ATTN:

Board of Visitors, Virginia Commonwealth University Governing Board, VCU Foundation

14 March, 2024

Dear members of VCU's Board of Visitors and Board members of the VCU Foundation,

We are writing to address current egregious employment practices affecting term faculty and Postdoctoral scholars at Virginia Commonwealth University, which we believe undermine the integrity and values of our institution and jeopardize student learning and success.

In Summer 2023, fourteen faculty members in the Department of Focused Inquiry received terminal contracts from the administration, strictly on the grounds of budgetary concerns and a lack of funding. Seven of those contracts will expire this summer, with seven more expiring next summer.

We know from enrollment data that the proposed firings (and the immediate resignation of six additional faculty, five of whom were not facing termination) have created a crisis of instructional capacity for General Education courses at VCU. If the firings proceed and no other action is taken, the Department of Focused Inquiry will be forced to hire, at a minimum, 34 adjuncts to teach in the fall of 2024 and 58 adjuncts in the fall of 2025. By fall 2025, adjuncts would outnumber full-time faculty.

Rather than reinstating the seven contracts set to expire this summer, VCU now plans to replace them by hiring Postdoctoral Teaching Fellows with terminal contracts.

This is not a financial savings to VCU. The Postdoctoral Teaching Fellow positions are listed at a salary commensurate to most Focused Inquiry faculty. The two-year term offered in their contracts actually provides fellows with more job security than any faculty member in the department—all of whom were converted to one-year contracts last summer. Hiring postdoctoral fellows as a 1:1 replacement for experienced faculty not only harms students and de-values the decades of service to VCU that Focused Inquiry faculty have provided, it undermines the central argument of VCU administration for the initial contract terminations, exposing them not as a budgetary necessity, but as targeted firings in a unit that houses some of VCU's most experienced faculty members, all of whom work closest with the students most in need of dedicated support.

Unsurprisingly, the decision to proceed with hiring Postdoctoral Fellows on two-year terminal contracts, despite the imminent expiration of 14 Focused Inquiry Faculty contracts due to alleged

budget concerns, has garnered significant backlash from the VCU community. This includes opposition from general faculty, the College of Humanities and Sciences Faculty Council, the Faculty Senate, and over 1,800 members of the broader university community. This overwhelming response reflects a collective concern for the welfare of our faculty and the quality of education at VCU.

Moreover, this job advertisement blatantly violates established VCU policies concerning the employment of Postdoctoral fellows. These policies are designed to ensure fellows receive appropriate resources for research and dedicated mentorship in their field of study; these postdoctoral positions completely lack both. This move not only disregards VCU's own standards but also exploits these early-career scholars at a vulnerable stage in their professional development.

VCU leadership rightly celebrates the caliber of our faculty, researchers, and students as uncommon. A postdoctoral appointment at VCU should be viewed nationally as a prestigious achievement, an investment in one's scholarship and teaching potential that is cultivated by rich mentorship over the course of the two fellowship years. Postdoctoral fellow positions at VCU should be desirable to the best and brightest doctoral candidates-nationally and right here in VCU's own excellent graduate programs. However, the confluence of factors surrounding this job listing expose it not only as a violation of postdoctoral policy and an exploitation of early-career scholars, but also an unnecessary and divisive move that pits VCU's doctoral candidates/postdocs, adjuncts, and term faculty-instructional job categories with the most precarity in their employment-against each other at exactly the moment when their collaboration in service of the student experience is most essential. Nationally, applicants will see that this job description lacks mention of the supports that make postdoctoral appointments valuable to emergent scholars and will approach the position with skepticism. Here at VCU, applicants will know the administrative decisions that led to the positions' creation and will not apply. More importantly, the best candidates for this role already exist here in our community: the existing full-time faculty who have been doing this work for decades and only need for their contracts to be reinstated.

We understand the Focused Inquiry Leadership has requested funds from the VCU Foundation to fund the hiring of Postdoctoral fellows to replace full time faculty. In light of the negative impact on students, the violations of internal VCU policy, and the widespread community opposition to this decision, we are urgently requesting the VCU Foundation publicly commit that they will not fund Postdoctoral fellows to replace full time faculty in the Department of Focused Inquiry, or any other Department.

The decision to replace experienced faculty with a short-term, transient workforce of adjuncts and Postdoctoral Fellows not only jeopardizes the quality of education VCU offers, but also

disregards the dedication and contributions of long-serving faculty members. Such actions threaten to erode the foundational values of our academic community, adversely affecting student retention rates and prosperity at VCU.

We call on the VCU Foundation and Board of Visitors to respond to the concerned members of the VCU community who will provide public comment during the BOV meeting on March 22, as well as to take down this job advertisement and instead reinstate the contracts of the full-time faculty for which these postdoc positions are designed to replace. Only by reinstating the contracts set to expire and honoring the policy on Postdoctoral employment can we ensure that we uphold the standards of excellence that define our university.

Signed,

Kristin Reed Faculty, Dept of Focused Inquiry

Ryan Cales Faculty, Dept of Focused Inquiry

Kim Zicafoose Faculty, Dept of Focused Inquiry

Maggie Unverzagt Goddard Postdoctoral Fellow, History

Liz Canfield
Associate Professor, Gender, Sexuality and Women's Studies

Cindy Hernandez Castro Graduate Student, Counseling Psychology PhD Program

Kay Coghill
Graduate Student, MATX

Emma Draga Undergraduate Student, Sociology, Philosophy

Jenna Gabriel
Doctoral Candidate and Adjunct Instructor, Art Education

Emily Csukardi

Academic Advisor, University Academic Advising and Adjunct Instructor, English

Sam Crawford

Graduate Student, Sociology

Jeffrey W. Murray

Professor, Department of Focused Inquiry

Delaney Savedge

VCU Alumna

Catherine Leary

Academic Advisor, Biology

Amber Cummings

Associate Director, University Academic Advising

Kailey King

Undergraduate Student, Art Education

Brad Birchett

Senior Academic Advisor, VCU School of the Arts

Frank Cha

Faculty, Dept of Focused Inquiry

Nancy Phaup

Adjunct Faculty, School of World Studies

Gavin Holdgreiwe

Academic Advisor, Richard T. Robertson School of Media & Culture

Claire Zitzow

Academic Advisor, School of the Arts

Chris Jordan

Academic Advisor, School of the Arts

Courtney Sviatko
Faculty, Department of Focused Inquiry

Sarah Briland Academic Advisor, School of the Arts

Ben Durham Concerned Virginia Citizen

Mark Wood Faculty, School of World Studies

Lisa Haber PhD candidate, VCU Integrative Life Sciences program

Vivian-Lee Taylor VCU Alumni

Andy Kane
Associate Director, Campus Learning Center, PhD Student, Education

Gabriel Reich Professor, School of Education

Sage Ginther UCWVA-VCU Undergraduate Student Committee

Jesse Goldstein Associate Professor, Sociology

Steph Vennetti Director of Academic Advising, Wilder School

Patrick Sivils
Systems Analyst, College of Humanities & Sciences

Beth Kreydatus
Faculty, Department of Focused Inquiry

Marshall Brooks
Faculty, Department of Family Medicine and Population Health

Daniel Sunshine Postdoctoral Fellow, History

Jenna Clancy VCU Staff

Nicole Anderson Ellis
Faculty, Department of Focused Inquiry

Cammie Justus-Smith Graduate Student, School of Education

Andrew Barnes Professor, Health Policy

Katharine Thompson Adjunct Instructor, School of the Arts

Harry Szabo Faculty, Department of Focused Inquiry

Ty Phelps
Faculty, Department of English, VCU Libraries

James Ian Randall Graduate Student, VCU History Department MA Program

Nico Gravini CHS Undergrad

Kelsey Cheshire VCU Libraries

Kirk Leppert VCU Alumni Rachel F. Gomez

Assistant Professor, Foundations of Education

Nick Heslep

VCU Staff

Katie Shedden

VCU Technology Services

Jason Leung

Undergraduate Student, Mechanical Engineering Major and Music Minor, Vice President of D&D Club, Secretary of the Society of Hispanic Professional Engineers

Natalia Gómez Giuliani

Graduate Student, Counseling Psychology PhD Program

John Hendershot

Director of Advising, School of the Arts, VCU

Adelyn Murrie

Undergraduate Student

Emily Williams

VCU Alum, Former faculty in Focused Inquiry

Ethan Coston

VCU Gender, Sexuality, and Women's Studies

Dr. John and Mrs. Susan Selman

Parents of two VCU graduates

Jennifer Selman Flanagan

Faculty, Department of Focused Inquiry

Georgia Brown

Student

Katie Logan

Former Faculty, Department of Focused Inquiry

Cecelia Parks

Concerned Virginia and staff at UVA

Daliborka Padon, PhD

Associate Professor, Virginia Peninsula Community College, Former VCU FI Faculty

Aryan Venkanagari

Student and President of the Judo Club at VCU

Oscar Keyes

VCU Libraries (Assistant Professor), Art Education (Adjunct)

Cathryn Coffeey

Senior Academic Advisor, University Academic Advising

Bill Muth

Professor Emeritus, School of Education

Barbara Broome

Alumni

Michael Gifford

VCU School of Social Work MSW Class of 2023 Alumnus

Ciara Rhodes

PhD Candidate, VCU Integrative Life Sciences Program

Jess Rogers

VCU Staff

Kait Donahue

VCU Alumni

Ris Rodina

Emory University, Women's Gender & Sexuality Studies PhD Student, VCU Alumni

Amanda Segni, WCLS

Concerned VA Citizen & Spouse of VCU Grad

Corey Martin

Division Administrator, Division of Inclusive Excellence & VCU Alum

Carl Timperio

VCU Graduate

Zach Bradshaw

VCU Alumni

Amber Pearson

Faculty, Department of Focused Inquiry

Caitlin Coggins

Richmond citizen, Sister of Alumni

Sean Regan

VCU Psychology

Rohan Kalyan

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Belkis Colón

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Melissa Koch

VCU Alumni

Dae Newman

Academic Affairs Coordinator, School of the Arts

Jeannine Rosado

Adjunct Instructor, Spanish

Jennifer Garvin-Sanchez

School of World Studies, VCU

Salvador Barajas

VCU Alumni

Shaelin Sullivan VCU Sophomore Student

Isolde Wiles

VCU Masters Program Student, da Vinci Center

Elena Meyer

PhD Candidate, Integrative Life Sciences

Debbie Rowe

BS VCU Alumni

Liesel Briggs

Student at VCU

Karen Highlander

Concerned Citizen

Jamie Gabriel

Parent of VCU PhD Candidate

Alexis Pastore

Longwood University Student

Sophia Chabo

Charles D. Gabriel

Parent of Student

Bartholomew N. Devon

Community Member

Jennifer Goodyear

VCU Alumni

Lindsay Chudzik

VCU Alumni, former faculty

Cheryl Miller

Richmond Resident

Chariz Seijo

Graduate Student, VCU Psychology

Cynthia Blaise

Undergraduate Student, Psychology & English

Amy Rector

School of World Studies, VCU

Ryan Friedberg

VCU Alumni

Sarah E. Raskin

Associate Professor, Wilder School and iCubed, VCU

Audrey Berlowitz

PhD candidate, University of North Carolina at Greensboro

Kris Byrd

Former Faculty, Dept of Focused Inquiry

Francesca P. Lyn

Assistant Professor, Department of Gender, Sexuality, and Women Studies

Sarah Jane Brubaker

Professor, L. Douglas Wilder School of Government and Public Affairs

Shelley Richards

IPE Center VCU

Jo-Jo Koo

Assistant Professor, Department of Focused Inquiry

Natalie Uhl

Student, VCU

Randy Shoemaker

Graduate Research Assistant, William & Mary

Christine Cynn

VCU, Gender, Sexuality and Women's Studies

Paulina Guerrero

Assistant Professor, Gender, Sexuality and Women's Studies

Glenn Hurlbert

Department of Mathematics and Applied Mathematics

Susan Bodnar-Deren

Associate Professor, Sociology - VCU

Charlene Crawley

VCU CHS-Chemistry

Frankie Mastrangelo

Term Faculty, Dept. of Sociology

Amelia Austin

Student

Eli Coston

Assistant Professor, Gender, Sexuality and Women's Studies

Charmila Messala

Undergraduate Student at VCU

Zaina Salman

Undergraduate Student at VCU

Connor Eppley

VCU Student

Ryan Viamonte

VCU Student

Echo Striebig

Student

Gabriela León-Pérez Assistant Professor, Sociology

Erin Carillo VCU Libraries

April Sopkin VCU Adjunct Faculty

Amber Smith Student

David Broder Community member

Catherina Hurlburt
Stepparent of incoming student

Hilary J. Cassil
Dept of Mathematics

Visala Satyam
Department of Mathematics and Applied Mathematics

Ashton Nelson VCU

Rebecca Gibson School of World Studies/Anthropology

Jayme Canty Gender, Sexuality, and Women's Studies

Jon Rajkovich Former Faculty, VCU Arts

Jason Coats
Department of Focused Inquiry

Curan Cypert Student at VCU

Em Nation Undergraduate VCU Student

Claire Morrison Undergraduate Student, Psychology

Juno Duke VCU Student

Andrew White Research Assistant, Department of Biology

Sage Ginther VCU Undergraduate Student Committee

Laura Wilkinson Faculty, English Language Program, VCU

Hillary Parkhouse School of Education

Laura Middlebrooks
Faculty, School of World Studies

Punit Gandhi
Department of Mathematics and Applied Mathematics

Kathleeen Ingram
Associate Professor, Department of Psychology

Rebecca Segal
Interim Department Chair, Department of Mathematics and Applied Mathematics

Cassie Grace Alumni, Staff Caddie Alford Faculty, Department of English

Kiersten Szymecki Citizen

Ella White

Undergraduate student, Political Science

Grace DeVries VCU Staff, Psychology advising

Shelby Koski Student - English



To Provost Sotiropoulos and President Rac:

We, the undersigned, demand that there be no reduction of faculty in the Department of Focused Inquiry (FI). FI faculty have been told that as many as 17 current employees, nearly one-third of our department, may need to be laid off in order to balance the budget. We reject the suggestion that layoffs are an acceptable way to balance our budget. Layoffs are bad for students and bad for faculty.

Layoffs Harm Students:

It is in the best interests of our students that VCU not layoff FI faculty in response to ongoing administrative budget mismanagement. As a state public university committed to quality instruction and student success in return for an increasingly expensive tuition, VCU has a responsibility to act for the benefit of students.

- FI faculty are essential to the mission of higher education at VCU; we teach foundational courses that build students' communication skills, cultural and global competency, research skills, collaboration, and critical thinking, skills that are required of students throughout their time at VCU and in their professional lives beyond the university. Even though our faculty are teaching four sections of fully enrolled courses each semester, our Department already struggles to meet student demand for seats. Laying off FI Faculty will make it even harder for VCU to meet undergraduate students' need for our courses.
- Our small, seminar-style classrooms enable VCU students to develop as thinkers and writers, and to find their footing at a massive university. Our program was created intentionally to foster cross-disciplinary inquiry and to ensure that our first- and second-year students are prepared to transition successfully into their disciplines. Fl faculty work hard to regularly update our curriculum to support the University and students' needs in response to current scholarship of teaching and learning. A threat to our faculty poses a threat to the intellectual mission of our University.
- Our faculty have made a demonstrable difference to student <u>retention</u>, especially among <u>underrepresented minority students and Pell recipients</u>. VCU's federal status as a "minority-serving institution" is both a point of pride at VCU, as well as the key to our eligibility for a variety of grants under Title III in the Higher Education Act. However, "<u>To remain competitive</u>, we must continue to demonstrate institutional commitment and support for our minority students and support their success." A threat to our faculty

- poses a threat to VCU's stated mission of supporting our minority, low-income, and first-generation students.
- The small, personalized class settings in FI courses allow first- and second-year VCU students to find faculty mentors who will be consistently present through their college careers and to whom they can turn for advice about their academic and professional futures. This takes the form of recommendation letters, mentorship through the <u>Undergraduate Teaching Assistant program</u>, advice for future job and school applications, connections to community organizations and volunteer opportunities, and more.

Thus, in order to best support VCU students, employing and retaining our experienced, dedicated, and permanent full-time FI faculty is essential to meet our first- and second-year students' needs.

Layoffs Harm Faculty and the Institution:

FI Faculty layoffs violate VCU's commitment to create fair and equitable working conditions for FI faculty as individuals and disrupt VCU's functioning as a whole:

- Laying off FI faculty will harm the University, specifically its general education curriculum. FI faculty have been pivotal in the creation of new curricula such as the racial literacy Foundations course, they have been leaders in the Provost's call to explore new literacies, and they are critical to the running of the General Education Curriculum and Assessment Committees. FI faculty are experts in general education, and increasing their workload or reducing their workforce will make it harder for them to engage with the important work of the ConnectED program.
- Layoffs undermine DEI goals. In the past several years, FI has been working to
 prioritize the hiring of BIPOC faculty in order to better mirror and serve our student body
 and ourselves, and improve our low DEI scores in the <u>VCU Organizational Culture and
 Climate Survey</u>. Layoff policies targeting newer employees will remove these diverse
 faculty and make it correspondingly difficult to recruit future diverse faculty amidst a
 non-inclusive culture of precarity.
- Layoffs with no corresponding decrease in undergraduate admission would necessitate increased class sizes and workload. FI faculty already teach a higher load than faculty at peer institutions, as demonstrated in the National Council of Writing Program Administrators' 2018 external review, which recommended reducing the load of all full-time FI faculty to a 3/3 load instead of the current 4/4 load. In addition, course caps in FI are already larger than the recommended 15 students per section, as advocated for by the National Council of Teachers of English. Layoffs would further increase the teaching burden on already overburdened faculty, or would require distributing the teaching load to part-time faculty, who cannot perform the teaching, mentorship, and service requirements, including both department and university service, that full-time faculty do.

• No clear policy for proceeding with faculty layoffs for reasons unrelated to workers' job performance exists in the <u>Focused Inquiry bylaws</u>, the <u>Faculty Handbook</u>, or <u>VCU's HR policy</u>. Faculty therefore have no way of ensuring they will be protected from arbitrary, personalized, or unethical layoffs. Miscommunication and lack of transparency about the future of our department and our collective personal and professional futures diminishes our ability to serve our students and the University.

Thus, in order to create productive and equitable working conditions, employing and retaining our experienced, dedicated, and permanent full-ti3me FI faculty is essential to fulfill VCU's mission as a Great Place.

The undersigned therefore demand that no FI faculty be laid off or fired in response to budgetary concerns.

First name	Last name	Department	Institution
Danna	Abad		
Layal	Abdelsattar	Biology	Virginia Commonwealth University
Michael	Abelson	Focused Inquiry	Virginia Commonwealth University
alex	ablack		T
Moony	Abraham		
Muneerah	Abushalbah		Virginia Commonwealth University
Jeremiah	Acheampong	Focused Inquiry	Virginia Commonwealth University
Roxann	Ackebo		
addisyn	ackley	afo	Virginia Commonwealth University
Fabiana	Acosta		
Zachary	Acosta-Lewis	English / MATx	Virginia Commonwealth University
Tanisha	Adams		Virginia Commonwealth University
Dawn	Adams		
Erin	Adams		
Jalen	Adams	Photography + Film	Virginia Commonwealth University
Kohleun	Adamson	THE PARTY OF THE P	F
gray	adgate		Virginia Commonwealth University
Karla Alejandra	Aeschlimann Ce	nizales	United
Angela	Agee		
Maya	Aguirre		
Dante	Agyei	Business	Virginia Commonwealth University
abu	ahmed		
Thomas	Aitken	Communications	VCU Health
Leslie	Aitken	Social Work	Virginia Commonwealth University
Kathy	Akins	2333 1100	Trigina Commonweath City Cody
Abigail	Akyea	Marketing	Virginia Commonwealth University
Fahad	Alawadhi		Virginia Commonwealth University
Zainab	Albasri		Virginia Commonwealth University
Aviva	Albert		Trigina Commonwealth Chiversky
Nora	Alder	Teaching and Learning	Virginia Commonwealth University
cash	alexander	Fine	The same of the sa
Skylar	Alexander	Line	Virginia Commonwealth University
Maria	Alfaro		
Kurt-Joshua		Dieloni	1,5-1-6
Ayaan	Algarme	Biology	Virginia Commonwealth University
	Comment of the same		Virginia Commonwealth University
Karim	Alizada		
Al rayyan	Alkhaldi		
Sophie	Allen		Virginia Commonwealth University
Deloris	Allotey	English	Virginia Commonwealth University
2	almaameri		
Catherine	Almendarez Gar	the state of the s	Virginia Commonwealth University
Asma	Alomari	Sociology	Virginia Commonwealth University
Turki	Alshammari		Virginia Commonwealth University
Jay	Alston		
Abdullah	Altamimi		Virginia Commonwealth University
Stefen	Altau	PVCC	Virginia Commonwealth University
Diana	Altenhof	Theatre	Virginia Commonwealth University
Diana	Altenhof	Theatre	Virginia Commonwealth University

First name	Last name	Department	Institution
Jenna	Alvin		1
Abdulazeez	Alwash	1	Virginia Commonwealth University
Callum	Amend		Virginia Commonwealth University
Rachel	Ammons	Chemical and Life Science Engineering	Virginia Commonwealth University
Kaitiyn	Amos	Pre Radiation Sciences	Virginia Commonwealth University
Kirk	Anderson	Educational Studies	Dickinson College
Doriauna	Anderson	Student	Virginia Commonwealth University
Jessica	Anderson	English	Virginia Commonwealth University
Sine	Anderson		Virginia Commonwealth University
Celine	Anderson	Art Education	Virginia Commonwealth University
Rebekah	Anderson	Sociology	Virginia Commonwealth University
Nicole	Anderson Ellis	Focused Inquiry	Virginia Commonwealth University
Luciano	Andrada	Periodontics	Virginia Commonwealth University
Hazel Claudia	Andrade	student	Virginia Commonwealth University
Arielle	Andrews	Interdisciplinary Studies	Virginia Commonwealth University
Alex	Andrews		- Commont of the control of the cont
Nafisa	Anjum	Engineering	Virginia Commonwealth University
Leah	Antier		
Breanne	Armbrust		THE RESERVED TO THE
Victoria	Armstronf	VCU Health	Virginia Commonwealth University
Nathan	Arries		1 Triging Commonwealth Charles
Joshua	Arroyo	Focused Inquiry	Virginia Commonwealth University
Eric	Asamoah		1 virging Commonwealth Chiversity
Abenaa	Asante-Boateng	School of Art	Virginia Commonwealth University
Rania	Ashoor		Virginia Commonwealth University
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Dana	Atassi		Virginia Commonwealth University
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Mary	Atkins		Virginia Commonwealth University
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Blandine	Attignon	Hpex	Virginia Commonwealth University
Vatalie	Auandee	I per	Virginia Commonwealth University
Amelia	Austin	Focused Inquiry	· 1
Andrea	Avendano-Jurad		Virginia Commonwealth University
Emily	Avendano-Jurad	rocused inquiry	Virginia Commonwealth University
Viaz	Azad		
Vafa	Azhar	Wilder Oak - 1 6 O	Virginia Commonwealth University
		Wilder School of Government	Virginia Commonwealth University
Rona	Aziz		
Sulnar	B		
Safiya	B	21.77	
Silviu-Alin	Bacanu	Psychiatry	Virginia Commonwealth University
Catharine	Bacon		
/lakayla	Baines		Virginia Commonwealth University
/lakayla	Baines		Virginia Commonwealth University
aura	Baker, PhD		University of Virginia
Romi	Balasubramania	Chemistry	Virginia Commonwealth University
Adrienne	Baldwin-White	Social Work	Virginia Commonwealth University

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redy	Balibuno	Student Department of Focused Inquiry	Virginia Commonwealth University
vlae .	Balko		
Kaitiyn	Ballew		
Tanal	Banks-Roy	Political Science	Virginia Commonwealth University
Sabriela	Barahona		Virginia Commonwealth University
Arianna	Barajas	School of Education	Virginia Commonwealth University
Melissa	Barber		em dash work
Chanel	;Barbett		Virginia Commonwealth University
Emily	Bargamin	Massey Cancer Center. Cancer Survivorship	Virginia Commonwealth University
Laura	Barker		
Leigha	Barker		
Sabrina	Barker		
Michael	Barnes	Biology	Virginia Commonwealth University
Andrew	Barnes	Health Behavior and Policy	Virginia Commonwealth University
andrea	barnett		1
Julia	Barrafato	Art History	Virginia Commonwealth University
Adella	Barrett	2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	Anna Tananana and Anna Anna Anna Anna Anna Ann
Patrick	Barrett	1	1
Jeffrey	Barrois		1
Jenn	Bartell		
Jonathan	Barton	English	Virginia Commonwealth University
Ninon	Bartz		University of Virginia
Elle	Bass	College of the Humanities, Religious Studies	Virginia Commonwealth University
Jay	Basu	1	1
Thomas	Batten	English	The college of William and Mary
Mya	Battle	Focused Inquiry	Virginia Commonwealth University
Em	Bayuso		
Lauryn	Baynes	1	
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Jocelynn	Beale		
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Asia	are a horse more life to the first		Virginia Commonwealth University
Jin	Beckner	Bullet	Virginia Commonwealth University
Sierra	Beecher	Biology	and a second sec
Chloe	Beers		Virginia Commonwealth University
Emily	Beilman	ļ	
Groom	Bekele	ļ	Westelle Commonwealth University
Sonia	Bekiranov	, ,	Virginia Commonwealth University
Frances	Bell	·	
Allie	Belote		A STATE OF THE PARTY OF THE PAR
Alicia	Benitez		
Alice	Benson		
Chelsea	Benson-Okey	Health Sciences	Virginia Commonwealth University
Raja	Benz		Virginia Commonwealth University
Mary	Benz	1	<u> </u>
tim	berge	J	
Hillina	Berhane		
Josh	Bernstein	English	USM

First name	Last name	Department	Institution
Julius	Bertrand		
Emma	Berzinji	1	
Ella	Berzins	School of The Arts	Virginia Commonwealth University
Macy	Best	1	
Leah	Beth Lewis	English	University of Houston
William	Betzhold	School of Dentistry	Virginia Commonwealth University
Sydney	Biondi		Virginia Commonwealth University
Brad	Birchett	T	
Max	Biscarr	Kinetic Imaging	Virginia Commonwealth University
Sarah	Bishop		The state of the s
Anubhav	Bist	1	The state of the s
Caitlin	Black	Art Education	Virginia Commonwealth University
Megan	Black	Center for Environmental Studies	Virginia Commonwealth University
(iana	Blackwell		Trigina deminoration disvolaty
margaret	blaine		
Tracey	Blasenheim	Political Science	University of Minnesota-Twin Cities
auren	Bleam	The same and the same and the same and	Richmond Public Schools
Vora	Bloch	Libraries	Virginia Commonwealth University
Abbigail	Block	Fashion Merchandising	Virginia Commonwealth University
Vivienne	Blouin		
Joelle	Blunt		
Stephany	Boakye		
Calvin	Boateng		
Kendra	Boateng	Biology	Virginia Commonwealth University
Bonnie	Boaz	University College	Virginia Commonwealth University
Rose	Boch	mathematics	Virginia Commonwealth University
Susan	Bodnar		
Susan	Bodnar-Deren	Sociology	Virginia Commonwealth University
Vichael	Boeh		Virginia Commonwealth University
Corinne	Bogden	<u> </u>	Vilginia Commonwealth Chiversity
Rachel	Boggan		
Rachel	Boggan		
Marie	Bonenfant	Art Education	Virginia Commonwealth University
ason	Bonilla	- Cadadani	
Vicia	'Bonilla	The second states with the second sec	Virginia Commonwealth University
Ray	Bonis	Mass Comm, VCU Libraries	Westelle Commonwe III III
mie	Bonner	Mass Semin, VCO Libraries	Virginia Commonwealth University
Rose	Bono	 	Virginia Commonwealth University
Shiloh	Booker		Virginia Commonwealth University
Rebekah	Booker		University of Texas at Austin
Rebecca	Boswell	VCU Student Media Center	The state of the s
ai	Bosworth	School of World Studies	Virginia Commonwealth University
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	Bountress	Psychiatry	Virginia Commonwealth University
maris	Bowers		
tacey	Bowers		
ean	Bowker	I and the second	

First name	Last name	Department	Institution
Katie	Bowles		1
Aneas	Bowman	Humanities and Science	Virginia Commonwealth University
Charmese	Bowman		
Cleo	Boyd	History	University of Virginia
Ava	Boyd	1	Virginia Commonwealth University
Jacob	Boyett		
Eden	Braak	English	Virginia Commonwealth University
Kali	Bradley	School of Education	Virginia Commonwealth University
Zachary	Bradshaw	Mathematics	Virginia Commonwealth University
Ricky	Brafford		
lzzy	Braga	A	Virginia Commonwealth University
Jeevan	Braggs	Humanities and Sciences	Virginia Commonwealth University
Caleb	Branch		
Kamari	Branch		
Yalena	Brandon	Humanities and Sciences	Virginia Commonwealth University
Mikayla	Braswell	VCU Libraries Student Success	Virginia Commonwealth University
Tara	Bray	Focused Inquiry	Virginia Commonwealth University
Zaldan	Brebenel		Virginia Commonwealth University
Chase	Breffitt	Focused Inquiry	Virginia Commonwealth University
Matt	Brett	Art Foundation	Virginia Commonwealth University
Ashley	Brewer		Trigina Commonwealth Oliverally
Tara	Brewer		
Margaret	Bridges		
Sarah	Briland	School of the Arts	Virginia Commonwealth University
Candace	Broadnax	American Sign Language Interpreting	
Kate	Brock	The state of the s	Northern Virginia Community College
Scott	Brookman	Focused Inquiry	Westeld Commence to the last
Ashawnda	Brooks	i occess inquity	Virginia Commonwealth University
Mary	Brooks		
Chelsea	Brooks-Giles		
Vichael	Broth		Virginia Commonwealth University
Alexis	Brown	Diale at	
laden	Brown	Biology	Virginia Commonwealth University
Nexander		Focused Inquiry	Virginia Commonwealth University
lasiar	Brown		
Samantha	***	Indiana and an and an	
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	Brown II	ļ	
Ruth	Brown-Ennis	lu.,	
Sarah Jane	Brubaker	Wilder	Virginia Commonwealth University
Semya	Bryant		_
lizabeth	Bryer		
atharine	Buckley	Libraries	Virginia Commonwealth University
/like	Budd		1
Caroline	Budwell	Computer Science	Virginia Commonwealth University
lijah	Buenaventura		
ennifer	bul	graphic design	Virginia Commonwealth University
lico/Layla	Bulfinch	Leanur and the second second	The second secon
anaiya	Bunkley	Pre nursing	Virginia Commonwealth University

First name	Last name	Department	Institution
Janaiya	Bunkley		Virginia Commonwealth University
Kennedy	Buntrock		Loyola Uni MD
Kaitlyn	Burdette		
Lillian	Buresh		Virginia Commonwealth University
Tara	Burke	University College	Virginia Commonwealth University
Tom	Burkett		
Todd	Burks	UVA Library	University of Virginia
Charnetha	Burks	1	Virginia Commonwealth University
Lily	Burnam	Graphic Design	Virginia Commonwealth University
Nakia	Burns		
Cadence	Burrill	Health Services	Virginia Commonwealth University
Leah	Burris	GSWS	Virginia Commonwealth University
Elizabeth	Burton	[
brian	bush		
David	Bustos		
Deborah	Butler	Psychology	Virginia Commonwealth University
Sidra	Butt		
Kris	Byrd	College of Liberal Arts and Sciences	UNC-Charlotte
Jules	Byrd	-	Virginia Commonwealth University
Colleen	C	Global Education Office	Virginia Commonwealth University
Vincent	Cabico		Virginia Commonwealth University
Mariem	Caceres	English	Virginia Commonwealth University
Mariam-	Caceres	English	Virginia Commonwealth University
Nicholas	Caceres		Virginia Commonwealth University
Emily	Caldas		Vilgina Contrionwealth Onliversity
Ryan	Cales	Focused Inquiry	Virginia Commence alla Università
Jason	Cales	The state of the s	Virginia Commonwealth University
Cody	Camblin	- 	
Alexander	Campbell		
Darryl	Campbell	Focused Inquiry	Virginia Commonwealth University
Claire	Campbell	rocused inquity	Virginia Commonwealth University
Shellev		10,156	
Liz	Campbell	MURP	Virginia Commonwealth University
	Canfield	GSWS	Virginia Commonwealth University
kyla Thon	Cantrell		

Vlorgan	Caole		Virginia Commonwealth University
_ou	Capwell		
Vlegan	Caramico	Graphic design	Virginia Commonwealth University
Arty	Cardozo		
(yra	Carl		
Nonika	Carlson		
drianna	Carpenter		
Candace	Carter		Virginia Commonwealth University
Rob	Carter	Kinetic Imaging	Virginia Commonwealth University
lannah	Carter		
/ictoria	Cashio	Social Work	Virginia Commonwealth University
ristin	caskey	Arts	Virginia Commonwealth University
Sean	Cassar		

Last name	Department	Institution
Castaneda		
Castillo		
Castillo	Psychology	Virginia Commonwealth University
Castle		Virginia Commonwealth University
Cates		virginia Commonwealth University
cates	focused inquiry	Wigging Commence all III
Cazad-Spudy		Virginia Commonwealth University
Cha	Focused Inquiry	Virginia Commonwealth University
Chaikin		Virginia Commonwealth University
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Chan		Virginia Commonwealth University
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	Medicinal Chemistry	VCU School of Pharmacy
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		Virginia Commonwealth University
	School of Medicine	Virginia Commonwealth University
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C. C. C. Company of Section 11 and 12		The state of the s
Clark		
Claros	Pre Nursing	Virginia Commonwealth University
Clayton	Political Science/Office of Student Services	Virginia Commonwealth University
Clement	GSWS	Virginia Commonwealth University
Coats	Focused Inquiry	
Cobb amey	The state of the s	Virginia Commonwealth University
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Coccaro		·
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Coetsee		University of Richmond
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First name	Last name	Department	Institution
Caitlin	Coggins		
Donna	Coghill	Libraries	Virginia Commonwealth University
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Leslie	Cohen-Gee	Focused Inquiry	Virginia Commonwealth University
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Ava	Coiner	Political Science	Virginia Commonwealth University
Joseph	Colaianni		Virginia Commonwealth University
Warren	Collins		
Belkis	Colon		
Gretchen	Comba	English	
Rebecca	Conahan	and the same of th	Virginia Commonwealth University
Deirdre	Condit	IPOU	
malaya	conell	100	Virginia Commonwealth University
Jack	Conigliaro		
Jasper	Conner	History	Virginia Commonwealth University
Sydney	Conrad	Constitution from the contract that there is not the contract of the contract	William and Mary
Bayjou	Conteh	School of World Studies	Virginia Commonwealth University
Dylan			
Dylan	Conway	Political Science	Virginia Commonwealth University
	Conway	Political Science	Virginia Commonwealth University
Angelic	Cook	Dental Hygiene	Virginia Commonwealth University
Nexis	Cook	Pre-Nursing	Virginia Commonwealth University
Khimora	Cooper		
Khimora •	Cooper	l	
Ramsey	Cooper]
illy	copeland		
lair	Cordova-Sejas		Virginia Commonwealth University
Vicole	Corley	Social Work	Virginia Commonwealth University
Saata	Corneh	Forensic Science	Virginia Commonwealth University
ason	Corner	Department of Focused Inquiry	
Ben	Corsentino	The second secon	Virginia Commonwealth University
íyla	Cortiguerra	Nursing	Viscolate Community III 11 1
Cinzia T	Corubolo	SWS	Virginia Commonwealth University
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Margaret	Corum		Virginia Commonwealth University
mlly	Cosma	theatre	
mily	Cosma	theatre	Virginia Commonwealth University
than	Coston		Virginia Commonwealth University
ii	Coston	Gender, Sexuality and Women's Studies	Virginia Commonwealth University
ora	- classification is a	GSWS	Virginia Commonwealth University
	Cottrol		
lary	Coughter	Life sciences	Virginia Commonwealth University
	Courtland		The second secon
ndrew	Cox		
hris	Cox	Sociology	Virginia Commonwealth University
ndsay		Focus Inquiry	Virginia Commonwealth University
Bura	Craig		- Indiana in the second
Z	Cramer	Social Work	Virginia Commonwealth University
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First name	Last name	Department	Institution
Merieh	Crawford	Focused Inquiry	Virginia Commonwealth University
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Maurine	Crouch		
Jacqueline	Crowley	Fine arts	Virginia Commonwealth University
Mary	Cruz		
Emily	Csukardi	University Academic Advising	Virginia Commonwealth University
Amber	Cummings		Virginia Commonwealth University
Cindy	Cunningham		
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Christine	Cynn	GSWS	Virginia Commonwealth University
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Kyle	Daileda		
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Hermon	Damte		Virginia Commonwealth University
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Dahlia	Dang		
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Kelsey	Daniels	Focuse Inquiry	Virginia Commonwealth University
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Gregory	Darden		
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anei	Davis	 	
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Taylor	Davis	Forensic science	Virginia Commonwealth University
wylia	Davis	ļ	
Charlotte	-	·	
	Dean		Virginia Commonwealth University
hristopher	Dean	<u> </u>	
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Favour	Dele	BioInformatics	Virginia Commonwealth University
Matthew	Deleon	res - Vince) Oliversky
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Kidus	Desta		Virginia Commonwealth University
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Jaquelyn	Diaz		Virginia Commonwealth University
Duane!	Diaz	sws	Virginia Commonwealth University
Kate	Diedrick		CWA
Carmella	Dillman		
Becka	Doering		
Lauren	Dofflemyer	Pre-Radiation Sciences	
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Teresa	Doherty	VCU Libraries	University of Virginia
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Sabrina		focused inquiry	Virginia Commonwealth University
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	Doutt		
mma	Draga	Sociology	Virginia Commonwealth University
Villiam	Duane	Media, Art and Text	Virginia Commonwealth University
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idni	Duncan	1	
olleen	Dunlap	1	
ory	Dunn	Education, Teaching and Learning	Virginia Commonwealth University
ulian	Dunston	Political Science	Virginia Commonwealth University
hi	Duong	Kinetic Imaging	Virginia Commonwealth University
/uthara	Duong	World Studies	
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elsea	Dvorak	1	
ke	Dyer	Painting & Printmaking	
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Andrea	Edmunds		
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Sofie	Edwards		Virginia Commonwealth University
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Elisa	Ellington	Focused Inquiry	Virginia Commonwealth University
Elisa	Ellington	Focused Inquiry	Virginia Commonwealth University
Katie	Elliott		Vilgina Commonwealth University
Lena	Elliott		
MARK	ELLIOTT		
Tay	Ellis		
Lauren	Embrey	·	Virginia Commonwealth University
Michael	Engle		
Hanna	Epley	Humanities and sciences	Western Co.
Josh	Epstein	The second section of the second seco	Virginia Commonwealth University
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Maddie	Ernst	Sculpture	
Antonio	Espinoza	History	Virginia Commonwealth University
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yleigh		Nursing	Virginia Commonwealth University
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ima	Fayed	SOE Teaching and Learning CCC phD	Virginia Commonwealth University
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kki	Fernandes	Focused Inquiry	Virginia Commonwealth University
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ebecca	Field		
aina	Fields		Virginia Commonwealth University
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ary	Finley-Brook	Geography	University of Richmond
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rrie	Fitzpatrick		Virginia Commonwealth University
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Elise	Fleming		
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Laura	Folman	The state of the s	
Sydney	Folsom		Virginia Commonwealth University
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Nina	Ford		1
Andrew	Foreman	Business	Virginia Commonwealth University
Thaddeus	Fortney	Focused Inquiry	Virginia Commonwealth University
Chris	Fosen	English	California State University, Chico
Ka'iulani	Foust	Education	Virginia Commonwealth University
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Corin	Fox		
Syniah	Foye	Biomedical Engineering	Virginia Commonwealth University
Ver	Francis	School of Social Work	Virginia Commonwealth University
kaela	francisco		Virginia Commonwealth University
Jules	Frank		
Annie	Franklin	T==	1
Lindsey	:Franklin	1	
Tamia	Franklin	Engineering	Virginia Commonwealth University
Beth	Freedman		
ranciyana	Freeman	College of Humanities and Sciences	Virginia Commonwealth University
Aaliyah	Freeman	IN/a	The Commitmed of the Control of the
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loe	Friedman	Sociology	Virginia Commonwealth University
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Jamie	Fueglein	Focused Inquiry	Virginia Commonwealth University
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Vathan	Futrell		Virginia Commonwealth University
Cathy	G Hoyt	Anthropology	Virginia Commonwealth University
Jenna	Gabriel	Art Education	Virginia Commonwealth University
lenna	Gabriel	Art Education	Virginia Commonwealth University
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Salilea	Gallardo	focus inquiry	The state of the s
loshua	Galligan	Focused Inquiry	Virginia Commonwealth University
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drianna	Gallo		
uzanne	Gallo		-4
Rylee	Galvin	Fashlon	Virginia Commonwealth University
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Desiree	Garcia		
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First name	Last name	Department	Institution
Brianna	Gardner		Institution
Jennifer	Garvin-Sanche	z SWS	
Maurice	Gattis	Social Work	Virginia Commonwealth University
Yasmin	Gaugau		Virginia Commonwealth University
Claire	Gaylord		Virginia Commonwealth University
Shyla	Generals	 	
Faith	George		
Mischa	Geracoulis	Interdisciplinary studies	
Maggie	Gerheart	The document of the state of th	George Mason University
abryanna	gheen		
Sara	Giardino		
Macy	Gibbs		
Timothy	Gibson	promotion to the state of the s	
Rebecca	Gibson	Cobad AM LIA	George Mason University
Derik	Gibson	School of World Studies/Anthopology	Virginia Commonwealth University
Olivia	Glese		
Michael	Gifford		Virginia Commonwealth University
Ethan	Gifford	School of Social Work	Virginia Commonwealth University
Sadgi	GIII		
Haley	W. C. Company of the last last	Psychology	Virginia Commonwealth University
The same of the same of	Gillilan	University Library	University of Virginia
Megan	Gilstrap		Virginia Commonwealth University
Sage	Ginther		Thights Commonwealth University
Rebecca	Givan		
Anna	Givens	Social work	Weekle C
Denaya	Givens	Focused Inquiry	Virginia Commonwealth University
ack	Glagola		Virginia Commonwealth University
shiah	Glass	the same of the same and the constant was about	Virginia Commonwealth University
aekia	Glass		magazine the same they are only to enterprise production to the same had a same the same to the same t
/larion	Glass-Hedgepet	Photography and Film	
bbie		Communication Arts	Virginia Commonwealth University
mi	Gloff		Virginia Commonwealth University
ohn	Glover	/CU Libraries	
laggie		distory	Virginia Commonwealth University
kira	The same of the sa	Anna Anna Anna Anna Anna Anna Anna Anna	Virginia Commonwealth University
atrick	-	Sychology and African American Studies	Virginia Commonwealth University
cob		Communication Arts	Virginia Commonwealth University
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ley	Goldman		Virginia Commonwealth University
se	goldman	7-100	Virginia Commonwealth University
imila	goldstein S	ociology	Virginia Commonwealth University
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Irianna	Gonzalez L	earning, Teaching and Curriculum	University of Missorul-Columbia
chary	goodell	ociology	Virginia Commonwealth University
nnifer		hemistry	Virginia Commonwealth III
ssica	Gordon Fo	ocused Inquiry	Virginia Commonwealth University
omi	Gordon		Virginia Commonwealth University
eila	Gordon FI		
ymond	Goss		Virginia Commonwealth University

First name	Last name	Department	Institution
Meghan	Gough	Wilder School	Virginia Commonwealth University
Lincoln	Graham		- Conversity
Tajma	Graham	Fashion Design	Virginia Commonwealth University
Jennifer	Granger		Trigues animalian criterion
Jacob	Grant		Old Dominion University
LaToya	Gray	Wilder School	Virginia Commonwealth University
Jeffrey	Gray Gilliam		- Commission of the control of the c
Lindsey	Greco		
Nicholas	Green		
Scott	Grether		
Toz	Grewal	A COUNTY OF THE PARTY OF T	the state of the case of the state of the st
Toz	Grewal		
Bryce	Griego	Art	Virginia Communication III III
Catori	Griffin		Virginia Commonwealth University
Jeanne	Griffin		
Jamie	Griffith	Special Education	Hannyar Courty Dublis Colores
Yeala	Grimes	Communication Arts	Hanover County Public Schools
Kayta	Gruneberg		Virginia Commonwealth University
Cheis	Gruszkos	Army	Westelle O
Sofia	Guernica	Political Science	Virginia Commonwealth University
Paulina	Guerrero	Gender, Sexuality and Women's Studies	Virginia Commonwealth University
Samantha	Guevara	Conden, Sexuality and Women's Studies	Virginia Commonwealth University
Alvssa	Guilfoy		Virginia Commonwealth University
Julianne	Guillard		
Valeria	Guillen	Focused Inquiry	Virginia Commonwealth University
Tina	Gultneh	Cortes	Virginia Commonwealth University
Samantha	Guss	Health Physical and Exercise Science	Virginia Commonwealth University
Tess	Guthrie		Virginia Commonwealth University
awziya			
isa	Gyamfi		
	Haber	Biology	Virginia Commonwealth University
vyveen	Habib		
loshua	Hackney		
Sereen	Haddad	<u> </u>	
lustine	Hadley	Dance	Virginia Commonwealth University
/lelis	Hafez	History	Virginia Commonwealth University
Sarah	Hagen		Virginia Commonwealth University
Skylar	Haines	Psychology	Virginia Commonwealth University
Hu	Hall	Illustration	University of the Arts
manda	Hall		Virginia Commonwealth University
Mary Lou	Hall	Focused Inquiry	Virginia Commonwealth University
amantha	Hall		Virginia Commonwealth University
erry	Hall	1	- Commonwealth Onlydistry
enna	Hallinger		†
rnestine	Hallowell	Ť	
losa	Hamilton	History	Unkowski of Market
lebecca	Hamilton		University of Virginia
mari	Hammonds		
awrence	Hancock	1	

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David	Handforth	Photography	Virginia Commonwealth University
Khang	Hang		- and the second of the second
Annie	Hansen		
Ann	HARDY		
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Martha	Harper	Interdisciplinary Studies Program	Reynolds Community College
Ava	Harper		Troylords Community Conege
Sydney	Harrington		
Abriana	Harris	Psychology	Virginia Commonwealth University
Anya	Harris		Virginia Commonwealth University
Scott	Harris		·
Zachary	Harris	Humanities and Sciences (English), Criminal	J
Tig	Harriss	Computer Science	
Katarina	Harvey	International Studies	Virginia Commonwealth University
Salsabila	Hasan	international Studies	Virginia Commonwealth University
Mara	Hasenstaub		
Eric	Haskell	UNIV	
Ayesha	Hassan	ONIV	Virginia Commonwealth University
Les	Havlicek		
Megan	The state of the same of		
Kate	Healey		
	Heavner	Environmental studies	Virginia Commonwealth University
Samuel	Heavner		
Mattie	Hedgebeth		Virginia Commonwealth University
Thomas	Hedgepeth		
Caleb	Heino	Student, AV Technician worker	Virginia Commonwealth University
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Cloi	Henderson		- Simple Median Office and
lenascia	Henderson	Wilder school	Virginia Commonwealth University
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lsie	Henshall	Art history	
Brandon	Henton	School of Business	Virginia Commonwealth University
ohn	Herman	History	Virginia Commonwealth University
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indy	Hernandez		Virginia Commonwealth University
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im	Hicks	Humanities and Science	Virginia Commonwealth University
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aren	Highlander	Biology	Virginia Commonwealth University
eagan	A CONTRACTOR OF THE PARTY IN		
hanel	Hilgenberg		
	Hill		
yonti	Hill		
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arolyn	Hindle	Environmental Studies	Virginia Commonwealth University
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Hinrichs		T
Hodge		1
Hodge	VCU Libraries	Virginia Commonwealth University
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Hoffman	Environmental Sciences	University of Virginia
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Hollien		Virginia Commonwealth University
Holloway		None
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Hootselle	Art Education	Virginia Commonwealth University
Hoover		Virginia Commonwealth University
Hope		
Hope Rodriguez		
Hopwood-Lewis		
j Horlick	Focused Inquiry	Wispinia Commonwealth University
Hosny		Virginia Commonwealth University
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		Virginia Commonwealth University
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	Mathematics and Applied Mathematics	Virginia Commonwealth University
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inserra	Focused Inquiry	VCU university college
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Barbara	Jackson		1
Briana	Jackson	1	
Casey	Jackson	·	
Christopher	Jackson	Focused Inquiry	Virginia Commonwealth University
Julie	Jackson		
Morgan	Jackson	Mathematics and Applied Mathematics	Virginia Commonwealth University
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Johnathan	Jacobowitz		
Dana	Jacobs	Religious Studies	Virginia Commonwealth University
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Vali	Jamal		
Jordan	James	SEMSS	Virginia Commonwealth University
TaKhia	James		
DJ	Janas		
Mark	Jeffrey	<u> </u>	
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Rachel	Jenkins		
Melissa	Johnson		The Pennsylvania State University
Noelle	Johnson	·	The state of the s
Hannah	Johnson		Virginia Commonwealth University
Alicia	Johnson	College of Humanities and Sciences	Virginia Commonwealth University
Deb	Johnson	College of Humanities and Sciences	Virginia Commonwealth University
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maddie	Johnson		
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Linwood	Jones	Massey Cancer Center	University of Virginia
Carlos	Jones		
auryn	Jones		
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Maya	jones		
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Brett	Jordan		Virginia Commonwealth University
Chris	Jordan	School of the Arts	Virginia Commonwealth University
Treyvon	Jordan	Law	William and Mary
Anne	Jordan	- d	1
Andrew	Joseph	Performing Arts/Music	Virginia Commonwealth University
Alexander	Josephs		
Allyson	Juarez	Focused Inquiry Student	Virginia Commonwealth University
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Pegauh	K		
Siatta	Kaba	IDS	Virginia Commonwealth University
Cecilia	Kachurak		
Beth	Kaiser		The state of the s
Nathan	Kalvaitis		
Joan	Kalyan	Focused Inquiry	Virginia Commonwealth University
Rohan	Kalyan	School of World Studies	Virginia Commonwealth University
John	Kalyan		
John	Kalyan		
M	Kamara		Virginia Commonwealth University
Lisa	Kananen		
Andy	Kane	Campus Learning Center	Virginia Commonwealth University
Ying-Chao	Kao	Sociology	Virginia Commonwealth University
Melissa	Kapfer		Virginia Commonwealth University
Asa	Kaplan		Google
Rebecca	Karabin	Painting and printmaking	
ava	karoliussen	1 dataing and printing	Virginia Commonwealth University
Levi	Kasten	Education	
Virginia	Kaster	Psychology	Variable Common William Va
Karen-Elaine	Kay	Fashion Design	Virginia Commonwealth University Virginia Commonwealth University
Michael	Keaveny	T danieri Design	Virginia Commonwealth University
ann	kee	biology	New York Comment of the Comment of t
Robin	Keegan	Juliotogy	Virginia Commonwealth University
Allison	Keeley		
Hope		WOLLI Brandon	
uclanna	Kelly	VCU Libraries	Virginia Commonwealth University
Luciarina Aaron	Kelly		
	Kemmerer	Social Work	Virginia Commonwealth University
Aaron	Kemmerer	Social Work	
Tess	kennedy		Virginia Commonwealth University
Jasmine	Kent		
Jonathan	Kerbaugh		Virginia Commonwealth University
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Swan	Klein	Mathematics	George Mason University
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Melissa	Koch		Viginia Commonwealth Onlyeisity
Manaswi	Koirala		Missiple Commenced by Liver II
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Jo-Jo	Koo	Focused Inquiry	Victoria Communication (III) I I I I I I I I I I I I I I I I
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Candace	Kramer-Holt		
Melissa	Kravetz	History Delitical Colony 1919	
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Jake	Krug	Department of Focused Inquiry	Virginia Commonwealth University
Donna		United Campus Workers of Virginia	University of Virginia
Kate	Krug		
emily	kubota	<u> </u>	None
Karen	Kubota		
Miriam			
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ineb	Lahrim		Virginia Commonwealth University
Vexandra	Lalonde	L	
Sadie	Lambert	UNIV	Virginia Commonwealth University
Cathy	Lamberta	1	The state of the s
il	Lamberta	Nursing	Virginia Commonwealth University
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eborah)	Lammers	English	Virginia Commonwealth University
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yan	Landau		
abiana	Landivar Quinte	ela	Medicin Common alth Ltd.
awrence	Laney	Engineering	Virginia Commonwealth University
lagnolia	Lang	Communication Arts	Virginia Commonwealth University
atalina	Lara	Focused Inquiry	Virginia Commonwealth University
zabeth	Lara	Tr ocused miquity	Virginia Commonwealth University
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Mary	Lawrence	Sociology	Virginia Commonwealth University
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Julia	Le	focused inquiry	Virginia Commonwealth University
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Philip	Leake		
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Rowan	Leary		
Tetiana	Leblanc	ELP	Virginia Commonwealth University
James	Ledoux		
Deidra	Lee	Focused Inquiry	Virginia Commonwealth University
Jenee	Lee	The state of the s	Virginia Commonwealth University
Damin	Lee		
Jessica	Lee		N
Kiara	Lee	Focused Inquiry	Virginia Commonwealth University
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Christopher	Lemus-Pineda		
Hadia	Lepe	HATTER THE HELLOW SERVICE STREET SERVICES SERVIC	
Kirk	Leppert		
Lauren	Leulu		
Abigail	LeVan		
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Sara	Lewis		
Annie	Llang		
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	Linder	Commarts	Virginia Commonwealth University
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Erik	Love		Dickinson College
India	Lovelace		Virginia Commonwealth University
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Kris	Lowrey	Global Education	Virginia Commonwealth University
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Catherine	MacDonald	``	
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Hermine	Maes	General Practice	Virginia Commonwealth University
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Vexa	Mancilla		
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Phaedra	Manning		
Courtney	Mannion	VCU Arts Photo + Film	Virginia Commonwealth University
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Derek	Mueller	English	Virginia Tech
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Jeffrey	Murray	Focused Inquiry	Virginia Commonwealth University
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Angela	Matijczak	School of Social Work	Virginia Commonwealth University
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Kathleen	McClory		
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Tristan	McCoy	Engineering	
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Aichael	Mcghee	 	
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liver	McKeon		
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Ananda	Newmark	Social Work	Virginia Commonwealth University
Britney	Ngo-Le		
Kevin	Nguyen	Engineering	Virginia Commonwealth University
Alex	Nguyen	Computer Science	Virginia Commonwealth University
Jayce	Nguyen		
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Sam	Nguyen		A STATE OF THE PARTY OF THE PAR
Caroline	Nichols		Virginia Museum of Fine Arts
Brionna	Nomi		lucwwa
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Ray	Norman		
Jack	Normile	***************************************	
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Ava	Noth		
William	Notter	Focused Inquiry	Virginia Commonwealth University
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Wendy	Nugent	Off-Campus Study	Colgate University
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David	O'Connell	Social Work	viigitia Commonweath Oniversity
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dillan	O'Keefe	THE PERSON NAMED IN COLUMN TWO PARTY AND PERSON NAMED IN COLUMN TWO	Virginia Commonwealth University
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Bianca	Olivieri		
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Sara	Omer	Fine Arts	Virginia Commonwealth University
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Promise	Opoku Yeboah		
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Sweta	Parajuli		Virginia Commonwealth University
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Rob	Porter		
Emily	Portillo		
Jenny	Posey		
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David	Pratt	I	Virginia Commonwealth University
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Caleb	Ratigen		
Bill	Ratliff	PoliSci	Virginia Commonwealth University
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Harshini	Reddy		Virginia Commonwealth University
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wilmaris	robles		
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DaShaun	Rodgers-Jones		
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Sophia	Rodriguez	Psychology/ Biology	Virginia Commonwealth University
Kaylen	{Rogers		
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Stefany	Ruedas		Triging Committees of the Comm
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Sarah	Ruiz		
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Kenzie	Ryan		Wiginia Commonwealth University
Brenna	Ryan		Virginia Commonwealth University
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wargareua Ella		Friends Odelice	Virginia Commonwealth University
	Saglam		
Tyler	Sakata		
morein	salep		
Haley	Salmen		
Jason	Sampson		
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Emily	Sayers		Virginia Commonwealth University
Daniel	Scarpa-Friedm	ar Theatre	Virginia Commonwealth University
Joseph	Schaub	The state of the state of	Penn State University
Zoey	Schlademan	ellerate attact and social	T entrotate Offiversity
Charlie	Schmidt	Political Science	Viceinia Community III
Laura	Schmorrow	olitical ociente	Virginia Commonwealth University
rachel	Schneeberg	THE STATE OF THE S	AP A P P P P P P P P P P P P P P P P P
Rachel	Schneeberg		Virginia Commonwealth University
MATTHEW	SCHRATZ	TVANA -	Virginia Commonwealth University
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Allison	Scott	Manager Committee on the committee of th	The second secon
Norma	Scott	VCU Libraries	Virginia Commonwealth University
Rachel	Scott	As an exact the contract of	
Kaia	Seashols	: Art History	Virginia Commonwealth University
Jaylynn	Seay	VINIV	Virginia Commonwealth University
Claire	Seiler	: English	Dickinson College
Jhanely	Sejas-Cruz		2 35
Kirsten	Sekerdy	Focused Inquiry	Virginia Commonwealth University
lennifer	the contract the same and	a Department of Focused Inquiry	Virginia Commonwealth University
Belma	Selmanagic	Focused inquiry	TO SEE LESS CONTROL OF LESS CONTROL OF THE CONTROL
Vexander	Seraphin-Jones	The second secon	Virginia Commonwealth University
Andrew	Seymour	Education	Virginia Commonwealth University
Guleer	N N N N N N N N N N N N N N N N N N N	4 4 7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	Virginia Commonwealth University
10	Shahab	Health Behavior & Policy	Virginia Commonwealth University
Joshua	Shaheen	To a real control of the	11 N N N N N N N N N N N N N N N N N N
Souad	Shaia		
Charol	Shakeshaft	Educational Leadership	Virginia Commonwealth University
Vleghan	Sharkey	For one or some street, to t	No agency of the second
Anshu	Sharma		:William & Mary
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erin	Shashaty	Kinetic imaging	Virginia Commonwealth University
Sara	Shawel		riigiina oominonwaatti omvatatty
Katie	Shedden	Technology Services	Virginia Commonwealth University
Christina	Sheerin	Psychiatry	Virginia Commonwealth University
Mary	Shelden		Virginia Commonwealth Onliversity
Aax	Sherard	A STATE OF THE STATE OF THE STATE OF	with the property of the control of
CARCELLE HOLD SE	e le e e il ilia		South Methodist University
lgie	Sherrod	<u> </u>	
David	Shields	Department of Graphic Design	Virginia Commonwealth University
Sachi	Shimomura	English	Virginia Commonwealth University
Vandini	Shine		
an	Shoemaker	Physics	Virginia Tech
Braeden	Shoop		N W Britishers & B 8
Audrey	Short	Television (consideration) and a second of second or I	the first state of the state of the state of
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lacob	Sider Jost	English	Dickinson College

First name	Last name	Department	Institution
Ellie	Silcott		HISTORIAN AND THE REAL PROPERTY OF THE PARTY
Madison	Silcox	Core certa economica da la	The state of the s
Mark	Silverman	men e	9 (41.3)
.Angela	Simmonds		Victibio Commonwelli, III.
tal	simmons	forensic science	Virginia Commonwealth University
Naomi	Simon	a secondario establishment	Virginia Commonwealth University
Andrea	Simonelli	Political Science	Virginia Communication and annual communication annual communication and annual communication an
Richard	Simpson	Journalism and Mass Communication	Virginia Commonwealth University
Jessica	Sims		University of Georgia
Vineeta	Singh	A C II	
Christine	Singleton	English	The state of the s
Kyler	Sircar	Lingitali	Virginia Commonwealth University
Grace	Sisson	Sociology	o Marson as a second
Meredith	Sisson	Market State (Control of the Control	Virginia Commonwealth University
Patrick	Sivils	Honors College	Virginia Commonwealth University
Jae	Skeete	HASTech	Virginia Commonwealth University
Emily	Skinner	THE PERSON NAMED IN COLUMN TWO IN COLUMN TWO IN CO.	No. 20 year one own or management with a second
Erica	Sklar	with receive a registration of	AND THE PERSON OF HOUSE
Kenzie	j Slayton	BA Weller with	
Sam	'Sligar	diameter and the second	
Carolyn	Table 110, 140, 140, 1	Finance	Virginia Commonwealth University
Maria	Slingluff Small	TOTAL SERVICE CONTRACTOR AND RECORDS 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Virginia Commonwealth University
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Casey	Smith	UVA Library	University of Virginia
THE RESERVE AND THE PERSON NAMED IN	Smith	Communication Arts	Virginia Commonwealth University
Jamere	Smith	grc	Virginia Commonwealth University
Alex	Smith	Kinetic Imaging	Virginia Commonwealth University
Annika	Smith	.Theatre	Virginia Commonwealth University
Audrey	Smith		
saiah	Smith	7 S. C	3 5
Jayla	Smith		The second secon
lerome	Smith	¹ English	Virginia Commonwealth University
iam	Smith	The state of the s	
Patricia	Smith	English	; Virginia Commonwealth University
Ryan	Smith	History	Virginia Commonwealth University
Snaysha	Smith	C1 2	Tiginia Commonwealth Onliversity
ricia	Smith	Biology	Virginia Commonwealth University
/ivien	Smith	theatre	Virginia Commonwealth University
ason	Snider		Togona Commonwealth Onliversity
dlie :	Snyder	Psychology	Wispin Comments and the state of
ennifer	Snyder		Virginia Commonwealth University
amara	Sober	School of Education	e e este este e ser institution
age	Solana	Consent of Education	Virginia Commonwealth University
deline	Soldin	Pantul I I I I	
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Mallory	Sopkin	English Department	Virginia Commonwealth University
reger cars word on	Sorber	English	Virginia Commonwealth University
lelena	Soriano	Communication Arts	Virginia Commonwealth University

First name	Last name	Department	Institution
Marv	Sowers	eterni desi e sama a constituti	The state of the s
Alex	Sparrow		THE RESIDENCE OF THE
Amoree	Speed	Sociology	Virginia Commonwealth University
Christine	Spence	Counseling and Special Education	Virginia Commonwealth University
Marrissa	Spence	and the same of the same	
Sara	Spence	Focused Inquiry	Virginia Commonwealth University
Rachel	Sper	Theatre	Virginia Commonwealth University
Drew	Spera	Unfocused Inquiry	Virginia Commonwealth University
roxanne	spindle	accounting	Virginia Commonwealth University
David	Sprague		
Kalpa	Srivats	Transmission with the last warrier	The state of the s
Tara	Stamm	Sociology	Virginia Commonwealth University
Cristina	Stanciu	ម្រើស្រីគ្នា ២២ ៩២ ×	, ruginia commonwedian offiversity
Ærn	Stapel	Life Sciences	Virginia Commonwealth University
ayleigh	starkey		PC#
Todd	Starkweather	77 11 2 2 2 4 4	Virginia Commonwealth University
Peter	Stauffer	Psychology	Virginio Commonus - White
Tammi	Stauffer	ıArt	Virginia Commonwealth University
Aidan	Steele	HPEX	Virginia Commonwealth University
Beverley	Steele	Teste 0 8 100 14	Virginia Commonwealth University
Zoe	Steele	ella man a ni su i a a sa u	20.00
Clara	Steffian	International Studies	Virginia Commonwealth University
Kurt	m (m, r)	T 1 1003460 1 44	Virginia Commonwealth University
	Stemhagen	Education	Virginia Commonwealth University
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Jhene'	Stephens	TO THE SECRET WITH A SECRET	Y 7 2 6 2 6 1 6 1
Michael	Stephens		
Mallory	Stephenson		
Valeria	Stewart		
Joey	Stidman		Virginia Commonwealth University
Abbey	Stiles		
Jeff	Stilley		Virginia Tech
Sydney	Stokes	1	Virginia Commonwealth University
Sadie	Storm	Programme and the contract of	The state of the s
Jenny	Stout	VCU Libraries	Viscinia Commentate I Initiate it.
√anessa	Stout		Virginia Commonwealth University
Christian	Strahan	Focused Inquirey	Waster of the second se
christine	strasser	Counseling services	Virginia Commonwealth University
Echo	Striebig	96 D C P 4 C C C P 4 C C P 4 C C P 4 C C P 4 C P	Virginia Commonwealth University
PatriciaAnne R		Sociology	Virginia Commonwealth University
Rachael		University College Focused Inquiry	Virginia Commonwealth University
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Charlie	Sturtevant	Cinema	Virginia Commonwealth University
David	Sturtevant		The second secon
Adrienne	Su	Creative Writing	Dickinson College
Atlas	Suamatai'a	* 304 * 4	14
yril	Subani	Swaran san s	Virginia Commonwealth University
Delirium	Sullivan		
/tollee	Sullivan	:Arts	Virginia Commonwealth University
ndira	Sultanic	THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER.	4

:First name	Last name	Department	Institution	
Dylan	Summers	5		10.000
Sona	Sunil	(fig. 1 age) 1	3 30	
Hannah	Sutherland	Library	University of California, Los Angeles	
Kevin	Sutherland			
Claire	Sutliff	Access Services	Virginia Commonwealth University	31 5 3
Jessica	Sutton	English	Virginia Commonwealth University	
Mathias	Svalina	English	Virginia Commonwealth University	
Courtney	Sviatko	Focused Inqiury	Virginia Commonwealth University	27 2 2
Jessica	Swoboda	English	University of Virginia	
Наггу	Szabo	Focused Inquiry	Virginia Commonwealth University	
Kiersten	Szymecki		_ 0 0 0 0 00 00 00 00 0 0 0 0 0 0 0 0 0	
Jihad	T	SETTEMBRANE DE REPORTE DE MOI	Virginia Commonwealth University	96 1
Aaron	Tabb	Sociology	a serie unioni a canta tata.	
Meredith	Talian	1		
Yoan	Tamayo Reyes	·	Virginia Commonwealth University	# (m) (m) (m)
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Tony	Tann	- H - H		35.75
Nicola	Tarasca	Mathematics	Virginia Commonwealth University	
Heather	tarr	A SE	,	
Jordyn	Taylor	5 8 7 8 8 8 m ter 19	· Virginia Commonwealth University	
Dan	Taylor	THE SECURE SECURE OF SECURE	Trigina Commonwealth Chirology	(1)
Julian	Taylor	The appropriate of the second		(40)
Sarah	Taylor-Barkley		These receives the second or an	
Saidu	Tejan-Thomas	Jr. 00	74	
Erica	Tempesta	Part Milas III A .		200
Maris	Teodoro	92 (1) 5.5 (1)	E1	
Kyleen	Terrana	World Studies	Virginia Commonwealth University	* - *
Jade	TeSelle	VCUarts	Virginia Commonwealth University	5 M 5
Brian	Teucke		Virginia Commonwealth Criterally	5
Matthew	Thammavong	Sale worker undergraduate	George mason university	
Jack	Thamvongsa	Business	Virginia Commonwealth University	T -0
Allison	Tharp	Focused Inquiry	the contract of the contract o	
Rebecca	Theip	r ocused inquiry	Virginia Commonwealth University	
Christopher	Therrien	(a) 12 (a)		
Emily	'Thiell	per exercise approximation for the		. < 5
Noah	Thomas	i Humanitian and Calabian	Virginia Commonwealth University	
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Shayne	the term and a second	Francisco Incides		- 4
Skylar	Thompson	Focused Inquiry	Virginia Commonwealth University	77. S
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Emily	Thompson	donana ira elea cara i		0. 8
Michelle	Thompson	que servicio de la cerca de casación de	AND SECURITIONS OF THE PARTY OF	
Jamie	Thomson		da inggamma may a mili s	900
Katie	Thomson	Focus Inquiry	Virginia Commonwealth University	s 10 0
Katie	Thomson	Social work	Virginia Commonwealth University	11 1000
Elijah	Thornton	Focused inquiry	Virginia Commonwealth University	-
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ashli Ella	timmons	Pre nursing	Virginia Commonwealth University	

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First name	Last name	Department	Institution
Camila	Tirado	Psychology	Virginia Commonwealth University
Huy	То		Virginia Commonwealth University
Lucas	Tober	School of Theatre	Virginia Commonwealth University
Alexandra	Toney	8 PS 8	Virginia Commonwealth University
Judy	Topich	Focused Inquiry	Virginia Commonwealth University
Inigo	Torre Martin	Alumni	Virginia Commonwealth University
Kendall	Torrence	Business	Virginia Commonwealth University
Faedah	Totah	School of World Studies	Virginia Commonwealth University
Faedah	Totah	School of World Studies	Virginia Commonwealth University
Virginia	Totaro	Focused Inquiry	Virginia Commonwealth University
Zaysia	Townes	A PERSONAL PROPERTY AND A SECOND	The second secon
Julia	Townsend	Chemistry	Virginia Commonwealth University
Akinah	Townsend		Vilginia Commonwealth Chivelsity
Rodrigo	Trejo Valdez		2.09 20 = 30
Sarah	Trembanis	Associate in Arts Program	University of Delaware
Erin	: Trimmer	School of Social Work	Virginia Commonwealth University
Carlton	Trout	Art	Virginia Commonwealth University
Julia	Trout	Finance	Virginia Commonwealth University
Alan	Trujillo	Univ	-
Corinne	Tsou	51114	Virginia Commonwealth University
Cory	Tucker	ÇII x	Virginia Commonwealth University
Lynn	Tucker	The state was a second	and the second second second
Lynn	Tucker	STITUTES OF THE PARTY OF THE PARTY OF THE	do a sossimone de mesero — o
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Stephanie	Tucker	The second second	1 7 1 10
Amy	Tudor	Focused Inquiry	Virginia Commonwealth University
peyton	tully	UNIV	Virginia Commonwealth University
Seymour	Tung	term and a second	
lyanna	Tunslall	Arman and a second	Virginia Commonwealth University
Pamela	Turner	, Kinetic Imaging	Virginia Commonwealth University
Pamela	Turner	Kinetic Imaging	Virginia Commonwealth University
Natalie	Uhl	A	
Maji	Umar	fact accounts on decision and to	i i
Esohe	Uso		
keque	ν	24	4
Alim	Valentine	The second second	3400 00 00 00
Ashley	Van Buskirk		
Jonah	Van Campen	Humanities and Sciences	Virginia Commonwealth University
Steve	Van Dam	William Co. Co. Co.	
Joseph	van der Naald	Called to a recover	CUNY Graduate Center
Joshua	l Vana	THE PROPERTY OF STREET	SOLVE CHARACTER SELECTION
Joshua	Vana		
Zahria	Vandy	Humanities and Sciences	Virginia Commonwealth University
Melody	Vang		i anguita continuonnaditi oniversity
Marie	Vargas	The second secon	to an annual to the second
Mathew	Varghese	Focused Inquiry	Viscinia Community albertains
	Vaughan	Charles and the same at the contract of the con-	Virginia Commonwealth University
Brycen	and the second second	Fashion	Virginia Commonwealth University
Devin	Veasna		Virginia Commonwealth University
Giselle	Vega-Macedo	And the second states as a second	Virginia Commonwealth University

First name	Last name	Department	Institution
Ashley	Vela		A LEAST COMPANY OF MARKET TO SERVICE THE PARTY OF THE
Ingrid	Velasco	10 53/25/10 ±	Virginia Commonwealth University
Nahomy	Velasquez Ro	drij Wilder school	Virginia Commonwealth University
anjelise	velez		Virginia Commonwealth University
Aryan	Venkanagari	THE RESERVE OF THE PERSON OF	
Bea	Ventura		Virginia Commonwealth University
Alessandro	Vera	H. District Res .	* 38 K C GC E - R R R
Gianna	Verdelotti		Viscinia Company III III II
Natasha	Verduzco	dental hygiene	Virginia Commonwealth University
Marie	Vergamini	4 74	Virginia Commonwealth University
Sophia	Verhaeghe	and the same of the same of the same of	Virginia Commonwealth University
Noah	Vickers	English	Visite 0
Kimberly	Victor Hernand		Virginia Commonwealth University
Bailey	Vigil	200	Virginia Commonwealth University
Ethan	Villarreal	Terrette to the second	80 5-
Marcely	Villatoro	F. S.	SPEC AND SEAT AND SEAT OF THE RE-
Amanda	Visconti	Library	the secretary periodical and arranging a
Hoal Ngoc	Vo	Graphic Design	University of Virginia
Evan	Voldal	O aprilio Design	Virginia Commonwealth University
Cayce	Vollmar	tion of the second	N a second
Ophelia	Von Ludwig	Million Relieva or Kristi da de la	Asia and a second
Ashley	Vu	the residence will be	9 9 # # # 2 - 1 1 1 1 1
Priyal	Vvas	with the state of	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Aliya	Wachsstock	Focused inquiry	Virginia Commonwealth University
Meredith	: Wade	Education	Virginia Commonwealth University
Shane	:Wade	to see the second second	Yes a ren a some some
Stephen	Wade	the second of the second of the second of	DE VENEZUE DE
Alex	THE RESERVE THE PARTY NAMED IN	the party of the second of the second of the	
Marie	Wagaman	Social Work	Virginia Commonwealth University
Susan	Wagner	Special Education	University of Kansas
And the second second	Wagner	terms grant	40 100 No. of the east 1 and
Jyaira	Waite		Virginia Commonwealth University
Stephanie	Walker	mental of careful and the same of the same	University of Virginia
auren	Walker	Communication Arts	Virginia Commonwealth University
Bethany	Walker	The second second second second	The state of the s
Ginger	Walker		ilizazak reke e
Katherine	. Walker	Sociology graduate. Former FI associate profe	Virginia Commonwealth University
Maria	Walker	The state of the s	- Same commonwealth Oniversity
vlia .	Walker	THE PERSON NAMED IN COLUMN	20 to 10 miles per 1 6 1 0000
Rosalee	Walker	DECEMBER OF THE PARTY OF THE PA	SECRET LA DES SOL DE
/lichael	Walls		Retired labor lawyer.
Brandon	Walsh	Library	
Courtney	Walters	Art Education	University of Virginia
ane	Walters		Virginia Commonwealth University
Bati	Wambura	Health Behavior and Policy	And the same and the same are the same and the same are
C. A. P.	the property of the second	Communication Arts/Poleties and Date	Virginia Commonwealth University
shleigh	Warren	Communication Arts/Painting and Printmaking	Virginia Commonwealth University
Dlivia	Washington	7 P 4 P	2 2 3 3 2 2 2 2

First name	Last name	Department	Institution
Lili	Watkins		State Little Little Co.
Josh	Watson	English	Brightpoint Community College
Marley	Watson	Political Science	: Virginia Commonwealth University
Jon	Waybright	School of World Studies	Virginia Commonwealth University
Brianna	Wayne	University Academic Advising	Virginia Commonwealth University
Carver	Weakley	Department of Focused Inquiry	Virginia Commonwealth University
Alex	Weathersby	V	
Samuel	Webb		Virginia Commonwealth University
Peake	Webb		_
John	Webster	Entrepreneurship (RETIRED)	Chaminade University of Honolulu
Joseph	Wei	English	University of Virginia
Yiwen	Wei	CROST C STREETS H	
Madigan	Weidner		Virginia Commonwealth University
Sydney	Weisfeld	The same of the same of	Some Sommonwealth Offiversity
Nicole	Wellington	The state of the s	HOLD DOMESTIC DE DES
Emily	Wells	S russe from a 1 - 201	University of Virginia
Lynn	Welton	The second secon	Chiracistry of All Alling
Felix	Wessling	TO BE SEE A LONG	Virginia Communication III
Andrea	Westcot	Tale we	Virginia Commonwealth University
Jordan	Westerman		i e .
Isabella	i Wetzel	VCU arts	**************************************
Emily	Wharton	TOO dits	Virginia Commonwealth University
Kevin	Whitaker	general and an artist and a second	Contract and the Contract and San
Erin	White	CVOLC	81
Lucas	: vvnite White	Former VCU Employee	Virginia Commonwealth University
Andrew	White	¹ Fi	Virginia Commonwealth University
Sarah	T. Hiller Land When they	Biology	Virginia Commonwealth University
The same of the sa	White	Terrer of a series	HALL MINISTER COLUMN
Dy'kierrya	Whiting	Sy wave end	
Whitney	Whiting		· Virginia Commonwealth University
Gregory	Whitmore	Library, School of Law	University of Virginia
Maya	Wick		Virginia Commonwealth University
Traci	Wike	The second of the second of	The second of th
Eli	Wilcox	Townsell of so 251	
Amy	Wildermann		97 E E
Eden	Wiles	humanities and sciences	Visginia Commonwealth University
Roger	Wiley		Virginia Commonwealth University
Sandra H	WLEY		deministration to minimum as it is not
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Allison	Wilkowske	take more or a second	
redrick	Williams	.N/A	Retired
mily	Williams		Virginia Commonwealth University
arry	Williams	Focused Inquiry	Virginia Commonwealth University
Shawn	Williams	Strategic Enrollment Management and Student	
ravis	Williams		Virginia Commonwealth University
Caitlin	Williams		Garage Conversity

First name	Last name	Department	Institution
Isalah	Williams		
Kara	Williams	The second secon	A TOWNSHIP AND THE REAL PROPERTY.
Kim	Williams		× 4:
jennifer	willis	VE 3 1 0	E 8.6 %
Kameryn	Willis	Focused Inquiry	Virginia Commonwealth University
Slair	Wilner	Religious Studies	
Lynn	Wilson	- Indiana (Second Second Secon	University of Virginia
Olivia	: Wilson	Nection 1	
Reagan	Wilson	and the same of th	to get exten receivable excession national in
Heather	Won	⊈्रिट स्था ४	n n
Amanda	Wintersleck	Political Science	professional and the second
Норе	Wolf	Human Genetics	Virginia Commonwealth University
Rin	Wolfe	Human Genetics	Virginia Commonwealth University
√ictoria	Woltman	QUESTION OF STREET	ville ave and
TaTyanna	Womack		Virginia Commonwealth University
Vark	Wood	ATTENDED TO SECURE AND ADDRESS OF THE PARTY	Virginia Commonwealth University
viark Vlark	THE RESIDENCE OF CASE	World Studies	Virginia Commonwealth University
T. 170 Cam. do 1	Wood	World Studies	Virginia Commonwealth University
Palge	Woodard	business	Virginia Commonwealth University
Robert	Woodrum	History and Political Science	Perimeter College of Georgia State University
amar	Woodson	Forensics	Virginia Commonwealth University
uke	Wooten	Focused Inquiry	Virginia Commonwealth University
odeci	Worrell	37/2 22 1327 47 1 242	Virginia Commonwealth University
Rebecca	Wrenn		The state of the s
.u	Wright	Nursing	Virginia Commonwealth University
Rosalyn	Wright	The state of the s	viiginia Commonwealth Onliversity
Red	Yagel		**************************************
Ola	Yassin	Focused Inquiry	TOTAL SECTION AND ADDRESS OF THE PARTY OF TH
Catie	Yeisley	School of Education	Virginia Commonwealth University
athryn	Yelsley	School of Education	VCU Writing Center
aul	Yoon	E. Mer. Block et all and a series of	Virginia Commonwealth University
laomi	Youn	Department of Focused Inquiry	Virginia Commonwealth University
enjamin	The state of the s	West and a second second	The state of the s
Brad	Young	VCU Wilder School	Virginia Commonwealth University
eagan	Young	Commence of some of the con-	migration of the same
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afsa	Zaman	Commence of the last of the	Virginia Commonwealth University
uillermo	Zamora		Virginia Commonwealth University
hristian	Zaragoza	College of Humanities and Sciences	Virginia Commonwealth University
ngela	Zaur	i de la companya de l	The state of the s
mar	Zeineddine		The second market as an area
icole	Zhang	Chemistry	, Virginia Commonwealth University
nna	Ziajka Stanton	Comparative Literature	Penn State - University Park
ehan	Ziboukh	Criminal Justice	
mberly	Zicafoose	Department of Focused Inquiry	Virginia Commonwealth University
acob	Ziemba	School Counseling	Virginia Commonwealth University
enza	Zitouni	Control Counseling	Chesterfield County Public Schools
aire	A MELTINE	MEN AND THE RIVER OF THE PARTY	Virginia Commonwealth University
	Zitzow	(School of the Arts	Virginia Commonwealth University
ohn David	Zuern	English	University of Hawai'i at Mānoa

First name	Last name	Department	Institution
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Resolution of Support for Maintaining Focused Inquiry Faculty

WHEREAS, the Department of Focused Inquiry serves an incredibly important teaching and learning service to every major at VCU because this is where almost all VCU students hone their writing and critical thinking skills that prepares them for their future coursework in their majors;

WHEREAS, the Department of Focused Inquiry has <u>detailed documentation</u> that the VCU students who take their 3-course sequence with smaller class sizes have **positive outcomes for retention** and graduation rates, providing a direct positive impact on student success, in addition to <u>research</u> that supports their documentation;

WHEREAS, VCU has outlined student success as one of its 4 major goals in <u>Quest 2028: One VCU Together We Transform</u> strategic plan, including, "Retain... a diverse community of highly qualified faculty... that reflects a culture where everyone matters and belongs;" the Focused Inquiry faculty are highly qualified and uniquely positioned to provide classroom experiences with smaller class sizes for students in their freshmen and sophomore years in which they know that they matter to the faculty and have a sense of belonging at VCU;

WHEREAS, reducing the number of full-time faculty in the Department of Focused Inquiry would have a direct negative impact on the success of VCU students;

WHEREAS, the Faculty Senate understands the seriousness of the budget situation and is committed to the prosperity of the university, increasing enrollments, and retaining our students. This should not come at the cost of eliminating core faculty positions with demonstrated impact in improving retention and graduation rates, as such swift actions will only negatively impact students and the future of the university;

WHEREAS, the Faculty Senate understands the need for increased student enrollment and student retention, so we strongly encourage the administration to continue the three course Focused Inquiry sequence at its consistently low course caps, keeping the number of full-time faculty to support student success. The long term consequence of any reductions will have a negative impact on the University's ability to "grow out" of our current budget issues:

THEREFORE, the Faculty Senate of Virginia Commonwealth University presents this resolution to President Rao, Provost Sotiropoulos, and the Board of Visitors that there should not be a reduction in the number of full-time faculty in the Department of Focused Inquiry due to the critical role they play in the mission of VCU.

Approved by 95% of the Faculty Senate on May 9, 2023.

Teaching and Learning Should Matter at a University

My name is Kim Zicafoose. Thirty-eight years ago, I started my teaching career in rural King William County. During that time, I won Teacher of the Year for King William High School, Teacher of the Year for King William County, Teacher of the Year for Region III of Virginia, and the Superintendent's Award for Excellence in Teaching.

Twenty-five years ago I was hired as an adjunct professor in the English Department. After being named adjunct faculty member of the year four years in a row in that department, I was offered a full-time faculty position. In 2007, I was hired into a new and exciting department that hand-selected faculty for their proven teaching excellence. The hallmark of this department was the increased emphasis on student success through the implementation of innovative and learning-centered pedagogy. The department later became, The Department of Focused Inquiry.

During my 17 years in the Department of Focused Inquiry, I have continued to hone my teaching skills, and pursued excellence with single-minded rigor, continuing to serve the students of VCU with innovative and engaging learning experiences. That hard work has paid off. My students have a proven record of success. Our department sponsors a student essay contest that honors the best work across the department each year. One of my students has won the synthesis and analysis category for the last five years. Two years ago 10 out of 10 finalists in the narrative essay category and all of the winners came from work completed in my class.

In the last two years alone, 40% of the winning projects in our contest have been completed in classes that I teach. This is in a department that boasted nearly 60 teachers and taught over 4000 students a year. In the last two years, 16 of my students have become published authors. Last year, my students entered the library Jurgens contest for the first time because the topic of censorship worked well with the concepts we were studying in my course. Again, one of my students was one of the selected winners. My students do excellent work and engage in learning at the highest level, and I facilitate the conditions under which they do so.

I only bring these things up to show that for the last 38 years, I have been focused on students learning and succeeding, and until the fall of 2021, I believed that my goals aligned with the goals of the administration at VCU. Traditionally in our department, we have elected a department chair from within the faculty. Our university-approved bylaws include procedures for doing so. That fall we were told that VCU would be conducting a national search for a new department chair in Focused Inquiry. Unbeknownst to faculty, we were already operating under a budget deficit. In addition, faculty overwhelmingly questioned whether this would be good for the department or students. We were told we should be grateful that the administration was spending money on our department. The search moved forward, and we hired a department chair with a signing bonus, negotiated travel budget and for \$30,000 more in salary than the previous department chair. All of this happened while our department was operating at deficit.

In the fall of 2022, the dean directed the new department chair to hire six new faculty members, again when she already knew that we were operating under a budget deficit I

might add that was created when she lowered the class size for focused inquiry courses, a move that faculty had not requested. Also in the fall of 2022, we were told that moving forward the department would only be hiring faculty with terminal degrees, but that the faculty currently working in the department would not be impacted by this decision, only new hires. Further, we had been told previously that promotion was not a requirement in our department and would have no impact on our continued employment in the department. That spring, we learned that both of these promises had been a lie when we were told that 14 faculty members would receive terminal contracts. It turned out that not having a terminal degree and our promotion status were weaponized against us in deciding which faculty members would go.

In May of 2023, I was promoted in my department with glowing recommendations from the promotion committee, the department chair and the dean. I received a letter from President Rao, congratulating me on my fine service to the University. A mere month later, on June 28th, I received a terminal contract outlining that VCU was no longer interested in that fine service. I was confused to say the least. In the last three years alone, I have been chosen as a faculty mentor for GTA's who can now apply to take my place as post-docs. I have led 15 department in-service sessions on innovative pedagogy, given three presentations at conferences, chaired multiple committees, and been elected by my faculty peers to one of the highest administrative positions in the department. I have participated in 18 faculty learning communities and 78 professional development opportunities in order to be the best teacher for my students that I can be. In fact, I have been told by department leadership more than once this year that I work too hard and do too much because it makes other faculty feel bad and like they need to do more, too. In addition, in two cases this year I have stepped up to lead faculty initiatives that recognize and reward students for their achievements after they fell to the wayside because of the low faculty morale this situation has caused. The committee I am leading in one of these initiatives has as its members only faculty who have received terminal contracts. In the face of essentially being fired, we are still working to serve the students of VCU.

In the fall of 2023, we began the difficult journey of continuing to relentlessly serve our students while walking the halls of our department like ghosts who didn't really belong there and wouldn't be there for long. Just when it didn't seem possible that the situation could become more ludicrous, it did. Six faculty members have quit the department since terminal contracts were issued, one of which was a new hire in 2022. Administration realized that enrollment was up, our department was currently operating at an \$800,000 surplus for the year AND that since they had essentially fired so many faculty they wouldn't have enough staff to teach the courses for at least the next two years. Administration admitted that they hadn't considered staffing for classes when doling out terminal contracts, only the budget. This clear lack of consideration for the success of students was committed simultaneously with the constant refrain of student success being their primary objective.

When it became clear that budget wasn't really the problem, and they were going to have to hire adjuncts in record numbers, hire back faculty, or hire new faculty, the narrative changed and the argument became, the Provost is insisting that we only hire faculty with terminal degrees. This new narrative smells suspiciously like the real narrative all along. Confoundingly, with the

expressed stipulation that terminal degrees are the goal, did the department chair hire back the one person with a terminal degree that had been laid off or the one person who was laid off who was actively pursuing the credential of a terminal degree? No, she did not.

Upon receiving my terminal contract, I immediately followed protocol and asked for a review of the decision. I thought, at the time, that I might get to discuss the situation with a human, but instead received an email that my contract had been reviewed by legal and everything was in order. After continuing shifting narratives, finally resulting in the hiring of post-docs to take my place, I highly suspect that there is a very good case here for wrongful termination based on ageism, but I am not a lawyer and have no wish to harm VCU or its wonderful students. I am simply asking you as members of the Board of Visitors, not if VCU can legally be this type of university, but if this is the type of university decision-making and injustice that you want to be a part of? If the answer is no, please step in before the inevitable impact on our students begins to damage their experience.