRIORITIES</b> | Dr. Michael Rao, <i>President</i>   |
| <b>3. LEGISLATIVE PRIORITIES 2020</b>      | Mr. Matthew Conrad, <i>Executive Director Government Relations</i>              |
| <b>4. VCU REAL INITIATIVE</b>              | Dr. Gail Hackett, <i>Provost and Senior Vice President for Academic Affairs</i> |
| <b>5. DIVERSITY AND INCLUSION</b>          | Dr. Aashir Nasim, <i>Vice President for Diversity and Inclusion</i>             |
| <b>6. RECESS</b>                           | Mr. Keith Parker, <i>Rector</i>   |

**AGENDA**  
**8:45 A.M.**  
**AUGUST 16, 2019**

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| <b>7. RECONVENE MEETING and WELCOME</b>   | Mr. Keith Parker, <i>Rector</i><br>Dr. Michael Rao, <i>President</i> |
| <b>8. TRENDS AND ISSUES IN HIGHER EDUCATION</b>                                     | Dr. Cathy A. Trower  |
| <b>9. BEST PRACTICES FOR HIGH PERFORMING BOARDS</b>                                 | Dr. Cathy A. Trower  |
| <b>10. BOARD ENGAGEMENT AND MOVING FORWARD – PUTTING BEST PRACTICES TO THE TEST</b> | Dr. Cathy A. Trower  |
| <b>11. ADJOURNMENT</b>  | Mr. Keith Parker, <i>Rector</i>                                      |