1. CALL TO ORDER
2 minutes (9:45-9:47 a.m.)

Mr. Andrew Florance, Chair

2. ACTION ITEMS
15 minutes (9:47-10:02 a.m.)

Mr. Andrew Florance, Chair

a. Approval of March 24, 2023 Meeting Minutes
b. Amendment to 2022-2028 Six-Year Capital Plan, Arts and Innovation Academic Building
c. Design Review and Approval of Project Plans, Arts and Innovation Academic Building
d. Resolution to Approve the 2024-2030 Six-Year Capital Plan
e. Resolution to Initiate a Major Capital Project, Athletics Village Phase I - Outdoor Track Facilities and Practice Fields

3. REPORT FROM VICE PRESIDENT FOR ADMINISTRATION
30 minutes (10:02-10:32 a.m.)

Dr. Meredith Weiss,
Vice President for Administration

Mr. Alex Henson,
Chief Information Officer

b. ONE VCU Sustainability Plan Update
c. Technology Services Update and Metrics

4. MISCELLANEOUS REPORTS
1 minute (10:32-10:33 a.m.)

For Informational Purposes Only

Mr. Andrew Florance, Chair

a. Capital Projects Update
b. Administration Dashboard

5. CLOSED SESSION – Freedom of Information
8 minutes (10:33-10:41 a.m.)

Mr. Andrew Florance, Chair

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1 The start time for the Board of Visitors meeting is approximate only. The meeting may begin either before or after the listed approximate start time as Board members are ready to proceed.

Page 1 of 2
6. RETURN TO OPEN SESSION AND CERTIFICATION
   2 minutes (10:41-10:43 a.m.)
   Mr. Andrew Florance, Chair

7. OTHER BUSINESS
   10:44 a.m.
   Mr. Andrew Florance, Chair

8. ADJOURNMENT
   10:45 a.m.
   Mr. Andrew Florance, Chair

In accordance with the Board’s operating procedures and in compliance with the Virginia Freedom of Information Act, there will be no opportunity for public comment at this meeting.
Amendment to the 2022-2028 Six-Year Capital Plan
Arts and Innovation Academic Building, 501 West Broad Street

Background
VCU seeks approval to amend the university’s 2022-2028 Six-Year Capital Plan to reflect the revised amount of funding for the Arts and Innovation Academic Building (AIAB). The VCU Board of Visitors approved this project in May 2019 as part of the Six-Year Capital Plan at an estimated cost of $181M. The 2022 General Assembly later approved $163M in state funding for the project, with the understanding that the balance of $18M would be funded by the university. Since then, the state and VCU have worked collaboratively to address cost increases due to inflation, construction expenses, anticipated supply chain disruptions, cost premiums for high rise construction and schedule impacts. This collaborative analysis between VCU and the Virginia Department of General Services, which included value engineering efforts, arrived at a revised cost of $253M.

Considerations
The proposed 212,652 square foot AIAB will be located on the southeast corner of Broad and Belvidere Streets, consolidating our nationally prominent arts and innovation programs into a single location. It will be home to new hybrid classroom-laboratories, interdisciplinary performance and makerspaces, and creative incubators for rapidly growing partnerships across arts, business, medicine and engineering.

Along with the Institute for Contemporary Art at the southwest corner of Broad and Belvedere, the AIAB will anchor the east side of the VCU Monroe Park Campus and act as a "front door" highlighting the university's status as a premier arts institution and providing a link to the downtown Richmond Arts District.

Costs and funding
$232.4M will be funded by the state with the balance of $20.6M funded by the university.

Recommendation
Authorize an amendment of the university’s 2022-2028 Six-Year Capital Plan to reflect the revised $253M funding for the AIAB.
Design Review and Approval of Project Plans
Arts and Innovation Academic Building

**Background**
The proposed 212,652 square foot Arts and Innovation Academic Building (AIAB) will be located on the southeast corner of Broad and Belvidere Streets, consolidating nationally prominent arts and innovation programs into a single location.

The VCU Board of Visitors approved this project in May 2019 as part of the Six-Year Capital Plan. VCU now seeks the board’s review and approval of project plans, which is required by the VCU Management Agreement.

The project plans depict the design of the project by illustrating the functional layout and adjacencies of the building. The project plans were developed collaboratively with the design architect, William Rawn Associates, as well as the VCU School of the Arts, VCU daVinci Center for Innovation, VCU School of the Arts Center for the Creative Economy, and VCU Facilities Management.

**Recommendation**
Approve the project plans for the AIAB.
ARTS AND INNOVATION
ACADEMIC BUILDING

VIRGINIA
COMMONWEALTH
UNIVERSITY

RICHMOND, VA

AARB

PRELIMINARY DESIGN
MEETING 2

JANUARY 20, 2023

DEB PROJECT NUMBER: 236-1850-000

WILLIAM RAWN ASSOCIATES | Architects, Inc +

GLAVÉ & HOLMES
ARCHITECTURE

waterstreetstudio
LANDSCAPE ARCHITECTS
CIVIL ENGINEERS

ARTS AND INNOVATION
ACADEMIC BUILDING
Resolution to Approve the 2024-2030 Six-Year Capital Plan

Background
The university’s proposed Six-Year Capital Plan is a prioritization of key projects outlined in the ONE VCU Master Plan. As part of the Commonwealth’s biennial budget process, the university prepares a six-year projection of capital outlay needs. The governor evaluates the university’s projected capital outlay needs and incorporates recommendations into the state Executive Budget for consideration by the General Assembly. The current 2022-2028 Six-Year Capital Plan was approved by the Board of Visitors in May 2021.

The proposed 2024-2030 Six-Year Capital Plan includes prioritized capital projects the university anticipates initiating over the next six years. The projects are categorized as those requiring state financial support (“State Projects”) and those which can be accomplished with other funding sources (“University Projects”), the latter of which includes public-private partnerships (“P3s”). The timeline in the Six-Year Capital Plan is optimistic and projects are often carried forward to future bienniums.

The Board of Visitors approves the 2024-2030 Six-Year Capital Plan, to include:

- The State Project funding request to the governor; and
- University Projects (including P3s) which are not submitted to the governor

Recommendation
Approve the resolution for the 2024-2030 Six-Year Capital Plan.
BE IT RESOLVED, the Virginia Commonwealth University Board of Visitors approves the Virginia Commonwealth University Six-Year Capital Outlay Plan for 2024-2030, as presented in Appendix A.
## 2024-2026 Biennium

Costs are estimated and will be revised through the design process

<table>
<thead>
<tr>
<th>Project</th>
<th>State general fund</th>
<th>Cash/private</th>
<th>Debt</th>
<th>P3</th>
<th>Total</th>
</tr>
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<tbody>
<tr>
<td><strong>State projects</strong></td>
<td></td>
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<tr>
<td>VCU Dentistry Center</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Student Housing Renovation - Johnson Hall</td>
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<td>Athletic Village - Tennis Center</td>
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<td>Athletic Village - Outdoor Track Facilities &amp; Practice Fields (Replaces Sports Backers Stadium)</td>
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<td>$2,505,815</td>
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<td>Student Housing - Honors Undergraduate</td>
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## 2026-2028 Biennium

Costs are estimated and will be revised through the design process

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<th>Debt</th>
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<td>Arts &amp; Innovation Academic Building Equipment</td>
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<td>Student Housing - Academic Medical Center Campus</td>
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## 2028-2030 Biennium

Costs are estimated and will be revised through the design process

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<th>Cash/private</th>
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<td>Interdisciplinary Health Sciences Academic Building, including Library &amp; Innovation Center</td>
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Resolution to Authorize the Initiation of a Major Capital Project  
Athletics Village Phase I: Outdoor Track Facilities and Practice Fields

**Background**
The Athletics Village was initially included in VCU’s 2022-2028 Six-Year Capital Plan and was approved by the Board of Visitors in May 2021. This is a request for authorization to initiate this major capital project, as required by VCU’s Management Agreement, for Phase I: Outdoor Track Facilities and Practice Fields, which is a replacement for the current Sports Backers Stadium.

**Considerations**
VCU Athletics currently falls below its peer average for sport and recreation space, with approximately a quarter of existing facilities in need of major renovation. An off-campus VCU Athletics Village will offer new sports fields and facilities, including a tennis center, soccer stadium, outdoor track stadium, practice fields, and a multi-purpose facility. The construction of these new facilities allows certain on-campus real estate currently used for athletic facilities to once again be used for academic and student needs. These new facilities will also reduce travel and increase practice times for teams, as well as offer new opportunities for community impact through youth programming.

**Size and scope**
The VCU Management Agreement states that the Board of Visitors shall authorize the initiation of each major capital project by approving its size, scope, budget and funding.

The development of the Athletics Village will take place in four phases:

- Phase 1: Outdoor Track Facilities and Practice Fields
- Phase 2: Tennis Center
- Phase 3: Soccer Stadium
- Phase 4: Indoor Field House

This approval is to initiate Phase I. The new outdoor track facilities and practice fields will consist of a 400 meter outdoor track with a natural turf infield to accommodate an NCAA soccer field. The outdoor track facilities, intended to replace those of the current Sports Backers Stadium, will contain seating for 2,000 spectators as well as locker rooms, concessions and storage. There will be two lighted practice fields, one of artificial turf and one of natural grass.

The size and scope will be refined through the planning phase and the board will be updated throughout the process.
Cost and funding
The estimated cost of Phase I: Outdoor Track Facilities and Practice Fields is $38M and will be funded by the sale of the Sports Backers Stadium property and private funds.

Recommendation
Approve the resolution to initiate a major capital project for the Athletics Village Phase I: Outdoor Track Facilities and Practice Fields.
RESOLUTION OF THE BOARD OF VISITORS
VIRGINIA COMMONWEALTH UNIVERSITY

AUTHORIZATION TO INITIATE A MAJOR CAPITAL PROJECT FOR A
ATHLETICS VILLAGE PHASE I: OUTDOOR TRACK FACILITIES AND PRACTICE
FIELDS

WHEREAS, Chapter 6.1, Title 23 of the Code of Virginia of 1950, as amended (the "Virginia Code") establishes a public corporation under the name and style of Virginia Commonwealth University (the "University") which is governed by a Board of Visitors (the "Board") vested with the supervision, management and control of the University; and

WHEREAS, Title 23 of the Virginia Code classifies the University as an educational institution of the Commonwealth of Virginia; and

WHEREAS, by Chapter 10, Title 23.1 of the Virginia Code, the University entered into that certain “Management Agreement By and Between the Commonwealth of Virginia and The Rector and Visitors of Virginia Commonwealth University” (the “Management Agreement”) which was enacted as Chapter 594 of the Acts of Assembly of 2008 which, as amended, classifies the University as a public institution of higher education and empowers the University with the authority to undertake and implement capital projects, which include the acquisition of any interest in land, improvements on acquired land, capital leases, new construction, and building improvements and renovations; and

WHEREAS, the Management Agreement requires the Board of Visitors to authorize the initiation of each Major Capital Project (as defined in the Management Agreement) by approving its size, scope, budget, and funding; and

WHEREAS, the Board has been presented with plans for a Major Capital Project titled/consisting of Phase I: Outdoor Track Facilities and Practice Fields (the "Project"); and

WHEREAS, the cost of the Project is expected to be approximately $38M (the "Project Cost"); and

WHEREAS, the Board has determined it is desirable to authorize the initiation of the Project.

NOW, THEREFORE, BE IT RESOLVED, that the Board hereby authorizes and approves the Project, including the size, scope, budget and funding of the Project, as described in the materials presented to the Board; and

RESOLVED FURTHER, that, upon approval, this action shall take effect immediately.
Buildings & Grounds
Buildings & grounds

Grounds, safety and beautification

VCU Health System partnership projects
Successes

- STARS Gold rating
- LEED certification
- Performance contracting
- RamPantry & Free Store
- Institute for Sustainable Energy & Environment
- Alternative transportation
- Waste
Challenges
ONE VCU Sustainability Plan draft goals

Aligned with Quest 2028

**Ourselves**
Embed sustainability in the One VCU culture

**Our community**
Enhance student, patient, workforce and community health and well-being by restoring the natural environment and minimizing VCU’s environmental impact

**Our world**
Inspire sustainability innovation in research, education and healthcare to advance environmental health, human health, health equity and economic vitality
Technology Services
Who we are

9 UNIQUE AREAS OF EXPERTISE

290 STAFF MEMBERS INCLUDING 51 STUDENT WORKERS

140 APPLICATIONS, SYSTEMS & SERVICES
Where we are

- Student focus/students first
- Modernizing the learning environment
- Enhanced analytics
- Web usability and accessibility
- Health system partnerships
- Security and governance
Where we're going

Infrastructure optimization  Hybrid university  Diversity in IT  Improved service delivery  Strategic partnerships
Challenges

- Staffing & resources
- IT financial model
- Competing priorities
Advice?
Questions?
Projects under construction

**STEM Building**
Architect/engineer: Ballinger
Biennium: 2018-2020
Budget: $124,472,000
Contractor: Hourigan
Funding source: State supported debt, general fund
Status: Complete

**Description:**
This new six-story building is the gateway to foundational science and mathematics instruction for undergraduates at VCU. The need for STEM (science, technology, engineering and mathematics) class laboratory space is urgent based on a space needs analysis conducted in 2015. This is a single 169,000 square foot facility on state-owned land.

**Progress:**
Construction is complete. The ribbon cutting ceremony occurred on April 26. Move-in begins immediately in preparation for student programming this summer.

**Technology Operations Center**
Architect/engineer: PSH+
Biennium: 2022-2024
Budget: $31,375,000
Contractor: Mark Turner
Funding source: University debt
Status: On schedule

**Description:**
The 28,000 square foot facility will be located at 707 West Broad Street adjacent to the Technology Administration Building. The new facility will replace technology operations currently taking place at the state-owned Pocahontas Building. In April 2021, the Commonwealth of Virginia informed the university that it must vacate the Pocahontas Building by December 2023 to provide a site for the proposed Virginia Supreme Court Building. The new Technology Operations Center will serve as the primary data center and network operations hub for both Monroe Park and the Academic Health Sciences campuses, as well as the telecommunications hub for VCU Health. As such, it will directly or indirectly support all of VCU’s and much of VCU Health’s critical operations.

Lasted updated April 2023
Progress:
The foundational structure is complete. Envelope and internal systems elements are currently being installed. The project is on budget, however, has fallen a few weeks behind schedule. The VCU construction team continues to work on strategies for improving the schedule in order to meet the needed completion date.

Projects in the planning phase

Arts and Innovation Academic Building (AIAB)

Architect/engineer: William Rawn Associates  
Planning budget: $6,809,000  
Funding source: University funds and future general fund

Biennium: 2022-2024  
Contractor: Hourigan  
Status: On schedule

Description:
Positioned on the southeast corner of Broad and Belvidere Streets, across from the Institute for Contemporary Art at VCU and steps away from Fortune 500 companies and local startups, a new AIAB will provide a launch pad for critical digital and creative economy initiatives both on campus and in the city. The new AIAB will feature flexible classroom spaces, interdisciplinary performance venues, and makerspaces for rapidly growing partnerships across arts, business, humanities and sciences, medicine, and engineering. The new building will optimize VCU’s arts innovation programs by bringing them together under one roof in a modern facility, replacing old and outdated buildings.

Progress:
The VCU Board of Visitors approved this project in May 2019 as part of the Six-Year Capital Plan at an estimated cost of $181M. The 2022 General Assembly later approved state funding for the project. Since then, the state and VCU have worked collaboratively to address anticipated costs increases due to inflation, construction expenses, anticipated supply chain disruptions, cost premiums for high rise construction and schedule impacts. This collaborative analysis between VCU and the Virginia Department of General Services, which included value engineering efforts, arrived at a revised cost of $253M.

Last updated April 2023
Founders Hall Building Envelope Rehabilitation

Architect/engineer: Raymond Engineering 
Biennium: 2020-2022
Budget: $3,200,000
Contractor: TBD
Funding source: Maintenance Reserve
Status: Delayed

Description:
Founders Hall is located within the Historic Franklin Street District and houses several VCU College of Humanities and Sciences units. The building is experiencing significant water intrusion issues and requires repairs that include replacement of the roof as well as repairs to windows and the deteriorated masonry exterior.

Progress:
An initial public request for proposal resulted in minimal responses and costs that were higher than anticipated. The project was redesigned to better align scope with funding and is currently out for bid again.

VCU Dentistry Center

Architect/engineer: TBD 
Biennium: 2024-2026
Budget: $415,000,000 (estimated)
Contractor: TBD
Funding source: Future General Fund
Status: Planning

Description:
A new building for VCU’s School of Dentistry was initially included in VCU’s 2022-2028 Six-Year Capital Plan, which was approved by the Board of Visitors in May 2021. Based on an initial analysis, a new VCU Dentistry Center will be approximately 314,000 square feet and will provide state-of-the art education, equipment and technology serving more than 500 students.

Progress:
VCU has requested funding from the Commonwealth of Virginia for pre-planning.
10.9M Square feet added or renovated under President Rao’s leadership

70% Classrooms equipped for hybrid/hyflex instruction by Fall 2023

104% Increase in annual research reviews (bio-safety and radiation safety) from 2017 to 2022

.99 The compa-ratio for staff indicating “at-market” salary rates

40 Acres of land acquired for Athletics Village

141 kBtu/ft² VCU’s FY22 Energy Use Intensity (EUI). Lower than the national median for colleges and universities (180 kBtu/ft²)

92% VCU community reports feeling “safe” or “very safe”

43% Minority staff hires in 2022

.6% Land within the City of Richmond owned by VCU

$13.3M VCU FY22 construction and renovation spending with woman and minority-owned businesses

900K Estimated annual savings due to VCU HR’s executive search team

22 VCU buildings certified as LEED Silver or higher

VCU Administration

ACCIDENT RATES
% down from 2017 to 2022
Police: 52%
Facilities: 22%
Labs: 77%

Last updated March 2023
RESOLUTION OF CERTIFICATION

The Chair of the Administration Committee of the Board of Visitors of Virginia Commonwealth University will entertain a motion of certification that Virginia Commonwealth University hereby certifies that, to the best of each member’s knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session meeting to which this certification resolution applies, and (ii) only such public business matters as were identified in the motion convening the closed session meeting were heard, discussed or considered by the Administration Committee of the Board of Visitors of Virginia Commonwealth University.